#### Florida Department of Education Project Award Notification

	Project A	AWa	ira Noulication	
1	PROJECT RECIPIENT	2	PROJECT NUMBER	
	Boys & Girls Clubs of Central Florida, Inc.		48E-2443B-3P002	
3	PROJECT/PROGRAM TITLE	4	AUTHORITY	
	Nita M. Lowey 21st Century Community		84.287C 21st CCLC ESSA T	Title IV, Part B
	Learning Centers (21st CCLC)		USDE or Appropriate Agen	cy
	TAPS 23B030		FAIN#: S287C220009	
5	AMENDMENT INFORMATION	6	PROJECT PERIODS	
	Amendment Number:			
	Type of Amendment:		Budget Period: 08/01/2022 -	
	Effective Date:		Program Period:08/01/2022 -	
7	AUTHORIZED FUNDING	8	REIMBURSEMENT OPTIO	
	Current Approved Budget: \$375,000.00		Reimbursement with Performs	ance
	Amendment Amount:			
	Estimated Roll Forward:			
	Certified Roll Amount:			
_	Total Project Amount: \$375,000.00			
9	TIMELINES		1 1	07/21/2022
	Last date for incurring expenditures and issuing	_		07/31/2023
	Date that all obligations are to be liquidated and			
	Last date for receipt of proposed budget and pro	_		05/31/2023
	Refund date of unexpended funds; mail to DOE			,
	944 Turlington Building, Tallahassee, Florida 3	239	9-0400:	
	• Date(s) for program reports:			
	• Federal Award Date :			<u>07/01/2022</u>
	• Last date for receipt of invoice:			07/31/2023
10	DOE CONTACTS		Comptroller Office	UEI#: WJB3VLNFJ517
	Program: Andria Cole		<b>Phone</b> : (850) 245-0401	<b>FEIN</b> #: F590951887008
	Phone: (850) 245-0649 Email: Andria.Cole@fldoe.org			
	Email: Andria.Cole@fldoe.org  Grants Management: Unit B (850) 245-0735			
11	TERMS AND SPECIAL CONDITIONS			
11	This project and any amendments are subject to the pro	oced	ures outlined in the Project Applica	ation and Amendment Procedures
•	for Federal and State Programs (Green Book) and the			
	the terms and requirements of the Request for Proposa			
				(FI A CG) 1 :
•	For federal cash advance projects, expenditures must be administratively feasible to when actual disbursements			
	amounts needed and be timed with the actual, immedia			
	uniounts needed and so timed with the detail, immedie		ash requirements to early out the po	arpose of the approved project.
•	All provisions not in conflict with any amendment(s) a	are st	till in full force and effect and are to	o be performed at the level
	specified in the project award notification.			-
•	The Department's approval of this contract/grant does not excuse compliance with any law.			
_	1			
12	APPROVED:			
14				FLORIDA DEPARTMENT OF
	Andria G. Cole		4.10.23	EDUCATION fidoe org
	Authorized Official on behalf of the		Date of Signing	
	Commissioner of Education			

DOE-200 Revised 07/15

#### INSTRUCTIONS PROJECT AWARD NOTIFICATION

- 1 Project Recipient: Agency, Institution or Non-Governmental entity to which the project is awarded.
- 2 Project Number: This is the agency number, grant number, and project code that must be used in all communication. (Projects with multiple project numbers will have a separate DOE-200 for each project number).
- 3 Project Description: Title of program and/or project. TAPS #: Departmental tracking number.
- 4 Authority: Federal Grants Public Law or authority and CFDA number. State Grants Appropriation Line Item Number and/or applicable statute and state identifier number.
- Amendment Information: Amendment number (consecutively numbered), type (programmatic, budgeting, time extension or others) in accordance with the <u>Project Application and Amendment Procedures for Federal and State Programs</u> (Green Book), and effective date.
- 6 Project Periods: The periods for which the project budget and program are in effect.
- 7 Authorized Funding: Current Approved Project (total dollars available prior to any amendments); Amendment Amount (total amount of increase or decrease in project funding); Estimated Roll Forward (roll forward funds which have been estimated into this project); and Total Project Amount (total dollars awarded for this project).
- **8** Reimbursement Options:

Federal Cash Advance –On-Line Reporting required monthly to record expenditures.

Advance Payment – Upon receipt of the Project Award Notification, up to 25% of the total award may be advanced for the first payment period. To receive subsequent payments, 90% of previous expenditures must be documented and approved by the Department.

Quarterly Advance to Public Entity – For quarterly advances of non-federal funding to state agencies and LEAs made in accordance within the authority of the General Appropriations Act. Expenditures must be documented and reported to DOE at the end of the project period. If audited, the recipient must have expenditure detail documentation supporting the requested advances.

Reimbursement with Performance - Payment made upon submission of documented allowable expenditures, plus documentation of completion of specified performance objectives.

- 9 Timelines: Date requirements for financial and program reporting/requests to the Department of Education.
- 10 DOE Contacts: Program contact for program issues, Grants Management Unit for processing issues, and Comptroller's Office number for payment information.
- 11 Terms and Special Conditions: Listed items apply to this project. (Additional space provided on Page 2 of 2 if needed.)
- 12 Approved: Approval signature from the Florida Department of Education and the date signature was affixed.

DOE-200 Revised 07/15

# FLORIDA DEPARTMENT OF EDUCATION PROJECT APPLICATION

Please return to:	A) Program Name:		DOE USE ONLY	
Office of Grants Management		Community Learning Centers Program (21st CCLC)	Date Received	
Room 332 Turlington Building 325 West Gaines Street			7/27/2022	
Tallahassee, Florida 32399-0400 Telephone: (850) 245-0496	TA	PS NUMBER: 23B030		
	nnlicant			
B) Name and Address of Eligible Applicant: Boys & Girls Clubs of Central Florida, Inc. – Unive		rsal Orlando Foundation Branch	Project Number (DOE Assigned)	
Administrative Office: 101 E. Color Orlando, Fl			48E-2443B-3P002	
2) 2 12 1		D)	Duciness Information	
C) Total Funds Requested:			& Business Information	
\$ 375,000		Contact Name:  Mack Reid, COO	Telephone Numbers: 407-841-6855 (office for both)	
		Fiscal Contact Name: Seksit Niltub, CFO	407-808-3789 (cell for Mack Reid) 239-293-7737 (cell for Seksit Niltub)	
1		Mailing Address:	E-mail Addresses:	
DOE USE ONLY		101 E. Colonial Drive Orlando, FL 32801	mreid@bgccf.org sniltub@bgccf.org	
Total Approved Project:		Physical/Facility Address:	DUNS number: 064820293	
\$ 375,000		5055 W. Raleigh Street Orlando, FL 32811	FEIN number: 59-0951887	
		Offando, FL 32611	1 Env number: 37-0731007	
CERTIFICATION				
I,				
E) Signature of Agency Head	<u> </u>	President & CEO  Title		



### Department of Education's General Education Provisions Act (GEPA)

Section 427 requires each applicant for funds (other than an individual person) to include in its application a description of the steps the applicant proposes to take to ensure equitable access to, and participation in, its Federally-assisted program for students, teachers, and other program beneficiaries with special needs.

In the text area below, please provide a brief narrative outlining how your program will meet the requirements outlined in Section 427 of the General Education Provisions Act (GEPA).

Boys & Girls Clubs of Central Florida's (BGCCF) 21st Century Community Learning Centers (CCLC) will target, recruit and provide academic enrichment opportunities for students who attend Title I high-poverty and low-performing schools. Enrollment and attendance data will be collected to assess the program's effectiveness in reaching the targeted students and adjustments will be made to recruitment efforts to ensure the program is serving the students proposed in the approved grant application. The BGCCF 21st CCLC program will also provide the families of participating students with personal enrichment activities, along with constructive ways for them to participate in their children's lives. Families will be informed of available activities with flyers, calendars of events, and posters; Clubs will develop information materials so that they can be understood by all learners in the community. The curriculum, other instructional and support materials used in the 21st CCLC program will be culturally sensitive and relevant to the needs of the targeted population served by the program and its community. BGCCF will continuously assess, improve and adapt the program materials and activities based on the specific needs and students and family members as they participate in the program. BGCCF is committed to ensuring that there are no barriers to equitable access or participation in the 21st CCLC (or any B&GC) program, and has incorporated the following statement of policy:

BGCCF does not unlawfully discriminate on the basis of race, color, creed, pregnancy, religion, sex, national origin, age, disability, veteran status, or marital status. In accordance with the Americans with Disabilities Act, BGCCF also makes reasonable accommodations so that all programming is accessible to students and staff with disabilities.

BGCCF prohibits the harassment of any individual on any of the bases listed above. This policy applies to all areas of employment, including recruitment, hiring, training, promotion, compensation, benefits, transfer, and social and recreational programs. For purposes of this policy, impermissible harassment includes verbal, physical, and visual harassment; solicitation of sexual favors; unwelcome sexual advances; and creating or maintaining an intimidating or hostile work environment. It is the responsibility of every manager and employee to conscientiously follow this policy. Any employee who violates this policy is subject to discipline up to and including discharge.

Finally, BGCCF makes no discrimination in admissions or determination of enrollment and every Club maintains an inclusive membership policy - all youth are welcome.

Prior to working with students in the 21st CCLC program, all staff members will receive training in these policies and in recognizing and effectively correcting any occurrence that may prevent access to, or participation in, the program.

Boys & Girls Clubs of Central Florida, Inc.		
Applicant Organization		
Hay W. Com	President & CEO	
Signature of Agency Head	Title	
Date Signed		

#### Florida Department of Education General Assurances, Terms, and Conditions for Participation in Federal and State Programs

Authority for Data Collection: 20 USC 1232e (a)

Planned Use of Data: The requirements established in United States Code Annotated, Title 20, Education, Chapter 31, Subchapter III, Section 1232(e), stipulate that "[e]ach local education agency which participates in an applicable program under which federal funds are made available to such agency through a state agency shall submit, to such an agency, a general application containing the assurances set forth in subsection [1232e] (b)." The application shall cover the participation by the local education agency and all other organizations participating in state and federal programs administered by the Florida Department of Education. These assurances are set forth below in the "General Assurances" section.

**Instructions:** These general assurances will be in effect for the duration of the project it covers. The state agencies or boards administering the projects covered by the application shall not require the submission or amendment of such an application unless required by changes in federal or state law, or by other significant change in the circumstances affecting an assurance in such application. The superintendent, agency head, or other authorized officer must sign the certification and return it to the following address. No payment for project/grant awards will be made by this agency without a current signed General Assurances form on file. For further information, contact the Florida Department of Education, Bureau of the Comptroller, at (850) 245-0401.

#### Certification:

I, the undersigned official am legally authorized to bind the named agency/organization of the State of Florida, hereby apply for participation in federally funded and/or state-funded education programs on behalf of the named agency/organization below. I certify that the agency will adhere to and comply with the General Assurances, Terms, and Conditions and all requirements outlined in the "Project Application and Amendment Procedures for Federal and State Programs" (Green Book).

Boys & Girls Clubs of Central Florida

48 - E

Gary W. Cain, President & CEO

Typed Agency Name

Agency Number

Typed Name and Title of Authorized Official (Agency Head)

I certify that the agency will adhere to each of the assurances contained in this set of *General Assurances*, *Terms*, and *Conditions for Participation in Federal and State Programs* as applicable to the project(s) for which this agency is responsible.

Signature (must be original)

5 / 10 / 2022

407-841-6855

Date

Area Code/Telephone Number



#### 2022-23 21st CCLC Subrecipient Assurances

The subrecipient agrees to the program requirements and expectations for the implementation of the 21<sup>st</sup> CCLC program as outlined in the Request for Proposals (RFP) and the assurances below. Each assurance <u>must</u> be initialed by the Agency Head. The final page must be signed by the agency head.

#### **Program Operations**

The 21<sup>st</sup> CCLC program will be fully operational and providing services to students within **30** calendar days of receiving the DOE 200 award notification or within **14** calendar days from the first day of incurring 21<sup>st</sup> CCLC expenditures, whichever is earlier.

#### Academic Focus

All academic services will be aligned with the curriculum in the core subject areas of each of the schools attended by the participating students.

#### **Evidence-based Research**

Program activities will be implemented based on evidence-based practices using the levels of evidence in the Every Student Succeeds Act. Activities must be based in evidence that shows that the students will meet challenging State academic standards.

#### Supplement, Not Supplant

Funds under this part will be used to increase the level of state, local and/or other nonfederal funds that would, in the absence of funds under this part, be made available for programs and activities authorized under this part, and in no case supplant federal, state, local or non-federal funds. Subrecipients must also coordinate Federal, State, and local programs to make the most effective use of resources.

#### **Facilities**

Program facilities will be as available and accessible to participants as the students' local school. The facilities have sufficient resources to provide all proposed and required activities. The program will maintain equipment, security, resources and a clear strategy for the safe transportation of students to and from the center and home. The program will take place in a safe and easily accessible facility as outlined in the RFP, Florida Statutes and Florida Administrative Code.

#### Supplemental Meals

Students will be provided nutritious snacks and/or meals that meet the requirements of the United States Department of Agriculture (USDA) guidelines for afterschool snacks and summer meal supplements. A supplemental snack will be offered to each student, each day. A meal will be offered to each student when the program exceeds four hours of operation each day. Snacks/meals **cannot** be purchased with 21<sup>st</sup> CCLC funds and must come from other resources. Students will **not** be charged for costs associated with supplemental snacks/meals.



#### Students with Special Needs

Students with special needs will be afforded the same opportunities as children in the general population. Students with special needs include those who may be identified as English language learners (ELLs); homeless; migrant; or with physical, developmental, psychological, sensory or learning disabilities that result in significant difficulties in communication, self-care, attention or behavior, and are in need of more structured, intense supervision. Children with special needs shall not be excluded from the 21st CCLC program, regardless of the level or severity of need, provided that they can be safely accommodated.

#### For Federal Programs - General Education Provisions Act (GEPA)

A concise description of the process to ensure equitable access to, and participation of students, teachers, and other program beneficiaries with special needs was submitted with the proposal. For details refer to Section 427 of GEPA, Public Law 103-382, at <a href="https://www2.ed.gov/fund/grant/apply/appforms/gepa427.doc">www2.ed.gov/fund/grant/apply/appforms/gepa427.doc</a>. ( ) ( )

#### Collaboration with Schools

The program was developed and will be implemented in active collaboration with the schools attended by participating students and the community. ()

#### **Community Awareness**

The subrecipient gave notice to the community of its intent to submit an application to operate a 21<sup>st</sup> CCLC program. The agency will provide for public availability and review of the application and any waiver request after submission.

#### **Property**

Property acquired with 21<sup>st</sup> CCLC funds will remain within the appropriate facility for continued use in the 21<sup>st</sup> CCLC program until the funding period has expired. If the 21<sup>st</sup> CCLC program no longer exists at the end of the program period, all equipment will be distributed to another federal program.

#### Records Retention

The subrecipient will retain all records relating to the 21<sup>st</sup> CCLC program for which federal funds are received for a period of five (5) years after the completion of the last activity of the program or until such time as all pending reviews or audits have been completed and resolved. (22)

#### Monitoring and Evaluation Activities

The subrecipient will fully cooperate with all monitoring, auditing, evaluation and reporting requirements established by the Florida Department of Education (FDOE) and/or authorized representatives. The program will submit all required data and reports, as required and/or requested, to the State of Florida (Florida Department of Financial Services and the Florida Department of Education) and the United States Education Department (USED).

#### Student Safety

The subrecipient will ensure that all procedures and regulations for health, fire, safety, pick-ups, parental/guardian consents, transportation, field trips, food, medical and other



emergency procedures will be clearly listed and widely disseminated, and that they will conform to applicable local and state standards.

#### Suspension of the Grant

The department may suspend or terminate the grant with 30 days notice, in whole or in part, if federal funds supporting the grant are reduced or withdrawn, or for nonperformance by the subrecipient at any time during the term of the grant. The FDOE and the subrecipient may suspend or terminate the agreement, in whole or in part, upon mutual agreement.

#### Financial Consequences

If the subrecipient fails to meet and comply with the activities established in the approved application or make appropriate progress on the activities, and they are not resolved within two weeks of notification, the department will (1) approve a reduced payment, (2) request the applicant redo the work, if possible and/or (3) terminate the project. Activities subject to financial consequences include failure to meet student attendance targets, operate the program as indicated in the program schedule, report programmatic data, submit deliverables or meet the performance goals of the program. ( )

By accepting grants funds, the undersigned hereby assures and agrees that, in accordance with statutes and regulations, the agency will comply with program assurances listed above; the approved application; the applicable rules, regulations and laws; and the rules, requirements, and expectations contained in the RFP.

Agency Name	Boys & Girls Clubs of Central Florida, Inc.		
Agency Head or Authorized Agency Representative	Lay W Carry Signature		
	Gary W. Cain		
	Printed name		
Title	President & CEO		
Date .	5/16/22		
Phone No.	407-841-6855		
Email	gcain@bgccf.org		



# Assurance of Providing Equitable Services for Private Schools (Private School Participation)

21<sup>st</sup> CCLC programs are required to provide equitable services to eligible private school students, teachers and other education personnel. Applicants must assure that the agency has and will continue to ensure timely and meaningful consultation for equitable services to private school children and teachers within the local education service areas. 21<sup>st</sup> CCLC programs must, at a minimum, consult with officials from those private schools located in the specific geographic area(s) served by program site(s).

In accordance with 34 C.F.R. Part 76.656, provide the following information in reference to consultation and participation of eligible private schools in Title IV, Part B, 21st CCLC:

(a) A description of how the applicant will meet the federal requirements for participation of students enrolled in private schools.

First, we download a list of all private schools within our Universal Orlando Foundation Club's geographical area from the FLDOE website. Then we send an email to the principal of each private school on this list, introducing Boys & Girls Clubs of Central Florida and the 21<sup>st</sup> CCLC program at our Universal Orlando Foundation Branch. We also tell the principal that any students attending that private school who normally would have attended Eagles Nest, Eccleston, Orlo Vista or Washington Shores Elementary Schools are eligible to attend the Universal Orlando Foundation 21<sup>st</sup> CCLC program.

We include a link to the 21<sup>st</sup> CCLC webpage of Boys & Girls Clubs of Central Florida's website, where the principal or any interested parents can go for additional information. This email encourages the principal or interested parents to contact the 21<sup>st</sup> CCLC Senior Project Director and/or the Universal Orlando Foundation Club's Service Director, providing contact information for both. Interested parents are also directed to the OCPS Find Your School App on the OCPS homepage to determine if their home address qualifies their child for this service. 21<sup>st</sup> CCLC staff will independently verify that the student's home address is in the Eagles Nest, Eccleston, Orlo Vista or Washington Shores Elementary Schools' target areas after the principal and/or parents have contacted them. Once it has been determined that the student qualifies, the parents will be invited to come to the Universal Orlando Club for a tour and register their student as a Club member and a 21<sup>st</sup> CCLC participant. At that point, a private school verification form is completed by the Senior Project Director and signed off on by both parents and Senior Project Director. The registration process is then complete.

(b) The number of students enrolled in private schools who have been identified as eligible to benefits under the program.

We don't have an anticipated number at this point, but during the RFP process, we send out a letter to all of our private school principals provided in the private school directory via the school

# Florida 21<sup>st</sup> Century Community Learning Centers (21<sup>st</sup> Program Year 2022-23



district. We invite them to participate in the program. This typically happens in early August. We will relay appropriate information regarding our policies (i.e., facial coverings, social distancing) due to COVID-19 and our capacity. When we hear back from principals we can better gauge participation and numbers. On average our Universal Orlando Foundation Branch welcomes between 8-12 private school students into its 21st CCLC program each year.

(c) The places and times that the students will receive benefits under the program.

All services will be provided at the Universal Orlando Foundation Boys & Girls Club. Program hours will be as follows: on 176 after school days, Mondays, Tuesdays, Thursdays and Fridays from 3:30PM - 6PM and Wednesdays from 2:30PM - 6PM. On 7 school vacation days and for 34 Summer days in 2023, our program will operate from 8:30AM - 5:30PM.

(d) The differences, if any, between the program benefits the applicant will provide to public and private school students, and the reasons for the differences.

There will be no differences. Our Universal Orlando Foundation 21st CCLC program will provide the same benefits to both public and private school students.

	Check this box if there are NO private schools located within the geographic area(s) of the site(s) where the 21 <sup>st</sup> CCLC program is located.		
Ageı	Agency Name: Boys & Girls Clubs of Central Florida		
Agency Head or Authorized Agency Representative  Signature		They was a second of the secon	
		Gary W. Cain	
		Printed name	
	Title:	President & CEO	
	Date:	5/16/22	
	Phone No.	407-841-6855	

gcain@bgccf.org

Email:

# Vendor/Subrecipient Determination for Federally Funded Programs

Non-State Organization: Boys & Girls C	<b>Tubs of Central Florida</b>	
Non-State Organization Type:  State/Local Government	Public Edu. Agency (LEA/College/University)	$\square$ Nonprofit $\square$ For-Profit
Federal Program Administrating Agency	US Department of Education	
CFDA No. (Catalog of Federal Financia	l Assistance No.): <u>84-287C</u>	
Contract No. 48E-2443B-3P002	Contract Agreement Period: From 08/01/202	22 To <u>07/31/2023</u>
Part A: Check either Vendor or Subre	cipient based upon an analysis of the defining chara	cteristics for each.
☐ Provides similar goods or ser ☐ Operates in a competitive en ☐ Provides goods or services the	ces within normal business operations rvices to many purchasers vironment nat are ancillary to (in support of) the operation of the F requirements of the Federal program as a result of the R	ederal program agreement, though similar requirements
<ul> <li>✓ Has its performance measure</li> <li>✓ Has responsibility for progra</li> <li>✓ Is responsible for adherence</li> <li>✓ Uses the Federal funds to car</li> </ul>	o receive what Federal assistance ed in relation to whether objectives of a Federal progra	in the Federal award
casts the latter as a subrecipient of agreement. All of the characteristic classifying each agreement as a s	mination. In determining whether an agreement between a contractor, the substance of the relationship is mortics listed above may not be present in all cases, and you subaward or a procurement contract. (2 C.F.R. Part 200 sponses to Part A indicate your evaluation of the organizant	e important than the form of the our agency must use judgment in 0.330(c))
Comments:		
	CONTOS CH EXPRISEY-ADIS ASSISTANTE	Breny Jel 3/2/23 Hate (Dyle)
NOTES:		MOVO

- (1) This checklist is a tool for individuals managing contracts to determine a provider's status as either a Vendor or a Subrecipient as defined in 2 C.F.R. Part 200.330.
- (2) 21st CCLC subrecipients are not permitted to issue sub-awards. If you determine that the relationship between your agency and another non-federal entity casts the latter as a subrecipient you must take steps to correct this area of non-compliance.





### **2022-2023 Scope of Work**

**Agency Name: Boys & Girls Clubs of Central Florida** 

**Project Number: 48E-2443B-3P002** 

**Program Name: Universal Orlando** 

#### Section 1: Project Abstract/Summary

Boys & Girls Clubs of Central Florida's Universal Orlando Foundation 21st CCLC, 5055 Raleigh Street, Orlando 32811 serves 101-150 youth (K-5) during school year and summer. Program operates 3:30-6PM Mondays-Tuesdays-Thursdays-Fridays, 2:30-6PM Wednesdays. Afterschool begins 8/10/22, ends 5/26/23. Summer operates 8:30AM-5:30PM M-F 6/5/23-7/21/23. ESSA approved activities include multi-tiered evidenced-based ELA/Literacy, MATH, STEM academic interventions aligned to individualized student needs; Healthy/Active Lifestyles TRIPLE PLAY/HEALTHY HABITS programs (Fitness-Individualized Exercise/Nutrition); SMART Moves drug/violence prevention programming; Academic Enrichment including Science of Colors in Culinary, Photography Classes. AFMS include Strengthening Literacy Skills to Improve Jobs Prospects, Building Good Credit towards Homeownership, Family Counseling, Mental Health Support.

#### Section 2: Site Level Funding

See FRG in attachments.

#### **Section 3: Applicant Capacity**

	Number of Years	Dates of Operation
21st CCLC	10+	2010-present
Federal Funding	10+	2001-present
Other Types	10+	1944-present

Boys & Girls Clubs of Central Florida (BGCCF) has EXTENSIVE EXPERIENCE providing expanded learning opportunities, using federal funding, and operating 21st CCLC programs for over a decade, as detailed below. In addition to the nationally recognized programming that we implement for prevention of risky behaviors, mentoring, character & leadership development, and education & career development, we





adapt new programming using best practices in order to meet the needs of the low-income communities that we serve.

EXPANDED LEARNING OPPORTUNITIES: Since 1944, our Clubs have offered youth who live in under resourced communities daily after-school and full-day summer programs with a wide range of expanded learning opportunities. Our guidance-oriented character development programs emphasize educational achievement, career exploration, drug and alcohol avoidance, health and fitness, gang and violence prevention, cultural enrichment, leadership development, and community service. BGCCF's carefully crafted programming is constantly evolving to meet the specific needs of the many communities we serve, and more recently the pressing challenges of our post-Covid world, and Covid-related learning loss.

Examples of recently introduced learning opportunities:

WORKFORCE ALLIANCE FOR YOUTH (WAY), a program that works with community partnerships to educate our members about promising career fields and to invite them to shadow in the workplace;

JOYFUL LITERACY, a custom curriculum developed by renowned literacy expert Dr. Rosemarye Taylor (University of Central Florida), is helping to change the way our Club members view reading, setting them up for future academic success and creating a culture of literacy throughout our Clubs.

SOCIAL EMOTIONAL DEVELOPMENT programming provided by nationally certified and trained staff is helping Club members to manage emotional upheaval and overcome trauma by teaching youth how to develop coping strategies that will serve them a lifetime.

YOUTH ARTS INITIATIVE provides our members with high-quality arts programming and experiences that most no longer have access to in their schools, allowing them to participate in hands-on skills-building all taught by Practicing Professional Teaching Artists. We offer multiple art mediums such as Fine Arts, Graphic Design, Photography & Filmmaking, and movement arts such as dance, ballet and theater.

#### EXTENSIVE EXPERIENCE MANAGING FEDERAL FUNDS:

We have decades of experience administering and monitoring federally-funded grants received from the following: Florida Department of Agriculture (Summer Food Service Program) since 2015; U.S.

Department of Justice since 2001 (Florida Department of Juvenile Justice, Office of Juvenile Justice & Delinquency Prevention [OJJDP] Juvenile Mentoring Programs); U.S. Department of Education (Florida Department of Education 21st Century Community Learning Centers) since 2010; ARRA funding through





Boys & Girls Clubs of America; US Department of Housing & Urban Development (Orange County Community Development Block Grant annually since FY 2000-01, City of Kissimmee Community Development Block Grant FY 2005-09). Additionally, we manage awards from: Osceola County Government (annually since 2007); US Department of the Treasury since 2020 (Coronavirus Relief Funds passed through Early Learning Coalition, Lake County Government, Heart of Florida United Way, Orange County Government, and Seminole County Government) and our USDA Food Program.

#### EXTENSIVE EXPERIENCE OPERATING 21ST CCLC PROGRAMS:

During FY 2011-2016, BGCCF successfully implemented four (4) 21st CCLC grants at five (5) sites. In 2016 we were awarded three (3) new 5-year grants to implement 21st CCLC programs at three (3) Orange County sites through 2021 (extended through 2022 due to Covid-19 pandemic). In 2018, our organization was awarded an additional 5-year grant through 2023 to implement a 21st CCLC program at our Levy-Hughes Clubhouse in the Parramore neighborhood of downtown Orlando. In late 2017, BGCCF took over Club operations in Lake County after Boys & Girls Clubs of Lake & Sumter Counties merged under the BGCCF charter and dissolved officially in 2018. As a result, BGCCF became responsible for the rest of the 5-year contract of their 21st CCLC located at Spring Creek Charter School in Paisley, Florida, Lake County.

Regarding the current grant application, Universal Orlando Boys & Girls Club currently operates a 21<sup>st</sup> Century grant and has done so since 2011.

#### **Section 4: Building Your Program Team**

For UOF Club, we sent an invitation out to administration at all four target schools, community volunteers, longtime supporters at Full Sail University, community stakeholders, current parents and students at our Club, and Board Members in order to form our Program Team.

The majority of our team members have been affiliated with our organization and many of them with our 21st Century program specifically, from serving as volunteers, former employees, faculty at our target schools, involved community members and other key stakeholders who have a vested interest in the success of our afterschool program and mission to build GREAT FUTURES for our students.

For example, we've had a long and fulfilling relationship with Full Sail University – they've provided us with world-class STEAM experiences for our youth, a variety of tech field skills building from music to coding and gaming with Full Sail Labs as well as professional development for our teachers. Dr. Holly Ludgate has committed to participating on our Program Team for 4 years to help guide the STEAM and college and





career focuses of our grant – serving as the member from a POST-SECONDARY INSTITUTION.

#### ADMINISTRATIVE REPRESENTATIVES FROM THE TARGET SCHOOLS:

Altamont Coley, ASSISTANT PRINCIPAL, from Washington Shores E.S. will uphold SIP and state standards to help with long-term goals;

Briana Alcon, will serve from Washington Shores Elementary in a group administrative support role;

Daleia Vance, will serve from Eccleston E.S. She interfaces with youth daily and will support their academic success.

Jasmene McDonald, will serve from Eagle's Nest as PARENT ENGAGEMENT;

Denise Henry, faculty at Orlo Vista will contribute to supporting student development and citizenship;

Gregory Chandler from Eccleston is the PARENT ENGAGEMENT COORDINATOR and will assist us with AFMS and events, driving participation and buy-in.

Joel Ham, an OCPS Teacher and parent of two students, Orlando-native, born and raised in Carver Shores will serve as our TEAM MEMBER FROM THE COMMUNITY. Joel also runs a small business, owns a home across the street from our Universal Club, is an active NAACP member and has volunteered with our UOF site for years. His incredibly well-rounded perspective will lend great insight to what kids needs but also what challenges face teachers in our local schools. Likewise, COMMUNITY MEMBER Francine Tillman, also a neighborhood resident and member of our local NAACP chapter will assist with character and leadership development and our prevention programming outcomes.

Tammy Speed-Hefner LMHC, MSW serves as OCPS' lead mental health expert and brings over 20 years of experience working with Title I families and schools to increase academic outcomes by addressing social-emotional barriers at the school, household, community levels. She has committed to serving on our Program Team for 4 years. Speed-Hefner will SERVE AS OUR MEMBER FROM THE SCHOOL DISTRICT. She is a steadfast advocate for many Orlando area Title I schools that she has worked in for many years and the communities where they are trying to make positive difference.

Our Senior Project Director for 21st CCLC held team calls with each member in order to introduce them to the work and expectations of this advisory team. We formulated a program team intake form that outlines the duties and expectations of each member of the board. Those letters are attached and signed by each member. It is our hope that each person will bring their unique skills, perspectives and talents to guide the program





for the next four years. We were happy to be able to meet with them personally and garner their commitment. Their letters are attached.

#### **Section 5: Engaging Stakeholders**

#### ENGAGING STAKEHOLDERS: KEY COMMUNITY MEMBERS

Before building our survey, our internal team discussed our previous years' stakeholder surveys, spoke with our primary 21st Century staff—including our teachers, program assistants, Club Directors and held some focus groups with the youth to gain an overall gauge on how our current grant is going. We took this internal feedback into our group discussions, led by our Senior Project Director (SPD), in order to shape the current proposal.

Our SPD engaged our existing 21st CCLC Advisory Board, local target school FACULTY, such as our four PRINCIPALS and ASSISTANT PRINCIPALS, OCPS PARENT ENGAGEMENT LIAISONS, and current PARENTS and STUDENTS who are attending our program. We also reached out to PARTNERS who have invested their time at our Club to ensure we had their buy-in and that they desired for us to move forward with our competitive application. We wanted the chance to hear from them about emerging and persistent needs in the community's children and families. These discussions have informed the program model we are proposing to Florida Department of Education.

#### SURVEY – GAUGING AND CONFIRMING THE NEED FOR THE 21ST CCLC

We used an outside consultant, and spoke with our internal team about what survey items we should choose. We didn't want to assume that the community automatically wanted or needed an afterschool program. So, we started by verifying the overall NEED. The surveys overwhelmingly show a need that matches the services our program will provide.

For the Parents and Students surveys, the overall score for "need" for an afterschool and summer program was 4.8 and 4.6 out of 5, respectively (Based on Likert Scale 1-5, 5 being highest) We received nearly 300 responses, well over 20% baseline. Moreover, nearly 100% of PARENTS said "NO" to whether or not they could afford to pay for an afterschool program.

Our 21st CCLC program addresses academic deficits and gaps in community resources – there is no other youth development afterschool program nearby and accessible to the youth we serve. We have built high-impact activities for ELA/LITERACY, MATH, SCIENCE, HEALTH/FITNESS, DRUG/VIOLENCE/RISKY BEHAVIOR PREVENTION, and more. If this program were to go away, Carver Shores youth would be left completely without an afterschool program.





#### PARENT SURVEY RESPONSES, A SNAPSHOT:

- --98% named "Understanding Reading Concepts"
- --83% "Understanding Science Concepts"; and
- --96% named "Understanding Math Concepts" as subjects their child/ren struggle with at school.
- --30% of parents identified "staying out of trouble" as needed in an afterschool program.

TEACHERS at each of the four target schools were given the survey and we successfully received roughly 30% of our target schools' teachers. To the question about WHAT THEIR STUDENTS STRUGGLE WITH the most:

- --78% responded staying out of TROUBLE (this matches the topics in the SIPs and disciplinary data about behavior and campus violence);
- --83% Understanding MATH Concepts; and
- --an overwhelming 90% CITED "UNDERSTANDING READING CONCEPTS" as the biggest struggle.
- --Additionally, 51% also cited SCIENCE.

Our program directly addresses these most salient needs as expressed by Orlo Vista, Eccleston, Eagle's Nest and Ridgewood TEACHERS.

In regards to ADDITIONAL ENRICHMENTS that "students need in an afterschool and summer program": 85% of teachers said HOMEWORK HELP, 54% said FITNESS, 66% wanted MUSIC/ART, and an OVERWHELMING 98% named VIOLENCE PREVENTION AND BEHAVIOR/SOCIAL SKILLS.

#### FREQUENCY AND METHOD OF ENGAGEMENT

Using evaluation data results and sharing those results to help improve the program and its impact is an important part of the evaluation plan. A true learning community can be fostered through data sharing for the purposes of student and adult family member achievement/improvement. Evaluation results will be shared at each Program Team meeting, monthly staff meetings, program leadership meetings, adult family member workshops and events, and with the Principals of each target school at least 2 times during the grant year. Data results, program operations and Evaluator recommendations for program improvement will be covered in these meetings so that the community is well aware of 21st CCLC student-level and program performance. Feedback based on evaluation data is highly encouraged from the community and stakeholders so that the program can learn more about what is needed in the





community and assist in developing other ways to help the students improve academically and socially throughout the year.

In preparation for designing our program, we surveyed the local parents, students and teachers at our Club facility, school and community.

For the upcoming 21st CCLC grant program, should we be fortunate enough to be awarded, our 21st CCLC Senior Project Director, Site Coordinators and Club program staff will continue to collect hard data—report cards, literacy levels, reading fluency, diagnostic assessments—as well as anecdotal feedback from community members, parents, teachers, the students themselves on how they are faring in the program. use data to evaluate how the program is progressing and more importantly how the students are progressing due to their participation in our carefully tailored academic and personal enrichment activities. Part of our approach at BGCCF is to harness youth voice to shape our program. At the end of the day, youth will "vote with their feet"—if we fail to meet their needs and interests they simply will not attend. And this would be tragic because the community needs assessments show how desperately Carver Shores area youth needs to increase their academic attainment and thus create more upward mobility by eventually graduating high school, moving on to have postsecondary success and raising the overall standard of living in their home community.

These survey results helped confirm and guide our program design and intervention. The responses show a desperate need for Reading/ELA, Mathematics and Science supports as well as the personal enrichment and prevention programs that develop character, leadership and life skills. Our 21st CCLC program addresses academic deficits and gaps in community resources – there is no other youth development afterschool program nearby and accessible to the youth we serve. If this were to go away, Carver Shores community area youth would be left completely without an afterschool program.

#### **Section 6: Assessing Program Needs**

BGCCF's Universal Orlando Foundation (UOF) Club has served Carver Shores, one of City of Orlando's oldest primarily African American communities, for nearly 50 years, providing students at four Title I elementary schools—Eagle's Nest, Eccleston, Orlo Vista and Washington Shores—with afterschool, holiday and summer vacation academic and personal enrichment programming. In 2021, our Universal Orlando Foundation Branch served 239 diverse youth living in and around Orlando's Carver Shores neighborhood: 52% boys, 48% girls; 81% African American, 7% Multiracial, 9% Haitian, 2% Hispanic and 1% Caucasian. 87% came from households with reported annual income of less than \$40,000, 64% came from single-parent households and 98% were eligible for free/reduced school lunch (BGCCF KidTrax Demographics). Orlando's Carver Shores





community is one of the most underserved in all of Orange County, Florida. This becomes clear through recent community demographics—the median household income in Carver Shores is \$32,795, in comparison to metro-Orlando's \$70,800. A staggering 38% of Carver Shores households live below the poverty line. (FFIEC Geocoding 2021, Retrieved from

https://geomap.ffiec.gov/FFIECGeocMap/GeocodeMap1.aspx and US Census Bureau, 2021). Carver Shores' crime rate is 245% higher than the national average (FBI, 2019, Retrieved from: https://www.fbi.gov/services/cjis/ucr).

The ongoing health pandemic has compounded these daily obstacles the underserved youth of Carver Shores have faced over the past year. Students were forced to spend months engaged in online learning. This, not surprisingly, was easier for some than for others. While students from other more middle- to high-income communities had the advantage of access to the Internet, more frequent adult supervision, online tutoring services and personal laptops, the students from these low-income Carver Shores households struggled to find the resources necessary to participate in these types of learning opportunities. Studies now show such under-resourced youth had more difficulty staying on task than their well-off peers, with disparities especially pronounced in low-income Black and Hispanic communities. In a recent analysis on academic effects due to COVID-19 by McKinsey & Company white students fell behind 1-3 months during school closures while students of color fell behind 6-12 months. The study also estimated that COVID-related losses among kindergarten to 12th-grade students will reduce their lifetime earnings by between \$61,000 and \$82,000 (Dorn, E., Hancock, B., Sarakatsannis, J. & Viruleg, E. (2020, Dec 8). COVID-19 and earning loss. McKinsey & Company. Retrieved from: https://www.mckinsey.com/industries/public-and-socialsector/our-insights/covid-19-and-learning-lossdisparities-grow-and-students-needhelp).

These pandemic-related learning losses have been particularly significant for the underserved Eagle's Nest, Eccleston, Orlo Vista and Washington Shores Elementary students served by our UOF Club. According to the Know Your Schools website, total LEARNING GAINS in ENGLISH LANGUAGE ARTS (ELA) at all four schools dropped 33, 9, 8 and 15 percentage points, respectively, over the past two school years. Specifically, from 2018-19 to 2020-21, ELA LEARNING GAINS dropped from 51.4% to 18.5% passing at Eagles Nest, from 43.1% to 34.5% at Eccleston, from 48.9% to 41.1% at Orlo Vista and from 42.4% to 27.9 % at Washington Shores. African American students, the only SUBGROUP of students at these four elementary schools for which this website provided data, showed a greater drop at Eccleston and Orlo Vista Elementaries, while mirroring the same extremely high drop at Eagle's Nest and Washington Shores. For this SUBGROUP, from 2018-19 to 2020-21, ELA Learning Gains dropped from 51.4% to 18.5%





at Eagles Nest, from 42.9% to 32.9% at Eccleston, from 49.2% to 36.5% at Orlo Vista and from 41.5% to 28.6% at Washington Shores.

Much the same can be said for total students' MATHEMATICS LEARNING GAINS at Eagles Nest, Eccleston, Orlo Vista and Washington Shores Elementaries, which dropped by 38, 7, 23 and 35 percentage points, respectively. Specifically, from 2018-19 to 2020-21, MATH LEARNING GAINS dropped from 56.9% to 10.9% at Eagles Nest, from 37.4% to 30.6% at Eccleston, from 55.9% to 32.9% at Orlo Vista and from 51.3% to 16.7% at Washington Shores. Once again, African American students were the only SUBGROUP of students at these four elementary schools for which this website provided data, and once again, this SUBGROUP showed a greater drop at Eccleston and Orlo Vista Elementaries, while mirroring the same extremely high drop at Eagles Nest and Washington Shores: from 2018-19 to 2020-21, MATH Learning Gains dropped from 47.3% to 9% at Eagles Nest, from 36.3% to 25.7% at Eccleston, from 54.9% to 25.5% at Orlo Vista and from 52.1% to 16.4% at Washington Shores.

Additionally, 2020-21 FLORIDA STANDARDIZED ASSESSMENT (FSA) results for students at these four elementary schools, many of whom are served by our UOF Branch, show how the pandemic and community obstacles combined to negatively affect these youngsters' academic success:

- --Approximately three-quarters of all students at Eagles Nest, Eccleston and Orlo Vista—76%, 71% and 74% respectively—and nearly all of Washington Shores students—90%--are struggling to read proficiently (did not score a 3 or above on FSA).
- --According to SUBGROUP data, 76% of African American students and 80% of Hispanic students at Eagles Nest, 68% of African American students and 59% of Hispanic students at Eccleston, 77% of African American and 67% of Hispanic students at Orlo Vista and 91% of African American students and 92% of Hispanic students at Washington Shores are having the same reading difficulties.
- --Critically, only 34%, 33%, 30% and 40% of Eagles Nest, Eccleston, Orlo Vista and Washington Shores 3rd graders, respectively, were able to attain a score of 3 or higher on their ELA FSA. According to the Annie E. Casey Foundation, one in six children who are not reading proficiently in third grade fail to graduate from high school on time, a rate four times greater than that for proficient readers.
- --79%, 77%, 63% and 76% of total students at Eagles Nest, Eccleston, Orlo Vista and Washington Shores Elementaries, respectively—including 81%, 77%, 65% and 85% of African American students, and 73%, 47%, 56% and 100% of Hispanic students, respectively—were unable to score a 3 or better on the MATH FSA.
- --SCIENCE results showed similar learning struggles, with 87%, 71%, 60% and 90% of all students at Eagles Nest, Eccleston, Orlo Vista and Washington Shores Elementaries,





respectively—including 87%, 68%, 61% and 89% of African American students, respectively—failing to achieve a proficiency score of 3 or better. There were no Science results data provided for Eccleston or Washington Shores, but Science results for the Hispanic students at Eagles Nest and Orlo Vista Elementaries tell a similar tale, with 100% (Eagles Nest) and 56% (Orlo Vista) unable to score a 3 or better on the SCIENCE FSA.

Eagles Nest had a School Grade of D in 2015-16, then improved to and maintained a C School Grade through 2018-19. In 2020-21, this feeder school to our UOF Club was once again identified as a TARGETED SUPPORT & IMPROVEMENT (TS&I) School, with five (5) UNDERPERFORMING STUDENT SUBGROUPS: African American students - 24%, Hispanic students - 26%, ELL students - 24%, Students with Disabilities - 7% and Economically Disadvantaged students - 25%.

As of March 28, 2022, for the 2021-22 school year, 150/507 or 30% of Eagles Nest students exhibited the early warning indicator of having an ATTENDANCE record of less than 90%; this is a higher level of chronic ABSENTEEISM than the 16% (90/573) of Eagles Nest students recorded in the 2020-21 school year. According to https://www.safeschoolsforalex.org/fl-school-safety-dashboard/ Eagles Nest had a HIGH Violent Incident Level in 2019-20—1.27 incidents per 100 students—with offenses in Fighting, Physical Attacks, Bullying, Sex Offense, Sexual Harassment and Threats/Intimidation. 100% of this TITLE I school's student population is considered ECONOMICALLY DISADVANTAGED and is eligible for FREE/REDUCED LUNCH. (Eagles Nest 2021-22 Schoolwide Improvement Plan; Know Your Schools, School Report Card for Eagles Nest Elementary. Retrieved from https://edudata.fldoe.org/ReportCards/Schools.html?school=0236&district=48.)

After receiving an F School Grade in 2015-16, Eccleston Elementary improved to and maintained a School Grade of C through 2018-19. In 2020-21, this feeder school to our UOF Branch was once again identified as a TARGETED SUPPORT & IMPROVEMENT (TS&I) School, with four (4) UNDERPERFORMING STUDENT SUBGROUPS: African American students - 25%, ELL students – 37%, Students with Disabilities – 5% and Economically Disadvantaged students – 29%. As of March 28, 2022, for the 2021-22 school year, 166/368 or 45% of Eccleston students exhibited the early warning indicator of having an ATTENDANCE record of less than 90%; this is a higher level of chronic ABSENTEEISM than the 29% (123/417) of Eccleston students recorded in the 2020-21 school year. According to https://www.safeschoolsforalex.org/fl-school-safety-dashboard/ Eccleston had a VERY HIGH Violent Incident Level in 2019-20—38 incidents per 100 students—ranking #1 of all 126 elementary schools in Orange County, with offenses in Fighting, Physical Attacks, Bullying, Sexual Harassment, Threats/Intimidation and Drug Use/Possession. 100% of this TITLE I school's student population is considered





ECONOMICALLY DISADVANTAGED and is eligible for FREE/REDUCED LUNCH. (Eccleston 2021- 22 Schoolwide Improvement Plan; Know Your Schools, School Report Card for Eccleston Elementary. Retrieved from

https://edudata.fldoe.org/ReportCards/Schools.html?school=5841&district=48).

Orlo Vista Elementary earned a C School Grade for the 2015-16 and 2016-17 school years, then improved to a B Grade in 2017-18, only to drop back to a C School Grade in 2018-19. In 2020-21, this feeder school to our UOF Branch was once again identified as a TARGETED SUPPORT & IMPROVEMENT (TS&I) School, with three (3) UNDERPERFORMING STUDENT SUBGROUPS: African American students - 28%, ELL students – 30% and Economically Disadvantaged students – 29%. For the 2020-21 school year, 73/441 or 17% of Orlo Vista students exhibited the early warning indicator of having an ATTENDANCE record of less than 90%. There was no data available to compare this to 2021-22 levels of chronic ABSENTEEISM. According to https://www.safeschoolsforalex.org/fl-school-safety-dashboard/ Orlo Vista had a VERY HIGH Violent Incident Level in 2019-20—1.8 incidents per 100 students—with offenses in Physical Attacks and Threats/Intimidation. 100% of this TITLE I school's student population is considered ECONOMICALLY DISADVANTAGED and is eligible for FREE/REDUCED LUNCH. (Orlo Vista 2021-22 Schoolwide Improvement Plan; Know Your Schools, School Report Card for Orlo Vista Elementary. Retrieved from https://edudata.fldoe.org/ReportCards/Schools.html?school=0271&district=48.)

Washington Shores earned a C School Grade for all four schools years from 2015-16 through 2018-19. In 2020-21 this feeder school to our UOF Club was once again identified as a TARGETS SUPPORT & IMPROVEMENT (TS&I) School, with five (5) UNDERPERFORMING STUDENT SUBGROUPS: African American – 31%, Hispanic – 21%, ELL students – 27%, Students with Disabilities – 14% and Economically Disadvantaged students – 34%. As of March 28, 2022, for the 2021-22 school year, 171/346 or 49% of Washington Shores students exhibited the early warning indicator of having an ATTENDANCE record of less than 90%; this is a higher level of chronic ABSENTEEISM than the 38% (139/364) of Washington Shores students recorded in the 2020-21 school year. According to https://www.safeschoolsforalex.org/flschool-safety-dashboard/ Washington Shores had a HIGH Violent Incident Level in 2019-20—3.5 incidents per 100 students—with offenses in Physical Attacks, Fighting, Harassment and Sexual Harassment. 100% of this TITLE I school's student population is considered ECONOMICALLY DISADVANTAGED and is eligible for FREE/REDUCED LUNCH. (Washington Shores 2021-22 Schoolwide Improvement Plan; Know Your Schools, School Report Card for Washington Shores Elementary. Retrieved from https://edudata.fldoe.org/ReportCards/Schools.html?school=5861&district=48)





#### SURVEY RESULTS

To guide our program design and intervention, we surveyed our target schools and Carver Shores area parents, students and community members linked to our Universal Orlando Boys & Girls Club facility. The surveys overwhelmingly show a need for Reading/ELA, Mathematics and Science supports as well as the personal enrichment and prevention programs that develop character, leadership and life skills. Our 21st CCLC program addresses academic deficits and gaps in community resources – there is no other youth development afterschool program nearby and accessible to the youth we serve. If this were to go away, Carver Shores community area youth would be left completely without an afterschool program.

Need: Parents and Students scored the overall "need" for an afterschool and summer program 4.8 and 4.6 out of 5, respectively (Based on Likert Scale 1-5, 5 being highest) We received nearly 300 responses, well over 20%, identifying specific needs:

- --nearly 100% of parents/students said "NO" to whether or not they could afford to pay for an afterschool program;
- --98% named "Understanding Reading Concepts"
- --83% "Understanding Science Concepts"; and
- --96% named "Understanding Math Concepts" as subjects their child/ren struggle with at school.
- --30% of parents identified "staying out of trouble" as needed in an afterschool program.

TEACHERS at each of the four target schools were given the survey. We successfully surveyed roughly 30% of our target schools' teachers. To the question about WHAT THEIR STUDENTS STRUGGLE WITH the most: 78% responded staying out of TROUBLE (this matches the topics in the SIPs and disciplinary data about behavior and campus violence); 83% Understanding MATH Concepts; an overwhelming 90% CITED "UNDERSTANDING READING CONCEPTS" as the biggest struggle; 51% also cited SCIENCE. Our program directly addresses these most salient needs as expressed by Orlo Vista, Eccleston, Eagle's Nest and Ridgewood TEACHERS.

In regards to ADDITIONAL ENRICHMENTS that "students need in an afterschool and summer program": 85% of teachers said HOMEWORK HELP, 54% said FITNESS, 66% wanted MUSIC/ART, and an OVERWHELMING 98% named VIOLENCE PREVENTION AND BEHAVIOR/SOCIAL SKILLS.





#### ASSETS/GAPS

Our Universal Orlando Foundation Club is a sprawling 21,000 square foot facility with youth and teen sides separate; with a full gym, homework spaces, games room/play spaces, outdoor athletic spaces, a full garden, college and career spaces, computer labs, art-making spaces, a cafeteria and kitchen and more. Youth artwork welcome you in the main hall of this Club whose blue doors welcome any and every child in need.

From doing the market research for Orange County, afterschool programs which are close-by charge between \$40 and \$340 per week per child. For example, within seven miles, residents can find Orlando Science Center camps in the range of \$280 for a half day and \$370 for full day programming per week.

Likewise, even the nearby City of Orlando community centers cost a minimum of \$40 per week. For families living at or below the poverty line, or with multiple children, any cost becomes prohibitive. From our PARENT SURVEY, 100% of the 200 parent responses said that "No" to the question regarding if they "could afford to pay for an afterschool program" if our 21st CCLC grant went away. 100% of respondents also stated there were no available afterschool programs nearby.

Some community assets we will leverage in our program services are through our local partners, such as Orlando Ballet, Neighborhood Family Centers and local schools. Also, long-time community volunteers, grandparents, clergy and parents of Club alum who still hold a connection to the Club and enjoy giving back. Youth Arts Initiative Fine Arts Teaching Artists are also leveraged for the benefit of the proposed 21st CCLC grant program. We employ a Fine Art position who can provide art experiences in fine arts, visual arts, arts & crafts. Our West Orange County Branch Board, a group of local community members and philanthropists who are committed to bringing in additional revenue and resources such as volunteers and supplies to UOF Club.

#### **Section 7: Intentionally Designing Activities**

#### **OVERVIEW**

Our proposed 21st Century Community Learning Center afterschool program will deliver what we're calling a Kaleidoscope of Extended Learning—learning experiences that will engage our 21st CCLC students in their foundational academic elements of reading and math from a multitude of angles and perspectives, while allowing them the opportunity to develop a positive outlook on life, inner strength and a strong sense of self-esteem from the many color harmonies of the natural world. Kaleidoscope will provide our 21st CCLC students with high-impact academic and personal enrichment activities that encompass evidence-based multi-tiered interventions. Reading, Mathematics and





Science programming will be led by Florida Subject-Certified Teachers with support from Reading Interventionists and Program Tutor Assistants. Physical Education and Positive Youth Development Enrichment Activities will be provided by the Universal Orlando Foundation Boys & Girls Club's Site Coordinator with assistance from 21st CCLC Program Tutors Assistants.

**READ-FLECTIONS: READING** 

1) ELA Tier I Intervention Program Grades K-5: Leveled Literacy Intervention

Duration: 60 minutes weekly

Ratio: 1:17 with Reading Endorsed Certified Teacher

Program Delivery Model: Whole Group, Identifying Youth who need further Small Group-Guided Instruction

This literacy intervention aligns with the identified needs from our four target schools: those students demonstrated a 9 to 33-point drop in ELA learning gains this past year.

#### Program Description:

The Fountas & Pinnell Leveled Literacy Intervention (LLI) is a powerful, short-term intervention providing daily, intensive, whole-group instruction that supplements classroom literacy teaching at each grade level. LLI turns struggling readers into successful readers with engaging leveled books and fast-paced, systematically designed lessons. The Fountas & Pinnell Leveled Literacy Intervention System is an intensive, small-group, supplementary literacy intervention for students who are struggling to master reading fluency and grade-appropriate writing skills. The strength of this program is in Reading Achievement, of which it scores high in Tier I and III interventions. LLI systems are designed to:

- --Advance the literacy learning of students not meeting grade-level expectations in reading
- -- Deepen and expand comprehension with close reading
- --Increase reading volume by engaging students in large amounts of successful daily reading
- --Increase student engagement with books that build knowledge
- --Intervene with small groups of struggling readers to maximize growth
- -- Meet the needs of struggling readers
- -- Monitor student progress





Source: Ransford-Kaldon, C., Ross, C., Lee, C., Sutton Flynt, E., Franceschini, L., & Zoblotsky, T. (2013). Memphis, TN: Center for Research in Educational Policy, University of Memphis. Retrieved from: https://ies.ed.gov/ncee/wwc/Study/85470

This study shows strong evidence for Tier I Intervention in Reading Achievement from the What Works Clearinghouse: https://ies.ed.gov/ncee/wwc/EvidenceSnapshot/679

2) ELA Tier II Intervention Program Grades K-5: Leveled Literacy Intervention

Duration: 30 minutes weekly

Ratio: 2:17 with Reading Endorsed Certified Teacher & Program Tutor Assistant

Program Delivery Model: Explicit Direct Instruction (EDI)

Needs Alignment: This literacy intervention aligns with the identified needs from our target schools to increase Reading Achievement in K-2 and be on grade level by 3rd grade. Approximately three-quarters of all students at Eagles Nest, Eccleston and Orlo Vista—76%, 71% and 74% respectively—and nearly all of Washington Shores students—90%--are struggling to read proficiently. (FSA 2020-21).

#### Program Description:

The LLI systems are designed to be used with small groups of students who need intensive support to achieve grade level competencies in grades K through 5+. It also provides strong support for students who are acquiring English as an additional language and are receiving classroom reading instruction in English. You may also decide to include students who are identified as having special needs if the content of LLI meets the educational program specifications for the student.

The colored systems are designed specifically for monitoring continuing progress and reading achievement of intermediate, middle- and secondary-level students. Each color in the system is designed to provide high-interest books for the grade level. For example, the books in the Red and Gold System are designed to appeal to students in grades 3 and 4. There are six systems that make up LLI and span grades K through 5 and beyond and are based on a strategic design to meet learners at their level and ladder up to increasingly more complex functions of reading and comprehension in small groups and guided reading, with the ultimate goal of building each student's ability to read complex texts independently.

3) ELA Tier III Intervention Program Grades K-2: Leveled Literacy Intervention

Duration: 30 minutes weekly

Ratio: 2:17 with Reading Endorsed Certified Teacher & Program Tutor Assistant

Program Delivery Model: Explicit Direct Instruction (EDI), Small Group





Needs Alignment: This literacy intervention aligns with the identified needs from our target schools to increase Reading Achievement in K-2 and be on grade level by 3rd grade. Approximately three-quarters of all students at Eagles Nest, Eccleston and Orlo Vista—76%, 71% and 74% respectively—and nearly all of Washington Shores students—90%--are struggling to read proficiently. (FSA 2020-21).

#### **Program Description**

The LLI systems are designed to be used with small groups of students who need intensive support to achieve grade level competencies in grades K-5. The curriculum is adaptable to meets the educational needs for underperforming students as well as ESOL, ESE and other students identified as having special needs.

Source: Ransford-Kaldon, C., Ross, C., Lee, C., Sutton Flynt, E., Franceschini, L., & Zoblotsky, T. (2013). Memphis, TN: Center for Research in Educational Policy, University of Memphis. Retrieved from: https://ies.ed.gov/ncee/wwc/Study/85470

This study shows promising evidence for Tier III Intervention in Reading Fluency from the What Works Clearinghouse: https://ies.ed.gov/ncee/wwc/EvidenceSnapshot/679

4) ELA Tier III Intervention Program Grades 3-5: Corrective Reading

Duration: 30 minutes weekly

Ratio: 2:17 with Reading Endorsed Certified Teacher & Program Tutor Assistant

Program Delivery Model: Explicit Direct Instruction (EDI)

Needs Alignment: This literacy intervention aligns with the needs identified from our target schools' 2021-22 SIP's. All four schools note a decrease in ELA performance in intermediate grade levels based on

i-Ready end-of-year assessments and FSA scores. While one school noted the greatest need for improvement is in 4th grade reading (Eagles Nest SIP), two others noted an overall lack of ELA achievement in grades 3-5. (Orlo Vista SIP, Eccleston SIP) According to Washington Shores' SIP, this decline in ELA skills is clear in the higher grades: only 12% of students in 4th grade and 24% of students in 5th-grade scored a level 3 or higher. (Washington Shores SIP)

#### Program Description:

Corrective Reading is a powerful Direct Instruction remedial reading series that addresses a wide range of problems for struggling older readers, even if they have failed with other approaches. Explicit, step-by-step lessons are organized around two major strands, Decoding and Comprehension, which may be used separately or together to customize instruction for particular student needs. Each strand of Corrective Reading





has four levels (A, B1 B2 and C) that teach foundation skills for non-readers to seventh-grade level material.

Corrective Reading is typically taught to students whose reading is characterized by misidentified words, confusion of similar words, word omissions or insertions, lack of attention to punctuation, and poor comprehension. It is effective with students who have poor attention, poor recall of directions, or who meet criteria to receive special services. With a high success rate, frequent teacher feedback, and built-in opportunities to earn reinforcement throughout each lesson, even students with histories of failure remain motivated and on task.

This study shows promising evidence for Tier III Intervention in Reading Fluency from the What Works Clearinghouse: https://ies.ed.gov/ncee/wwc/EvidenceSnapshot/120.

#### **MATHEMATICS**

1) Tier I Intervention Program Grades K-5: Everyday Math using Assisting Struggling Students Methodologies

Duration: 60 minutes weekly

Ratio: 2:17 with Certified Teacher and Program Tutor Assistant

Program Delivery Model: Guided Instruction- Whole Group- Small Group

Needs Alignment: This math intervention aligns with the identified needs from our four target schools: those students demonstrated a 7 to 38-point drop in Math learning gains this past year.

#### Program Description:

Everyday Mathematics is a core curriculum for students in prekindergarten through grade 6. The distinguishing features of Everyday Mathematics are its focus on real-life problem solving, student communication of mathematical thinking, and appropriate use of technology.

Basic Math Facts will be targeted in Tier I and Tier II Interventions: Practice Through Games; Fact Triangles and Fact Families; 50-Facts Multiplication Tests; Choral Drills and Mental Math Exercises; Fact Extension Practice; Frames and Arrows Diagrams.

Other types of techniques this curriculum employs to help children develop their "fact power", or basic number-fact reflexes include as follows.

Computation: Everyday Mathematics recognizes that, even in the computer age, it is important to teach children how to compute "by hand". The curriculum is designed to provide all students with a variety of dependable and understandable methods of computation.





Alternative Algorithms: Research has shown that teaching the standard U.S. algorithms for each of the four basic operations of arithmetic fails with large numbers of children, and that alternative algorithms are often easier for children to understand and learn.

Calculator Use: In the Everyday Mathematics program, emphasis is placed on using the calculator as a tool for learning mathematics.

By designing systematic instruction intended to build students' mathematical knowledge over time toward identified learning outcomes, teachers help students master deficits in number facts, computational skills, knowledge transfer, understanding the language of math, comprehending visual and spatial information, perceptual affinity, and making real world connections through problem solving. This in turn allows students to build their confidence in Math, expand their capacity for questioning, and ignite their sense of academic curiosity.

Source: Waite, R. D. (2000). A study of the effects of Everyday Mathematics on student achievement of third-, fourth-, and fifth-grade students in a large north Texas urban school district (Doctoral dissertation). Available from ProQuest Dissertations and Theses database. (UMI No. 9992659)

This study shows promising evidence for Tier III Intervention in General Mathematics Achievement from the What Works Clearinghouse: https://ies.ed.gov/ncee/wwc/EvidenceSnapshot/166

Source: Fuchs, L.S., Newman-Gonchar, R., Schumacher, R., Dougherty, B., Bucka, N., Karp, K.S., Woodward, J., Clarke, B., Jordan, N. C., Gersten, R., Jayanthi, M., Keating, B., and Morgan, S. (2021). Assisting Students Struggling with Mathematics: Intervention in the Elementary Grades (WWC 2021006). Washington, DC: National Center for Education Evaluation and Regional Assistance (NCEE), Institute of Education Sciences, U.S. Department of Education. Retrieved from

https://ies.ed.gov/ncee/wwc/Docs/PracticeGuide/WWC2021006-Math-PG.pdf

Assisting Students Struggling with Mathematics shows strong evidence for Tier I Intervention in numerous outcomes for Elementary Grades from the What Works Clearinghouse: https://ies.ed.gov/ncee/wwc/PracticeGuide/26

2) Math Tier II Intervention Program Grades K-5: Everyday Math

Duration: 30 minutes weekly

Ratio: 2:17 with Certified Teacher & Program Tutor Assistant

Program Delivery Model: Small Groups/Teacher Table

Needs Alignment: This math intervention aligns with the identified needs from our target schools: 79% 77%, 63% and 76% of total students at Eagles Nest, Eccleston, Orlo





Vista and Washington Shores Elementary Schools, respectively—including 81%, 77%, 65% and 85% of African American students, and 73%, 47%, 56% and 100% of Hispanic students, respectively—were unable to score a 3 or better on the MATH FSA.

#### Program Description:

The Everyday Math curriculum emphasizes balancing different types of instruction (including collaborative learning), using various methods for skills practice, and fostering parent involvement in student learning.

- Connecting the study of mathematics to real-world, age-appropriate contexts
- Providing multiple avenues for representing and solving problems including the use of manipulatives, tools, spoken and written words, pictures, diagrams, and symbols.
- Incorporating individual, partner, and small group activities that make it possible for teachers to provide individualized feedback and assistance
- Encouraging risk-taking by establishing a learning environment that respects multiple problem-solving strategies
- Building in multiple exposures to concepts and skills and providing frequent opportunities for review and practice
- Providing engaging open-ended activities that can easily be customized to meet the needs of students with a range of abilities
- 3) Math Tier III Intervention Program Grades K-5: DreamBox Learning

Duration: 30 minutes weekly

Ratio: 2:17 with Certified Teacher & Program Tutor Assistant

Program Delivery Model: Independent Computer-Based

Needs Alignment: This math intervention aligns with the identified needs from our target schools: 79% 77%, 63% and 76% of total students at Eagles Nest, Eccleston, Orlo Vista and Washington Shores Elementaries, respectively—including 81%, 77%, 65% and 85% of African American students, and 73%, 47%, 56% and 100% of Hispanic students, respectively—were unable to score a 3 or better on the MATH FSA. (2020-21)

#### Program Description:

DreamBox Learning is a supplemental online mathematics program that provides adaptive instruction for students in grades K–5 and focuses on number and operations, place value, and number sense. The program aims to individualize instruction for each student using unique paths through the curriculum that match each student's level of comprehension and learning style. This math program intelligently adapts to each child, letting them drive their own learning while giving parents and teachers in-the-moment





data and valuable insights to ensure success. With built-in live tutors, student messaging and age-appropriate access to lessons below, at, or above grade level, Dream Box fosters grit, perseverance,

and productive struggle. Learning can happen in English or Spanish, whichever language works best for the student.

DreamBox Learning shows promising evidence for Tier III Intervention for General Mathematics

Achievement from the What Works Clearinghouse: https://ies.ed.gov/ncee/wwc/EvidenceSnapshot/627.

#### KALEIDESCOPE SCIENCE

1) SCIENCE: Tier I Intervention Program Grades K-5: STREAMline Learning

Duration: 60 minutes weekly

Ratio: 2:17 Program Tutor Assistant and Contracted Educators: STREAMline Learning

Program Delivery Model: Whole Group; Break Out Groups; Hands-On Experiments

Needs Alignment: This science intervention aligns with the identified needs from our target schools: 87%, 71%, 60% and 90% of all students at Eagles Nest, Eccleston, Orlo Vista and Washington Shores Elementaries, respectively—including 87%, 68%, 61% and 89% of African American students, respectively—failed to achieve a proficiency score of 3 or better on the Science FSA. (2020-21)

STREAM stands for Science, Technology, Reading, Engineering, The Arts and Mathematics. STREAMline Learning will offer 21st CCLC students project-based learning experiences with multidisciplinary learning goals to increase student gains in all academic areas. Using a proven research-based curriculum STREAMline instructors will give students the opportunity to engage in various hands-on STEM Labs with the infusion of The Arts, Social and Emotional Learning, and Intensive Reading. With certified teachers developing and delivering each lesson, students will receive an individualized analysis of tiered interventions that meet the needs of each student. STEM Lab experiences will be provided for all 21st CCLC students, to allow each one to have the opportunity to practice conceptual learning through researched-based activities and project-based learning in a transdisciplinary curriculum. In Quarters 1 & 3, 21st CCLC students will learn about Color, a fundamental field of science that is dedicated to understanding the creation of colored stimuli, sources of illumination and ultimately, the human perception of color. In Quarter 2, students will learn how Color can affect their moods. Why do people say they're "green with envy" or "feeling blue?" Here students will learn how to explore the psychology of color and its impact on mood and emotions. STREAMline Educators will also teach 21st CCLC students the basic steps





of experimental testing. In 4th Quarter, 21st CCLC students will participate in SMART Moves, BGCA's premiere drug and violence prevention programming. (See description below STREAMline Learning efficacy citations.)

The converging of quantitative and qualitative data was gathered to better understand the effect of an integrated curriculum on Math and Science learning gains specifically. The key findings showed that students receiving interactive arts-integrated math and science lessons displayed a 30.77% growth in understanding and competency of Next Generation Science and B.E.S.T Standards in comparison to students who received teacher-centered curriculum which displayed a 7.69% growth.

Streamline Learning also focuses on the integration of technology and The Arts. In a 2014 study, researchers discovered that engagement is a prerequisite to learning and has many benefits backed up in the literature (Havens). "For maximum engagement, technology tools in learning must appeal to social motivation, have opportunities for creativity, personalize the content and experience, engage a mentor or teacher, and provide interactivity and immediate feedback" (Havens, 2014, p. 1). In addition, studies have confirmed that when students have opportunities to practice concepts in real world situations, it creates permanence. Streamline Learning's STREAM science lessons integrate the arts and allow students to synthesize their scientific understanding of energy flow with the aesthetics of, for example, a roller coaster project. In a recent study, Cook and colleagues discovered that the inclusion of the arts increased engagement in science concepts such as kinetic energy and gravitational pull which helped students develop a more thoughtful and focused roller coaster project (Cook, Bush & Cox, 2017).

Streamline Learning also uses game-based learning as well as tactile manipulatives coupled with online activities to promote student engagement in virtual learning. In a study done by Yen (2019), a game-based learning system increased student growth and engagement in an experiment conducted with 215 elementary students for 2 years, from grade 2 to grade 3. In the 2021-2022 school year, Streamline Learning Students have shown high learning gains: 63% in Science, 48.9% in Math, 54.3% in Reading Fluency and 28.3% in Reading Comprehension.

Sources: Yeh, C.Y.C., Cheng, H.N.H., Chen, ZH. et al. (2019) Enhancing achievement and interest in mathematics learning through Math-Island. RPTEL 14, 5. Retrieved from https://doi.org/10.1186/s41039-019-0100-9.

Light, D. & Pierson, E. (2014) Increasing student engagement in math: The use of Khan Academy in Chilean classrooms. International Journal of Education and Development Using Information and Communication Technology, 10(2), 103–119.





Cook, K., Bush, S., & Cox, R. (2017). Engineering encounters: From STEM to STEAM incorporating the arts in a roller coaster engineering project. Science and Children, 54(6), 86.

Holmes, S., & Hallam, S. (2017). The impact of participation in music on learning mathematics. London Review of Education, 425–438.

2) TIER IV Risky Behavior & Decision-Making Classes: SMART Moves

Duration: 60 minutes weekly

Ratio: 1:17 Program Tutor Assistant

Program Delivery Model: Whole Group, Break-out Groups for facilitated discussion

SMART Moves (Skills Mastery and Resistance Training) is drug and violence prevention programming. Each module targets age and/or gender-specific risk factors promoting drug prevention, positive self-image, strong morals/ethics and individuality. 21st CCLC Students will also participate in ongoing character development activities using Character Lab, a program that teaches students how to develop character strengths as well as practice resilience and refusal skills in response to risk-taking activities and peer pressure. Students will learn about WOOP (Wish, Outcome, Obstacle, Plan), a self-control strategy for achieving goals. BGCCF's youth development programs have received the highest rating, Strong Evidence of Effectiveness, from the National Dropout Prevention Center.

Source: National Dropout Prevention Center (n.d.) "Boys & Girls Clubs of America", Retrieved from: https://dropoutprevention.org/mpdb/web/program/43

HOMEWORK ASSISTANCE PROGRAM (POWER HOUR/PROJECT LEARN)

Tier 1 Intervention Program Grades K-5: Homework Assistance Program

Duration: 120 minutes weekly

Ratio: 1:17 Program Tutor Assistant

Program Delivery Model: Small Group Support in whole group environment

Program Description:

- --Individual homework assistance
- --Small group homework assistance
- --Read Aloud for Accelerated Reading outcomes
- --Independent Reading for Accelerated Reading outcomes
- --iReady Reading or Math Programming opportunities





- --Sight Word Flash Cards
- --Multiplication Flash Cards

Students will participate in daily homework assistance and specialized tutoring services, with access to OCPS Launchpad, Canvas and Skyward platforms to access online curriculum and daily assignments. The purpose is to utilize this time to recover failing grades and complete homework, as well as any and all assignments not completed during the school day. POWERHOUR/Project Learn was developed to engage young people in learning, encourage them to succeed in school and help them become lifelong learners. Project Learn is based on the research of Dr. Reginald Clark whose work demonstrated that high-achieving students participated in more activities that reinforced the skills and knowledge they learned in school. The program consists of five components: (1) homework help and tutoring, (2) high-yield learning activities to help youth apply what they learn in the classroom, (3) incentives that reward participants for positive academic participation and to encourage parental involvement, (4) parental involvement, and (5) collaboration with schools to help develop individualized plans for participations to build their competency in challenging subjects. Evidence-based study performed by Columbia University.

Tier I (Strong Evidence of Effectiveness)

Sources:

Harvard Family Research Project

https://archive.globalfrp.org/out-of-school-time/ost-database bibliography/database/boys-girls-clubs-of-america-project-learn-educational-enhancement-program/evaluation-1996-1998-enhancing-educationalachievement

Schinke, S. P., Cole, K. C., & Poulin, S. R. (2000). Enhancing the educational achievement of at-risk youth. Prevention Science, 1(1), 51–60.

IN THE PINK! ENRICHMENT PROGRAMMING

1) Tier IV Healthy and Active Lifestyles:

TRIPLE PLAY: A GAME PLAN FOR MIND, BODY AND SOUL, Grades K-5

Duration: 60 minutes weekly

Ratio: 1:17 Program Tutor Assistant

Program Delivery Model: Whole Group

Developed by Boys & Girls Clubs of America (BGCA) in collaboration with the U.S. Department of Health & Human Services, Triple Play takes a holistic approach to health and fitness, showing youth how learning to eat right, keep fit and engage in positive





relationships with others and ourselves is the winning combination to personal success. Triple Play programming is geared to all grade levels and for our Universal Orlando Foundation's 21st CCLC program will focus on the COLORS OF FITNESS. The 8 Colors of Fitness is a nationally recognized youth development fitness framework showing that people are far more likely to succeed with exercise when the activity and environment match their innate personality tendencies and is based on a 6-year study by University of Vermont researcher, Suzanne Brue. In Quarter 1, 21st CCLC students will take a survey to begin understanding their own fitness personality. With this understanding, participating students will then be able to choose the specific exercise forms, interactions and environments that will work best for each of them, developing a selfawareness in the process that is another necessary component of well-being. In Quarter 2, running for physical fitness will be emphasized, with 21st CCLC students participating in COLOR RUNS, where runners begin their race wearing all white, but are doused by those on the sidelines with colored powder, ending each race covered from head to toe. This is a unique and fun way to engage students and encourage them to run to develop healthier lifestyles. Quarter 3 will bring COLOR COMPETITIONS including team activities such as relay races, tug-of-war and even pun-offs. Students will be split into different COLOR TEAMS, points will be awarded to winning teams and one group will eventually be crowned COLOR COMPETITION CHAMPIONS. Finally, in Quarter 4, students will learn the importance of team play through sports. Physically active youth who have a healthy diet and a healthy mental outlook on life are more likely to perform well in school, maintain academic success and improve self-esteem.

Triple Play has been shown to have significant effectiveness improving health outcomes for thousands of Boys & Girls Clubs youth and is cited as a CDC Promising Practice:

https://cdc.thehcn.net/promisepractice/index/view?pid=30281.

For further information about research, outcomes and fitness framework of The 8 Colors of Fitness, see https://the8colorsoffitness.com/.

2) Tier IV Healthy and Active Lifestyles:

Culinary Classes, COLOR of HEALTH, HEALTHY HABITS Program Grades K-5

Duration: 60 minutes weekly

Ratio: 1:17 Program Tutor Assistant (Color of Health, Healthy Habits) / 2:17 Program Tutor Assistant and Contracted Chef Educators from West Development Group Academic Culinary Education (Culinary)

Program Delivery Model: Whole Group; Break Out Groups; Hands on Experiences





#### **Program Descriptions:**

In Quarters 1 & 3, contractor West Development will engage 21st CCLC in hands-on Culinary Classes, teaching them about, and how to prepare, foods that are a feast for the eyes. 21st CCLC students will be taught about the color wheel and how that can be used to create culinary dishes that are nutritious and well-designed, with harmonious palettes.

In Quarter 2, participating students will be learning about the healthy colors of our bodies, including what colors indicate health or illness in a person's blood, gums, tongue, poop and urine.

In Quarter 4, students will participate in BGCA's HEALTHY HABITS program. Designed to incorporate healthy living and active learning in every part of the Club Experience, HEALTHY HABITS emphasizes good nutrition, regular physical activity and improving overall well-being. This program is the Mind component of Triple Play. HEALTHY HABITS addresses the ways an individual's health behaviors are influenced by personal beliefs and exposure to positive modeling. In addition to nutrition education, activities focus on helping youth assess, practice, identify, consider and recognize health behaviors and messages.

As part of Triple Play, HEALTHY HABITS has been shown to have significant effectiveness improving health outcomes for thousands of Boys & Girls Clubs youth and is cited as a CDC Promising Practice: https://cdc.thehcn.net/promisepractice/index/view?pid=30281

**EVERYTHING'S ABLAZE FRIDAY Programming** 

Tier IV Enrichment Programming Grades K-5

Duration: 2 Sessions for total 60 minutes each week

Ratio: 1:17 Program Tutor Assistant

Program Delivery Model: Small Group Support (Tier 2) within whole group environment (Tier 1)

21st CCLC students will rotate through the following learning-is-fun activities every Friday: Literacy Games, Math Games, Watercolor Arts Programming, DreamBox Computer-Based Programming, Reader's Theater Classes, Cursive Writing, Lego Robotics and Scavenger Hunts.

SUMMER PROGRAMMING (See also Program Schedule)

Our UOF 21st CCLC SUMMER PROGRAM will continue with the same reading and math curricula used during the school year, providing intensive multi-tiered ELA and MATH academic support to reduce the potential for "Summer Skills Slide." Each subject will be offered a minimum of 1 hour per grade daily Monday-Thursday.





Each Academic ENRICHMENT activity will be offered 1 hour per day Monday-Thursday for each grade with the goal of reinforcing ELA, Math and SCIENCE skills through specialized activities. Planned activities include but are not limited to:

- --Salt & Pepper Culinary Classes
- --Simple Science Experiments with Salt & Soil
- -- Fitness through Dance Classes

21st CCLC students will also be able to focus on personal enrichment—either Art, Computer Lab, Board Games or Photography—for 1-hour per grade daily Monday-Thursday.

On Fridays, each grade will get to enjoy special activities for 1-hour each, including:

- --Library Field Trips (established partner)
- --Shirt Slogan Designing
- --SMART Moves drug/risky behavior prevention programming
- --Computer Lab and
- --Read Aloud.

FAMILY LITERACY INTERVENTIONS. Strengthening Parents' Literacy Skills to Increase Job Prospects. Sessions to focus on: 1) strengthening reading/comprehension skills, using books on personal growth, specific job skills and/or entrepreneurship, with subject matter based on parents' interests; 2) furthering adult family members' literacy skills by teaching do's/don'ts of resume building; 3) preparing for 21st century job skills, as explained by local hiring managers; and 4) teaching parents effective interview skills, including grooming, dressing for success and body language. Additionally, we our sessions titled "Literacy Lingo: Understanding Academic Language" will help parents navigate the OCPS Launchpad/Skyward portal will assist families in becoming more involved with academic outcomes during school-day learning. (See uploaded full AFMS schedule for details).

#### 21st CCLC STUDENT RECRUITMENT STATEGY

Because our UOF Branch has been working with Eagle's Nest, Eccleston, Orlo Vista and Washington Shores Elementary Schools for many years, the Club staff—in particular, the Club Service and Program Directors—have developed a strong partnership with the administrative and teaching staff at these four target schools. BGCCF's staff have worked closely with Eagle's Nest Principal Adams, Eccleston Principal Feliciano, Washington Shores Principal Kimble and Orlo Vista Principal Flores on our proposed 21st CCLC program.





Longevity and a central location in the community have afforded staff members at our UOF Branch opportunities for constant in-person and electronic communication with current target schools' students —many of whom are UOF Club members—and their parents. Additionally, BGCCF's 21st CCLC program page on our website (www.bgccf.org) will provide 21st CCLC program information to participating students, parents and the general public. This site will be updated periodically with the latest updates. This website will offer: 1) a copy of the approved 21st CCLC grant & program description; 2) the 21st CCLC site location, target schools, scheduled service hours and Site Coordinator contact information; and 3) links to AFMS events and student-created projects/products. SPD will share program successes with the Assistant Director of Marketing (who maintains the website) for replication statewide communications collateral (e.g., quarterly newsletter, annual report, periodic E-blasts, Facebook) and also for any applicable distribution to stakeholders, including local area's targeted nonpublic/public schools, law enforcement, faith-based organizations, current/future community-based partners and funders. This will ensure our community network of stakeholders, target students and their families are informed about the importance of having a 21st CCLC program for the neighborhood schools. The same notifications will go out to surrounding Carver Shores community. Special consideration/accommodation will be provided whenever possible to students/family members with limited English proficiency to ensure they understand and have access to all information. We will also provide program information to our target schools and staff, OCPS school district personnel and members of our Branch's 21st CCLC Program Team. The 21st CCLC name will be displayed prominently at the Club and included on all disseminated informational/public awareness materials.

#### 21ST CCLC ENROLLMENT PRIORITIES

BGCCF's 21st CCLC Senior Project Director (SPD) will work with Eagles Nest Principal Adams, Eccleston Principal Feliciano, Washington Shores Principal Kimble and Orlo Vista Principal Flores and their key school staff throughout the coming summer to identify student needs and align our UOF Club's proposed 21st CCLC services with those needs.

Our UOF Club staff plan to work hand-in-hand with all four schools' administrative and teaching staff, as necessary, to address participating students' academic and behavior issues. All four principals support our proposal and provided LOCs outlining their commitment to share student data, grades, behavior and i-READY diagnostic assessments with our 21st CCLC FL-certified afterschool teachers. Students most in need of academic assistance will be targeted and identified based not only on their i-READY diagnostic, report card grades and/or social development history, but also through direct referrals from school faculty. Using specific student needs/evaluations we craft a response plan/activity design for said student/s, weaving their needs into our 21st CCLC





approved program activities as defined in ESSA, to improve students' academic and personal development. When referrals come in, they go through the 21st CCLC Site Coordinator, who will work directly with each student as well as their teachers and family to ensure a smooth enrollment process. Our SPD will also contact eligible private schools regarding the proposed 21st CCLC program, speaking with any who have responded to gather views about student needs and potential program ideas to address those needs.

#### STUDENT RETENTION STRATEGY

Club staff and 21st CCLC teachers will discuss program benefits with parents to encourage their children's consistent attendance. We follow up with parents on student absences of more than 2 days. Our 21st CCLC program will encourage all students to remain for all sessions and attend regularly by offering them activities they couldn't find anywhere else – a sense of accomplishment with homework completion and academic progress that shows in their improved grades; an array of hands-on, interactive STEM, Arts and Tier IV fitness PBL-based Personal Enrichment activities; and other wonderful activities that the Site Coordinator has specifically developed from expressed student interests. Although these activities often appear as all fun and games, they are part of Boys & Girls Clubs' Positive Youth Development Club Experience—an intentional, prosocial approach that places youth at the center of their own learning, helping them to build and apply the skills needed for positive cognitive, social, emotional and physical development. According to the Learning Policy Institute, student learning and development depend on affirming relationships operating within a positive school climate. Such an environment can provide all children with a sense of safety and belonging by creating safe and culturally responsive classroom communities, connecting with families, teaching social-emotional skills, helping students learn to learn, and offering a multi-tiered system of supports. A positive school environment is not a "frill" to be attended to after academics and discipline are taken care of. Instead, it is the primary pathway to effective learning. (Darling-Hammond, L. and Cook-Harvey, C. M. (September 2018). Educating the Whole Child: Improving School Climate to Support Student Success (Palo Alto, Calif.: Learning Policy Institute. Retrieved from https://learningpolicyinstitute.org/sites/default/files/productfiles/Educating Whole Child BRIEF.pdf). This is precisely the environment provided by our Universal Orlando Foundation Boys & Girls Club.

#### **UOF CLUB 21ST CCLC PARENT RECRUITMENT PLAN**

We post flyers, and have a large email distribution list for the Club and target schools, along with in person communication to encourage parents to participate in an introductory 21st CCLC Open House held during programming hours so that parents can become familiar with the schedules, activities and program staff. Club and 21st CCLC





staff try to meet in person or electronically with as many parents as possible and invite all parents to the Club's 21st CCLC Program Orientation and Information Session at the beginning of the school year. There, parents will be given a walk-through of all programming as well as Club and 21st CCLC operations to better understand what will be expected. This Orientation also gives parents the opportunity to ask questions, voice opinions, gather feedback and develop their overall understanding of 21st CCLC. Parents will have an opportunity to meet their child's teachers, learn specifics about chosen ELA/Math Curricula along with key Enrichment Programming. Parents will also learn about future needs-based programming they themselves can take advantage of, including school-based and free local library programs that address topics such as literacy or college/career development. Handouts will be given to every 21st CCLC parent with a schedule of 21st CCLC Family Member programming subjects and dates.

In addition to Orientation and Open House program, this Club's 21st CCLC plans to offer the following Adult Family Member Services: 1) Understanding Your Student's Progress Report Data (3 sessions); 2) Strengthening Parents' Literacy Skills to Increase Job Prospects (2 sessions); 3) Building Good Credit towards Homeownership (1 session); Family Counseling and Mental Health Support (2 sessions). (SEE UPLOADED AFMS SCHEDULE FOR FULL DETAILS)

#### **PARTNERS**

UOF Club and its 21st CCLC program have numerous partners that it counts on to provide an array of services and unique programming to its Club members. For DISTRICT AND SCHOOL LEVEL PARTNERS: we have letters of commitment from our four target schools located within 1-3 miles of the Club (Eccleston, Eagle's Nest, Orlo Vista & Washington Shores), and from the Superintendent of ORANGE COUNTY PUBLIC SCHOOLS in support of our program. These partnerships have endured for decades and our twelve years of working in 21st Century together has deepened these relationships and commitment to serve area youth.

#### NON-MONETARY PARTNERSHIPS include:

- 1) USDA through our food service grant, we are able to provide hot meals to youth every day afterschool and during the summer program, as well as snacks, fruits and beverages. We employ a FULLTIME FOOD PROGRAM COORDINATOR (NOT charged to the 21st Century grant) who manages all our sites, has her ear to the ground for what the children enjoy eating, and works with specific vendors at specific Club sites to ensure the menu choices are amenable and appetizing.
- 2) YOUTH ARTS INITIATIVE through our Arts Innovation Orange County grants funding we employ two Teaching Artists at Universal Club who provide arts programming and supplies for Universal Club. Tweens in fourth and fifth grade are able to enjoy several art





mediums and our Fine Arts Teaching Artists introduces all youth to high-quality visual/fine art activities and experiences to increase engagement/retention, academic outcomes, expression and social-emotional well-being.

- 3) ORLANDO BALLET through their STEPS Community Enrichment & Education outreach program OB sends Ballet Teaching Artists to our Clubs to work with K-5 and beyond. They deliver art immersion and education services, dance class, rehearsals and culminating events at eight of our Clubs free of charge.
- 4) ORANGE COUNTY LIBRARY SYSTEM will partner with us for field trips during the summer time and library visits and events that support literacy. Our point of contact is the Lead Librarian and Branch Manager at the Washington Park Branch nearby to the UOF Club.

For substantially REDUCED COST PARTNERSHIPS we have:

- 1. Full Sail University: Full Sail will be providing four (4) specialized professional development sessions, and two (2) Adult Family Member activities. They are offering us these services at a discounted rate, estimated as an in-kind contribution of \$2,800.
- 2. West Culinary Group will provide student and parent Healthy Habits and Vegan Nutritional classes, Academic and Fitness focused. Services provided at a discount, with all supplies and materials included in hourly rate. In-kind contribution at a reduced rate of \$75/hour. Normal rate = \$125-\$200/hour. For 8 hours weekly of 32 weeks of instruction during school year and 5 hours weekly of 10 weeks of instruction during summer, estimated in-kind contribution is \$22,950.
- 3. Brand Name Athletes will provide non-contact flag football and education program to 21st CCLC students. Health & Fitness focused. Services provided at a discount with all supplies and materials included in program cost. Complete program normally costs \$22,500, offered at reduced rate of \$15,000. Estimated in-kind contribution of \$7,500.
- 4. STREAMline Learning will provide in-person Science and STEM lab instruction to 21st CCLC students in Quarters 2 & 4. Services provided at a discount, with all supplies and materials included in hourly rate. Estimated in-kind contribution of \$4,320.
- 5. Tammy Speed-Hefner, MSW, Mental Health Counselor, Educational Leadership: will provide specialized staff development training (7 workshops) for Boys & Girls Clubs of Central Florida Club 21st CCLC staff, centered on trauma-sensitive environments from 2018-present. Discounted rate for 9 workshops estimated as in-kind contribution of \$1,350.
- 6. Crystal Taylor, Realtor, will provide one (1) Adult Family Member activity, centering on credit building and homeownership. In-kind contribution at a reduced rate of





\$300/hour session. Normal rate = \$500/hour. Estimated in-kind contribution for 2-hour AFMS session of \$400.

7. Erica Williams, Mathematics Curriculum Specialist, has worked with Title I schools as a Math Coach for K-8 and performed professional development with district school teachers for more than a decade. She will provide professional development training for Boys & Girls Club of Central Florida S-C Club 21st CCLC staff, centered on "Assisting Students Struggling with Mathematics: Intervention in the Elementary Grades." Discounted rate for 4 workshops estimated as in-kind contribution of \$700.

We have secured partnership letters for all of these entities. Please see our Partner Tables and Letters of Support uploaded for more details.

#### **Section 8: Recruiting and Retaining High Quality Staff**

Our UOF Branch proposes to serve between 101 to 150 students from Eagle's Nest, Eccleston and Orlo Vista Elementary Schools during the school year, holidays and summer months. With a total of 11 instructional staff dedicated to providing 21st CCLC instructional services and enrichment activities during the school year, this staffing structure will offer a teacher-student academic ratio of 2:17 and personal enrichment ratio of 1:20.

The staffing structure for our proposed UOF Club 21st CCLC will provide programming that goes well beyond a basic afterschool program. Having a dedicated staff person—the 21st CCLC Senior Project Director—who designs and implements a needs-based curriculum that not only integrates with the target schools' curricula but also expands upon that curricula, is a critical piece of our staff structure.

Additionally, our program will make it a priority to utilize content-area certified teachers from all three (3) target schools as much as possible, and all staff will have a depth of qualifications and responsibilities sufficient to provide the highest levels of academic and enrichment instruction.

BGCCF employs a full-time 21st CCLC SENIOR PROJECT DIRECTOR (SPD) who will report to the agency COO. The SPD will be responsible for the direct management of all BGCCF 21st CCLC programs at the UOF Club site as well as 3 other 21st CCLC sites detailed in other 2022-23 applications and one (1) additional ongoing 21st CCLC grant at BGCCF's Levy Hughes Club that ends summer of 2023. SPD responsibilities include Site Coordinator selection, hiring and management; Teacher selection and hiring; data collection to complete monthly deliverables; curriculum implementation and oversight; communication between parents/teachers/schools; development of community partnerships/advisory board; and development of professional training opportunities.





SPD has Master's in Education and FL teacher certification (Varying Exceptionalities) and has worked with BGCCF's 21st CCLC Programs since 2013-14 and is a celebrated Teacher of the Year recipient with over 22 years of educational experience that includes progressively moving Title I school from F to A status over a 2-year span.

The 21st CCLC SITE COORDINATOR will work 30 hours/week and has a 4-year degree. The Site Coordinator is responsible for providing direct services to actively participating 21st CCLC afterschool students in all 21st CCLC Personal Enrichment activities as written in 21st CCLC PBL plans, including required state and federal reporting data collection. The Site Coordinator will also deliver direct student instruction/activities and serve as substitute as needed. In concert with Club Service Director, Site Coordinator will help plan Mon.-Thurs. enrichment programming and secure space for those activities. The Site Coordinator also determines what type of additional cultural enrichment activities will be offered on Fridays.

Hourly FLDOE Certified Teachers who are certified within the grade levels and content areas being taught will direct the UOF Club's 21st CCLC educational services and provide actively participating 21st CCLC students with all proposed PBL activities and homework assistance after school and during summer and holidays. During the academic year Certified Teachers will work Monday, Tuesday, Wednesday and Thursday. In addition to providing daily instruction, the 21st CCLC LEAD TEACHER will be responsible for developing lesson specifics based on the curriculum outlined in our grant application and for ensuring compliance with the assigned curriculum. This position is also responsible for reporting daily data collection as outlined in the grant and directed by the Senior Project Director. The Lead Teacher will meet regularly with parents, guidance counselors and academic personnel to assess participating 21st CCLC student progress in academic subject areas. Additionally, the Lead Teacher will meet regularly with the three (3) other FL-Certified Teachers who are teaching participating students at our UOF 21st CCLC to go over curriculum, lesson plans, data collection and student progress review. All current and maintaining staff members are highly certified educators with over 20 years combined afterschool experience and over 30 years' collective as leading educators in our school districts.

The hourly LEAD PROGRAM COUNSELOR (Lead PC) minimum A.A., B.A. preferred, with background in counseling, trauma-informed approach or social-emotional learning. will be responsible for the implementation and day-to-day management of the social emotional learning needs of participating 21<sup>st</sup> CCLC students. The Lead PC will provide direct services to actively participating students; assist teachers in providing educational services programs; assist the UOF Site Coordinator with delivery of 21st CCLC Academic & Personal Enrichment activities to actively participating students; provide direct communication with students, parents and school-day teachers based on collaboration





data in response to academic and behavioral progress and assignments; help students thrive in a safe environment; promote developmental and interpersonal skills to build positive relationships with peers, adults and the community.

Both the Certified Teachers three (3) and the Lead Program Counselor will be assisted by one (1) parttime 21st CCLC LEAD TUTOR and four (4) additional part-time 21st CCLC PROGRAM TUTOR ASSISTANTS (PTA's), all of whom have a minimum of a 2-year degree. The Lead Tutor and PTA's assist the teachers in homework assistance/academic programming; assist the Lead Program Counselor in providing social emotional services; assist the Site Coordinator in providing students with personal enrichment activities; and assist with parent/family education events and educational field trips.

The full-time UOF CLUB SERVICE DIRECTOR (SD) must have a 4-year degree, a minimum of five (5) years of Boys & Girls Clubs experience and be CPR-First Aid Certified. The Service Director is solely responsible for 21st CCLC program data collection. Additionally, the SD will: work with the Site Coordinator to develop the 21st CCLC Personal Enrichment curriculum; oversee 21st CCLC operations within the framework of overall Club operations, including student check-in, class transitions/dismissal; work with family/community partners; disseminate program information to community; plan and implement 21st CCLC family events.

The full-time GRANT ACCOUNTANT holds a Bachelor's of Science in Accounting and has over 20 years of experience managing state and federal grants and adhering to GAAP standards. She will develop and maintain systems that support the financial reporting requirements of the current and proposed 21<sup>st</sup> CCLC grants; will coordinate and compile financial information to prepare internal reports, financial compliance reports, and grants billing. 85% of this position's total salary cost will be shared between five (5) BGCCF 21st CCLC academic and summer program grant sites, four of which are proposed and one of which (Levy Hughes) is continuing: Universal Orlando (15%), Joe R. Lee (18%), Walt Disney World (15%), Spring Creek (15%) and Levy Hughes (22%).

Our training plan has been built to directly increase the quality of 21st CCLC programming offered to participating students at our UOF Club. All 21st CCLC staff will participate in the following professional trainings over the course of the 2022-23 school year:

1. FOSTERING POSITIVE AND MEANINGFUL RELATIONSHIPS WITH YOUR STUDENTS. Taught by licensed mental health therapist, trained family counselor and educator Tara Boddie, this professional development training will be provided to 21st CCLC staff quarterly and will teach them concrete ways to reach their 21st CCLC students to create strong educator-student relationships and build a collaborative learning community. Training topics to include: a) preparation for pedagogical practices; b) meaningful instructional delivery; c) classroom management; d) knowledge of student





developmental, relational and emotional needs; e) collaboration within the learning community; and f) reflective practice and assessment of skills learned.

- 2. MENTAL HEALTH CHALLENGES: SUPPORTS AND SERVICES. Tammy Speed-Hefner, trained lead mental health counselor who works with OCPS, has a Masters in Social Work, has 20+ years' experience working with Title I students and families will social/emotional and mental health professional development to staff and parents that integrate trauma-informed care and effective learning strategies to mitigate the impact of ACEs or trauma while promoting resilience and well-being through the implementation and use of training workshops, coaching, and mental health support services, modeling appropriate child/teen development techniques, technical assistance materials, collaboration with local school officials, and Referral Network bridging with Orange County stakeholder partnerships.
- 3. USING ADVANCED TECHNOLOGY TO IMPROVE ELA AND MATH INSTRUCTION. Dr. Holly Ludgate, Director of Learning, Emerging Technologies at Full Sail University, will provide 21st CCLC staff with instruction in new apps, software and other technological experiences that will better engage students in ELA and Math learning. These programs will include, but are not limited to, Goggle Classroom, White Board, Prodigy, Dream Box, Interactive Flat Panel Games, Classroom Robots and 3D Printers.
- 4. EVERYDAY MATH CURRICULUM TUTORIALS. 21st CCLC teachers who are already experienced with the Everyday Math Tier 1 and 2 Curricula will lead this Club's 21st CCLC Program Tutor Assistants through the online modules of this curriculum's Classroom Resource Package (CRP). 21st CCLC Teachers will be able to access and review all modules while also monitoring each Tutor's progress. Teachers and Tutors will have access to these modules, with certificates of completion as appropriate, for one year.
- 5. BETTER UNDERSTANDING HOW TO UTILIZE DREAMBOX MATH IN THE CLASSROOM. Because DreamBox Math will be used as the Tier 3 computer-based intervention for all 21st CCLC students, 21st CCLC Teachers and Program Tutor Assistants will need to deepen their understanding of how best to use DreamBox Math in a classroom setting. Combined with Full Sail's instruction on the DreamBox Math curriculum (see #3 above), DreamBox offers MyFlexPD, a self-paced professional development tool that uses real-time student data to provide educators with Professional Development (PD) content that is immediately relevant to what students are learning in the classroom. MyFlexPD provides a PD curriculum that will allow both 21st CCLC Teachers and Tutors to deepen their understanding of mathematical concepts as well as DreamBox learning techniques for the classroom.
- 6. LEARNING THE LEVELED LITERACY INTERVENTION (LLI) SYSTEM. This training explores what LLI is, what's included in the LLI systems, how LLI is implemented, and explores what responsive teaching looks like within the LLI lesson framework and how that type





of teaching powers readers forward. 21st CCLC staff will learn how to plan for effective implementation of the LLI System while also learning how to

monitor student progress through coding, scoring and analyzing records including comprehension conversations and record keeping.

7. CORRECTIVE READING: REMEDIAL READING FOR STRUGGLING OLDER READERS. Corrective Reading provides customized instruction on four levels that teach foundational skills to non-readers through 7<sup>th</sup> graders. This training will provide 21st CCLC staff with the tools needed to implement this approach to this Tier 3 Literacy program.

Combined, these professional development trainings will strengthen staff knowledge about the educational tools and techniques available to them to provide their 21st CCLC students with a more targeted and successful course of instruction. With upskilling and targeted professional development series, our staff will increase adult family member engagement which will boost participating students' learning, relationships, involvement with school, homework completion and more. Our program helps youth and families close learning gaps and helps remove barriers to achieving academic success.

#### **Section 9: Implementing with Fidelity**

Our 21st CCLC Senior Project Director, Site Coordinators and Club program staff collect and use data to evaluate how program participants are progressing in our carefully tailored academic and personal enrichment activities. Using evaluation data results and sharing those results to help improve the program and its impact is an important part of the evaluation plan. A true learning community can be fostered through data sharing for the purposes of student and adult family member achievement/improvement.

Evaluation results will be shared at our Program Team meetings, monthly staff meetings, program leadership meetings, adult family member workshops and events, and with the Principals of each target school at least 2 times during the grant year. Data results, program operations and recommendations for program improvement will be covered in these meetings so that the community is well aware of 21st CCLC student-level and program performance. Feedback based on evaluation data is highly encouraged from the community and stakeholders so that the program can learn more about what is needed in the community and assist in developing other ways to help the students improve academically and socially throughout the year.

Each 21st CCLC site runs on a very detailed program schedule per quarter that includes type of activity, staff members for each type of activity, which room in the Club facility the lesson/activity will take place and all is accompanied by a lesson plan and dedicated





staff. The Service Director, Site Coordinator and SPD all serve supervisory roles and have a combined 17 years of experience ensuring 21st Century goals and objectives are met. Each position on the 21st Century grant is also coded to that grant when they log their hours – these positions are solely dedicated to this program during the hours listed on our Site Profile.

#### Program Monitoring and Evaluation Plan

Our guiding principles are to establish and provide continual program monitoring and evaluation efforts. All of the programming and curriculum we chose come with program evaluation and data monitoring tools. We will focus on five main elements.

Our plan will be focused, timely, useable, credible and demonstrate ethical practices.

- The data collected will focus both on short- and long-term goals of the program. This includes but is not limited to program and school attendance, Report Cards, Progress Reports, Behavioral Conduct, and Referral data each nine weeks. Our model will target specific informal and formal data collections practices that align with making a positive impact on student achievement. All of our tiered curriculum-based programs selected provide pre and post testing outcomes. Leveled Literacy Intervention (ELA), Everyday Math, Corrective Reading and Dream Box offer additional checkpoints within the structure of the program models that provide our certified teachers opportunities to reteach and or determine if a skill has been mastered. Informal data collection tools such as exit slips, checklists, student responses and work samples will be used daily in our club classes for timely feedback to increase student performance.
- Timely, Data will be collected and shared bi weekly as data meetings with our Site Coordinator and Lead Teacher. Relevant data shared too late is deemed not useful and could delay the progress for students. Data will be taken within the first 2 weeks of programming as not to delay the implementation interventions for students. Monthly scheduled meetings with our Senior Project Director.
- For ease of use, data collection will mostly be used within an online format. Most programs selected have this built in component. Those that do not, a Goggle Form to collect data will be created. The graphs that online access providers, allows for our 21st CCLC Certified teachers to make credible databased decisions.
- This credible process to decision making will support data collection to be analyzed and standardized. A testing calendar and window will assist us with a standard process for collecting data and meeting as a team. In addition, all 21st CCLC Certified Teachers will use a written data strategy and questionnaire matrix to determine the hierarchy of needs within the data collection process.





- Finally, the data collection process will be monitored for ethical practicing that ensure security of private behavioral conduct matters, reported by the day school or parent, assessment items, reports, progress report data, student attendance, staff attendance to professional developments for trainings on implementing the program model and gathering data. Parents will be well informed of the program expectations of in-house assessment window during the application process, orientation, open house and additional dissemination strategies used to communicate with our families.

Below is a sample Program Progress Monitoring Schedule for the first nine weeks of the program:

1. Pre-test from August 11-17 to use as baseline for: ELA Intervention: Corrective Reading, Level Literacy Intervention (LLI); Math: Everyday Math and Dream Box; as well as outputs such as Attendance and GPA through end of year Progress Reports & Report Card (data pull from OCPS).

Responsible: Site Coordinator and Lead Teacher to take the lead and establish scheduled data collection meetings starting August 22nd. Daily student drop-off and pick-up checklist is implemented for behavioral conduct info.

2. Mid-quarter Check Point: September 19th to 22nd.

First 30 days' attendance check. Any student that has not maintained a 95% attendance rate will be provided a reminder letter about our attendance policy and 21st Century staff will reach out and engage parents. Also, Site Coordinator and Lead Teacher will review data and establish further interventions for youth that are not tracking well on their First Quarter Progress Report.

3. End of First Quarter Check:

Schedule Report Card Conferences with afterschool parents. October 24th – 28th. Senior Project Director and Site Coordinator will implement planned programming based on results of data collection to target youth in most need.

Lastly, because standards at the State level are soon changing our program team and staff will remain agile and open to adopting an evaluation plan that is fits together with the model, purpose and frequency of those assessments and diagnostics. Our partner school district is committed to sharing data with us through our data use agreement and we would not want to duplicate efforts with the schools we work with so closely.

**Section 10: Project Budget** 

See attachment.

Section 11: Plan for Sustainability





BGCCF stands behind our proposed 21st CCLC proposal. We have designed an appropriate plan to ensure the long-term viability of these specialized academic services for this Club's targeted students and their families beyond the initial four-year funding period.

As part of BGCCF's overall sustainability plan, we prioritize cultivation and maintenance of diverse revenue streams for our programs, consistently working with stakeholders in the government, corporate and nonprofit sectors to identify additional funding sources, in-kind services and other funding opportunities. To begin with, we will work strategically to increase our internal fundraising capabilities to assist with the higher program operating costs anticipated after the four years of funding for this 21st CCLC program ends.

Our annual fundraising plan uses multi-tiered activities implemented by members of our agency's development team. These staff members have a combined 89 years of experience in fundraising and nonprofit management. As a team they work to increase BGCCF's base of individual, foundation and corporate donors, focusing on two premier fundraising events annually—Celebrate the Children Dinner & Auction and the Black & White Ball—as well as our Annual Campaign. Annual Campaign activities include: 1) cultivation, solicitation and stewardship of individual donors; 2) implementation of the Benevon Fundraising Model throughout our six-county service area; 3) point of entry opportunities; and 4) management of a variety of ask events. As a result, we hold five Faces of the Future fundraising breakfasts every year, one in each county we serve and one corporate event. Our development staff is assisted in all these endeavors by an engaged Board of Directors, whose purpose is to create awareness of our mission, steward current donors, onboard new individual donors and act as a conduit to further funding opportunities, volunteers, partnerships and in-kind donations.

Because the families we serve are unable to afford the many services we provide, it is critical we look to our wide network of government, foundation, corporate and individual donors for primary support of this program after our four years of 21st CCLC funding ends. Our organization's individual giving has proven to be our most resilient giving base for recurring support with the highest capacity. Because of this, our Board Leadership and Resource Development Team established the following areas as our strategic priorities. We have shifted our thinking from "finding resources to support programs" to "philanthropy as investing." We achieve this

- Increase Donor Retention Rate
- Measure numbers by constituency (Individuals, Foundations, Corporation)
- Increase investments from Individuals (focusing on organization's Giving Societies -Faces of the Future Giving Society, Jeremiah Milbank Society, Lifetime Giving Society and Heritage Club)

In order to move the needle on these priorities, our Resource Development Team focuses on five key metrics to achieve these goals; Identification, Point of Entry, Cultivation, Asking and Stewardship. Our team holds to and tracks weekly goals set around these metrics for accountability purposes.





In addition to this strategy, each county has its own fundraising board or Branch Board that is responsible for advocating, collaborating with other agencies, raising unrestricted dollars and attracting more volunteer expertise to provide a variety of support and resources for each County's Clubs. Our Branch Board Members, along with our Orange County Development Officer guide on-the-ground fundraising efforts.

We see our high-level role as helping our investors achieve their philanthropic goals by matching their motivation and strategic philanthropic intent to our mission Our organization believes in creating and sustaining a culture of philanthropy versus a culture of fundraising. This means building and sustaining lifelong relationships between investor and mission as well as a strong stewardship process and a deeper understanding of our donors and how they connect with our mission. Over the past ten years, our structure and focus on these key elements of success has positioned us to increase our Annual Giving by 42%.

In addition, a growing trend is that our corporate partners supply materials and volunteers, and through moves management garner and invitation to apply for grant funding. These additional program dollars increase the sustainability and long-term viability of the program services we are able to offer. Universal Orlando Foundation, United Way and many corporate and family foundation partners are long-time supporters of this Club's programming.

For these reasons we are confident that we have the ability to ensure successful continuation of this grant beyond its four-year investment from Department of Education.

#### Cohort 20 (2022-23) RFP Scope of Work/Narrative Addendum

Agency Name:	Boys & Girls Clubs	of Central Florida	a .	Project Number:	48E-2443B-3P002		
Program Name:	Universal Orlando	Branch					
	d any parameters and ts including the secti		•	the requirements incl	uded in the RFP. Add all		
This change include	s: 🗆 <u>Additions</u>	□ Deletions	□ Both				
The following items	are incorporated as	part of the Scope	of Work:				
• Section 1: Proje	ect Abstract Summary	/					
•					Street, Orlando 32811		
•		•	_	<del>-</del>	ementary schools: Eccleston,		
_	_			•	hursdays-Fridays, 2:30-6PM		
•					summer operates <u>8:30AM-</u>		
			-		SSA approved activities		
		•	•	emic interventions alig			
	•			programs (Fitness-Ind			
		•		G.	ment including Science of		
•	Colors in Culinary, Photography Classes. There will be 11 Adult Family Member Services events, with topics including						
AFMS include Strengthening Literacy Skills to Improve Jobs Prospects, Building Good Credit towards Homeownership, Family Counseling, Mental Health Support.							
ranniy Counseinig,	ментаг пеатт Зиррс	ort.					
This change include	es: Additions	□-Deletions	□ Both				
The following items	are incorporated as	part of the Scope	of Work:				

#### Section 4: Building Your Program Team

For example, we've had a long and fulfilling relationship with Full Sail University – they've provided us with world-class STEAM experiences for our youth, a variety of tech field skills building from music to coding and gaming with Full Sail Labs as well as professional development for our teachers. Sharyn Thomas Dr. Holly Ludgate has committed to participating on our Program Team for 4 years to help guide the STEAM and college and career focuses of our grant – serving as the member from a POST-SECONDARY INSTITUTION.

•••

Altamont Coley, ASSISTANT PRINCIPAL, from Washington Shores E.S. will uphold SIP and state standards to help with long-term goals;

Jennifer Lawrence, ASSISTANT PRINCIPAL, from Orlo Vista E.S. will uphold School Improvement Plan (SIP) objectives and state standards to help with long-term goals;

•••

<u>Lanee Wilcox, serves as a Senior Administrator I of Curriculum and Instruction at OCPS and brings over 20 years of educational experience working with Title I families and schools. She has committed to serving on our Program Team for</u>

which she has worked with for many years. Tammy Speed-Hefner LMHC, MSW serves as OCPS' lead mental health
expert and brings over 20 years of experience working with Title I families and schools to increase academic outcomes
by addressing social-emotional barriers at the school, household, community levels. She has committed to serving on
our Program Team for 4 years. Speed-Hefner will SERVE AS OUR MEMBER FROM THE SCHOOL DISTRICT. She is a
steadfast advocate for many Orlando area Title I schools that she has worked in for many years and the communities
where they are trying to make positive difference.
This change includes: □ Additions □ Deletions □ Both
The following items are incorporated as part of the Scope of Work:
Section 7: Intentionally Designing Activities
Section 7. Internationally Designing Activities
5 Tammy Speed-Hefner, MSW, Mental Health Counselor, Educational Leadership: will provide specialized staff
development training (2.7 workshops) for Boys & Girls Clubs of Central Florida Club 21st CCLC staff, centered on trauma-
sensitive environments from 2018-present. Speed-Hefner is also leading two (2) AFMS sessions on similar topics that are
<u>caregiver-focused.</u> Discounted rate for <u>4.7</u> workshops estimated as in-kind contribution of \$800 <u>1,350</u> . Speed-Hefner
normally charges 500.00 per session, but for this project, she is willing to partner with BGCCF for a discounted rate of
\$300.00 per session.
7. Erica Williams, Curriculum Specialist from Orange County Public Schools, will lead a training for all of our staff on
strategies from Assisting Students Struggling with Mathematics: Intervention in the Elementary Grades (Tier 1
Intervention) educator's guide. Williams holds her Master's in Special Education, with specialist degree in Curriculum &
Instruction Management, Erica Williams, Mathematics Curriculum Specialist, and has worked with Title I schools as a
Math Coach for K-8 and performed professional development with district school teachers for more than a decade.—She
will provide professional development training for Boys & Girls Club of Central Florida S C Club 21st CCLC staff, centered
on "Assisting Students Struggling with Mathematics: Intervention in the Elementary Grades." Discounted rate for 4
workshops estimated as in-kind contribution of \$700 \$200.
workshops estimated as in-kind contribution of \$700 \$200.
8. Tara Boddie licensed family counselor and educator, will lead quarterly professional development trainings for 21st
CCLC staff, teaching them concrete ways of reaching and engaging students by creating a strong educator-student
rapport to build a collaborative learning community. Training topics to include: a) preparation for pedagogical practices;
b) meaningful instructional delivery; c) classroom management; d) knowledge of student developmental, relational and
emotional needs; e) collaboration within the learning community; and f) reflective practice and assessment of skills
learned. She will deliver four professional development sessions across the year.
This change includes: □ Additions □ Deletions □ Both
The following items are incorporated as part of the Scope of Work:

4 years. Wilcox will SERVE AS OUR MEMBER FROM THE SCHOOL DISTRICT, advocating for the Carver Shores community

#### Section 8: Recruiting and Retaining High Quality Staff

Our UOF Branch proposes to serve between 101 to 150 students from Eagle's Nest, Eccleston, Orlo Vista <u>and Washington Shores</u> Elementary Schools during the school year, holidays and summer months. With a total of 11 instructional staff dedicated to providing 21st CCLC instructional services and enrichment activities during the school year, this staffing structure will offer a teacher-student academic ratio of 2:17 and personal enrichment ratio of 1:20.

•••

Additionally, our program will make it a priority to utilize content-area certified teachers from all <u>four (4)</u> three (3) target schools as much as possible, and all staff will have a depth of qualifications and responsibilities sufficient to provide the highest levels of academic and enrichment instruction.

...

The full-time GRANT ACCOUNTANT holds a Bachelor's of Science in Accounting and has over 20 years of experience managing state and federal grants and adhering to GAAP standards. She will develop and maintain systems that support the financial reporting requirements of the current and proposed 21<sup>st</sup> CCLC grants; will coordinate and compile financial information to prepare internal reports, financial compliance reports, and grants billing. 85% of this position's total salary cost will be shared between five (5) BGCCF 21st CCLC academic and summer program grant sites, four of which are proposed and one of which (Levy Hughes) is continuing: Universal Orlando (15.75%), Joe R. Lee (18.15.75%), Walt Disney World (15.75%), Spring Creek (15.75%) and Levy Hughes (22%).

# Florida's Nita M. Lowey 21st Century Community Learning Centers Evaluation Plan for 2022-23

Objective Category	Objective Number	Domain	Required Objective	Required Measure
1. Academic Achievement	1.A.1	English Language Arts (ELA)	75% of students will show gains in ELA performance on the F.A.S.T.	ELA Florida Assessment of Student Thinking (F.A.S.T.) scores will be collected for all students participating in FAST.
	1.A.2	English Language Arts (ELA)	75% of students will show gains in ELA on an evidence-based progress monitoring system supported by the department's contractor	Regular progress monitoring data will be collected for students in <i>all grades</i> periodically
	1.A.3	English Language Arts (ELA)	75% of students will show improvement in ELA grades	Student grades and progress reports will be collected for <i>all students</i> during the school year each grading period
	1.B.1	Mathematics	75% of students will show improvement in Math performance on the F.A.S.T.	Math Florida Assessment of Student Thinking (F.A.S.T.) scores will be collected for all students participating in FAST.
	1.B.2	Mathematics	75% of students will show gains in mathematics on an evidence-based progress monitoring system supported by the department's contractor	Regular progress monitoring data will be collected for students in <i>all grades</i> periodically
	1.B.3	Mathematics	75% of students will show improvement in mathematic grades	Student grades and progress reports will be collected for <i>all students</i> during the school year each grading period
	1.C.	Grade Point Average (GPA)-Secondary Only	75% of students will improve their cumulative GPA by at least 0.1 point annually	GPA will be collected for <i>all students</i> who receive a GPA annually
2. Dropout Prevention	2.A.	Attendance/Dropout Prevention	75% of students will improve their school day attendance annually	School day attendance rate will be collected for all students annually
3. Behavior	3.A.	Behavior	75% of students will improve their behavior annually	Data report on in-school suspension and discipline referrals will be collected for <i>all students</i> monthly
4. Engagement/ Safe and Supportive	4.A.1	Engagement/Safe and Supportive Relationships	75% of students will increase their safe and supportive relationships with peers and adults annually	Stakeholder Surveys (day school teachers on engagement) will be collected for <i>all students</i> annually
Relationships	4.A.2	Engagement/Safe and Supportive Relationships	75% of students will increase their engagement in school annually	Stakeholder Surveys (day school teachers on engagement) will be collected for <i>all students</i> annually



Pro	gram Name:	Universal Orlando Foundation 21st Century Community Learning Center			
	Programing Period	Number of <b>students</b> that will receive 21st CCLC services in the indicated components <sup>1</sup>	Funding amount per school.		
School Year	Yes	101-150	\$225,000.00		
Summer	Yes	101-150	\$150,000.00		
	TOTAL		\$375,000.00		

<sup>1</sup> The number total number of students that will receive 21st CCLC service at each target school.

MINIMUM anticipated number of students at each target school: Eagles Nest ES: 30 AS / 30 SUMMER; Eccleston ES: 30 AS / 30 SUMMER;

Orlo Vista ES: 30 AS / 30 SUMMER; Washington Shores AS 11 / 11 SUMMER.



#### **2022-2023 SITE PROFILE**

Agency Name	Boys & Girls Clubs of Central Florida	Project Num	ber	48E-2443B-3P002		
Site Name	Universal Orlando Foundation Branch			Zip Code	32811	
Site Address:	5055 West Raleigh Street		City	Orlando	County	Orange
Site Contact Name:	Niketra Johnson Phone		407-252-6560 <b>Email</b> nic		njohnson@bgcc	f.org

TARGET SCHOOLS									
	Schoo	ol-wide Inform	nation	# Targeted Students					
School Name	Grades Served by School	Enrollment	Free and Reduced Lunch Rate	Grades Served by Program	BS	AS	SUM	w	н
Eagles Nest Elementary	K, 1, 2, 3, 4, 5	601	100%	K, 1, 2, 3, 4, 5		30	30		30
Eccleston Elementary	K, 1, 2, 3, 4, 5	380	100%	K, 1, 2, 3, 4, 5		30	30		30
Orlo Vista Elementary	K, 1, 2, 3, 4, 5	443	100%	K, 1, 2, 3, 4, 5		30	30		30
Washington Shores Elementary	K, 1, 2, 3, 4, 5	445	100%	K, 1, 2, 3, 4, 5		11	11		11
	<u>.</u>	•		TOTAL		101	101		101

			ВІ	EFORE SCHOO	L SITE OPER	RATIONS						
Start Date		End	Date				Total Nu	ımber of Sei	vice Days			
Non-service days							•			•		
	Monday	Tu	esday	Wedr	nesday	TI	hursday	Frie	day	Total I	nours of Before	
Start Time										Scho	ol services per	
End Time										ty	pical week.	
Hours												
			Δ	AFTER SCHOOL	SITE OPER	ATIONS						
Start Date	8/10/2022	End	Date	5/1	9/2023		Total Num	ber of Servi	ce Days		175	
Non-service days	9/05/22, 11/22/22, 11 1/03/23, 1/16/23, 2/2				22, 12/21/2	2, 12/23/2	22, 12/26/22, 1	12/27/22, 12	/28/22, 12/2	29/22, 12	2/30/22, 1/02/23	
Eccelston ES, Washington Shores ES	Monday	Tu	esday	Wedn	esday	Th	ursday	Frid	ау	Total hours of After		
Start Time	3:45 pm	3:4	45 pm	2:45	2:45 pm		45 pm	3:45	pm	School services per typical week.		
End Time	6:15 pm	6::	15 pm	6:15	6:15 pm		15 pm	6:15	pm			
Hours	2.5		2.5	3	3.5		2.5	2.	2.5		13.5	
Eagles Nest ES, Orlo Vista ES	Monday	Tu	esday	Wedn	esday	Thursday		Frid	Friday		Total hours of After	
Start Time	3:15 pm	3:	15 pm	3:15	5 pm	3:15 pm		3:15	pm	School services per typical week.		
End Time	6:00 pm	6:0	00 pm	6:00	) pm	6:00 pm		6:00	pm			
Hours	2.75		2.75	3.	75	2.75		2.7	'5		14.75	
Early Release Dates				•		Total Service Days			Hours/	Day		
		V	VEEKEND, H	HOLIDAY, SCH	OOL BREAK	SITE OPE	RATIONS					
Service days	10/07/22, 10/28/22, 1	.1/21/22, 12	2/19/22, 3/	10/23, 3/13/2	3, 3/14/23							
	Holidays/Bre	ak ·	Total numb	er of Holiday.				Saturday				
Start Time	8:30 am			reak service						Total number of		
End Time	5:30 pm		d	lays.	End Time					Weekend service days.		
Hours	9			7	Hours							
				SUMMER SI	TE OPERAT	ONS						
Start Date	6/05/2023	End	Date	7/2	1/2023		Total Num	ber of Servi	ce Days		33	
Non-service days	6/19/23, 7/04/23						•					
	Monday	Tuesda	y V	Vednesday	Thurs	day	Friday	Friday Saturday		Total h	ours of Summer	
Start Time	8:30 am	8:30 ar	m	8:30 am	8:30	am	8:30 am			servi	ces per typical	
End Time	5:30 pm	5:30 pr	n	5:30 pm	5:30	pm	5:30 pm	5:30 pm		week.		
Hours	9	9		9	9 9		9				45	



ADULT FAMILY MEMBER SERVICES					
Describe Frequency, Duration, and Dosage:	(1) 21st CCLC Program Orientation and Information Session (August)) 1 Session; (2) 21st CCLC Open House (September) 1 Session; (3) Stop Chasing Rainbows! How to Support Academic & Behavioral Progress in Students- Progress Report Data (September, November, January) 3 Sessions; (4) Reading through the Red Tape! Understanding Academic Language to support the needs of your child. (October) 1 Session (5) White, Grey, Pink- and Blue-Collar Workers NEEDED Parent Support Vocational Improvement (October, February) 2 Sessions; (5) The Blueprint -Financial Literacy; Credit Repair and Home Ownership Information (March) - 1 Session; (6) Feeling Blue? Red Flags? - Family Counseling & Mental Health Support Program (December & April) 2 Sessions				
Total Number of Sessions	11 Total Number of Adult Family Members Served 35				
STUDENT/TEACHER RATIO					
Academic Ratio	2:17	Personal Enrichment Ratio	1:20		





This **Program Team Member** agreement is coordinated in anticipation of the awarded 21<sup>st</sup> CCLC Grant for the Universal Orlando Foundation Branch with Boys & Girls Clubs of Central Florida. Our mission is to develop a partnership with schools, agencies and community partners to develop a Program Team for their contribution, value or activities to be offered to our program. This support will aid in the student and success of **Universal Orlando Foundations Branch**. This agreement signifies an arrangement for a period of **4 years**. The plan highlights significant areas of contribution planned as a result of the partnership, and is subject to change as needs, conditions and opportunities arise.

Program Name: Universal Orlando Foundation Branch 21st CCLC After School Program				
Contact Person: Niketra Johnson		Position: Senior Project Director		
Mailing Address: 5055 Raleigh Street Orlando, Florida	32811	Website Address: https://www.bgccf.org/		
Phone: 407 252 6560 Office: 407-841-	-6588	Email: njohnson@bgccf.org		
PROGRAM TEA	AM MEM	IBER INFORMATION		
Name of Program Team Member Organization: Orange County Public Schools				
Administrative Contact		Administrator Contact Title:		

**BOYS & GIRLS CLUBS of CENTRAL FLORIDA** 

Email Address LANEE.WILCOX@ocps.net

Office Phone: 407-317-3200

Person: Lanee Wilcox

#### Program Team Plan (The community partner will perform 1 or more of the following activities)

SR ADMIN.I - CURRICULUM AND INSTRUCTION

- Academic Achievement Provide Curriculum knowledge and expertise for ELA or MATH, ongoing support in data collection information for tiered academic services that includes iReady, Performance Matters, Teacher Based assessment data and or report card data. Read to students, tutor, provide technical expertise, display student work, provided ongoing data collection that serves to provide information for Tiered academic services.
- Student Development/Citizenship Provide ongoing support in collection for support social development of students
  that includes referral and school suspension data, Mentoring, character education activities, sponsor contests, support
  student led efforts, service learning; school committee work, fundraising, create school publications/communications,
  school cleanup, enhance the library or school environment, create parent center, etc.
- o **College/Career Readiness** Offer job shadowing, internships, site visits, career fair or career day, career materials and supplies. Extended learning opportunities on site and or off site.
- Student Incentives/Motivation Sponsor contests in writing, art, math, science, etc., support student of the month or end of term/year student recognition programs, academic all---star program, create student scholarship program.
- Support Families in Need examples: back to school drive, food drives and or food bank access, afterschool scholarships, offer dental or vision services, clothing, shoes drives. Mental Health supports and services.
- Teacher/Staff Support or Recognition --- Invite teachers to in---house training, seminars, provide job shadowing for teachers, provide food/supplies for recognition or training, establish teacher grant program.
- Health and Wellness/ Physical Fitness provide services that support student health, wellness and physical activities.
  - Other:

Selected Area(s) of Function:

I) Academic Achievement

Signature of Program Team Member: Lanse Wilcox

Date: 3/8/2023



Signature of Program Team Member:



This Program Team Member agreement is coordinated in ar	nticipation of the awarded 21st CCLC Grant for the Universal				
Orlando Foundation Branch with Boys & Girls Clubs of Central F					
agencies and community partners to develop a Program Team					
	niversal Foundation Orlando Branch This agreement signifies				
an arrangement for a period of 4 years. The plan highlights significantly an arrangement for a period of 4 years.					
partnership, and is subject to change as needs, conditions and					
	S of CENTRAL FLORIDA				
Program Name: Universal Foundation Orlando Branch 21st CC					
Contact Person: Niketra Johnson	Position: Senior Project Director				
Mailing Address: 5055 Raleigh Street Orlando, Florida 32811					
Phone: 407 252 6560 Office: 407-841-6588					
PROGRAM TEAM MEN	IBERINFORMATION				
Name of Program Team Member Organization:					
Washington Shores Elementary					
Administrative Contact Person:	Administrator Contact Title:				
Altamant Calau	Appintant Driving				
Altamont Coley Email Address	Assistant Principal				
altamont.coley@ocps.net					
Office Phone: 407-296-6540					
Program Team Plan (The community part	ner will perform 1 or more of the following activities)				
<ul> <li>Academic Achievement – Provide ongoing support in c</li> </ul>	data collection information for tiered academic services that				
includes iReady, Performance Matters, Teacher Based	assessment data and or report card data. Read to students,				
	k, provided ongoing data collection that serves to provide				
information for Tiered academic services.					
<ul> <li>Student Development/Citizenship Provide ongoing s</li> </ul>	support in collection for support social development of students				
	ntoring, character education activities, sponsor contests, support				
student led efforts, service learning; school committee	work, fundraising, create school publications/communications,				
school cleanup, enhance the library or school environn	nent, create parent center, etc.				
<ul> <li>College/Career Readiness – Offer job shadowing, inter</li> </ul>	rnships, site visits, career fair or career day, career materials and				
supplies. Extended learning opportunities on site and o	or off site.				
	writing, art, math, science, etc., support student of the month or				
end of term/year student recognition programs, acade	mic allstar program, create student scholarship program.				
· •					
scholarships, offer dental or vision services, clothing, sl	·				
<ul> <li>Teacher/Staff Support or Recognition Invite teachers to inhouse training, seminars, provide job shadowing for</li> </ul>					
teachers, provide food/supplies for recognition or train					
	ces that support student health, wellness and physical activities.				
O Other:	, , , , , , , , , , , , , , , , , , , ,				
Selected Area(s) of Function:					
Academic Achievement; Support Families in Need					

Date: 5/19/2022





This **Program Team Member** agreement is coordinated in anticipation of the awarded 21<sup>st</sup> CCLC Grant for the Universal Orlando Foundation Branch with Boys & Girls Clubs of Central Florida. Our mission is to develop a partnership with schools, agencies and community partners to develop a Program Team for their contribution, value or activities to be offered to our program. This support will aid in the student and success of **Universal Foundation Orlando Branch** This agreement signifies an arrangement for a period of **4 years**. The plan highlights significant areas of contribution planned as a result of the partnership, and is subject to change as needs, conditions and opportunities arise.

partnership, and is subject to change as needs, conditions and opportunities arise.				
BOYS & GIRLS CLUBS of CENTRAL FLORIDA				
Program Name: Universal Foundation Orlando Branch 21st CCLC After School Program  Parities Series Program Director				
Contact Person: Niketra Johnson	Position: Senior Project Director			
Mailing Address: 5055 Raleigh Street Orlando, Florida 32811	Website Address: https://www.bgccf.org/			
Phone: 407 252 6560 Office: 407-841-6588	Email: njohnson@bgccf.org			
PROGRAM TEAM MEN	ABER INFORMATION			
Name of Program Team Member Organization:				
Orlo Vista Elementary	Additional Control Title			
Administrative Contact Person:	Administrator Contact Title:			
Jennifer Lawrence	AP			
Email Address	f			
Office Phone: Jennifer. Jawrence @	ocps. net			
Office Phone:	1			
701. 290. 0790				
Program Team Plan (The community par	ther will perform 1 or more of the following activities)			
	data collection information for tiered academic services that			
100 (100 (100 (100 (100 (100 (100 (100	d assessment data and or report card data. Read to students,			
	rk, provided ongoing data collection that serves to provide			
information for Tiered academic services.				
AND CONTRACT OF THE STATE OF TH	support in collection for support social development of students			
	entoring, character education activities, sponsor contests, support			
THE STATE OF THE S	e work, fundraising, create school publications/communications,			
school cleanup, enhance the library or school enviror				
	ernships, site visits, career fair or career day, career materials and			
supplies. Extended learning opportunities on site and				
AND STANDARD SECURITY OF SECUR	writing, art, math, science, etc., support student of the month or lemic allstar program, create student scholarship program.			
	drive, food drives and or food bank access, afterschool			
scholarships, offer dental or vision services, clothing,				
•				
<ul> <li>Teacher/Staff Support or Recognition Invite teachers to inhouse training, seminars, provide job shadowing for teachers, provide food/supplies for recognition or training, establish teacher grant program.</li> </ul>				
<ul> <li>Health and Wellness/ Physical Fitness – provide services that support student health, wellness and physical activities.</li> </ul>				
O Other:				
Selected Area(s) of Function:				
Academic Achievement; Support Families in Need				
Signature of Program Team Member: Jennifer Saurence	Date: 5-19-22			



Selected Area(s) of Function:

Signature of Program Team Member:



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BOYS & GIRLS CLUBS of CENTRAL FLORIDA						
Program Name: Universal Foundation Orlando Branch 21st CCLC After School Program						
Contact Person: Niketra Johnson	Position: Senior Project Director					
Mailing Address: 5055 Raleigh Street Orlando, Florida 32811	Website Address: https://www.bgccf.org/					
Phone: 407 252 6560 Office: 407-841-6588	Email: njohnson@bgccf.org					
PROGRAM TEAM MEN	IBER INFORMATION					
Name of Program Team Member Organization: Washington Shores Elementary School						
Administrative Contact Person:	Administrator Contact Title:					
Briana Alcon	407-529-4119					
Office Phone: n/a						
	ner will perform 1 or more of the following activities) data collection information for tiered academic services that					
<ul> <li>includes iReady, Performance Matters, Teacher Based assessment data and or report card data. Read to students, tutor, provide technical expertise, display student work, provided ongoing data collection that serves to provide information for Tiered academic services.</li> <li>Student Development/Citizenship – Provide ongoing support in collection for support social development of students that includes referral and school suspension data, Mentoring, character education activities, sponsor contests, support student led efforts, service learning; school committee work, fundraising, create school publications/communications, school cleanup, enhance the library or school environment, create parent center, etc.</li> <li>College/Career Readiness – Offer job shadowing, internships, site visits, career fair or career day, career materials and supplies. Extended learning opportunities on site and or off site.</li> <li>Student Incentives/Motivation – Sponsor contests in writing, art, math, science, etc., support student of the month or end of term/year student recognition programs, academic allstar program, create student scholarship program.</li> <li>Support Families in Need – examples: back to school drive, food drives and or food bank access, afterschool scholarships, offer dental or vision services, clothing, shoes drives. Mental Health supports and services.</li> <li>Teacher/Staff Support or Recognition Invite teachers to inhouse training, seminars, provide job shadowing for teachers, provide food/supplies for recognition or training, establish teacher grant program.</li> <li>Health and Wellness/ Physical Fitness – provide services that support student health, wellness and physical activities.</li> <li>Other:</li> </ul>						





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BOYS & GIRLS CLUB	BS of CENTRAL FLORIDA					
Program Name: Universal Foundation Orlando Branch 21st Co	CLC After School Program					
Contact Person: Niketra Johnson	Position: Senior Project Director					
Mailing Address: 5055 Raleigh Street Orlando, Florida 32811	Website Address: https://www.bgccf.org/					
Phone: 407 252 6560 Office: 407-841-6588	Email: njohnson@bgccf.org					
PROGRAM TEAM MEN	MBER INFORMATION					
Name of Program Team Member Organization:						
Eccleston Elementary School						
Administrative Contact Person:	Administrator Contact Title:					
Daleia Vance 321-512-3533 321-442-5551						
Email Address						
Yancedaleia@yaho	o com					
Office Phone: n/a	0.0117					
Drogram Toam Blan /The community new	the small manfages 1 as many of the fall and a state of					

#### Program Team Plan (The community partner will perform 1 or more of the following activities)

- Academic Achievement Provide ongoing support in data collection information for tiered academic services that includes iReady, Performance Matters, Teacher Based assessment data and or report card data. Read to students, tutor, provide technical expertise, display student work, provided ongoing data collection that serves to provide information for Tiered academic services.
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- Teacher/Staff Support or Recognition --- Invite teachers to in---house training, seminars, provide job shadowing for teachers, provide food/supplies for recognition or training, establish teacher grant program.

0	Other:	nat support student health, wellness and physical activiti
Selected	Area(s) of Function:	
	e of Program Team Member:	Date: 5-17-72





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opportunities and					
BS of CENTRAL FLORIDA					
CLC After School Program					
Position: Senior Project Director					
Website Address: https://www.bgccf.org/					
Email: njohnson@bgccf.org					
MBER INFORMATION					
Administrative Contact Person: Administrator Contact Title:					
Jasmene McDonald 321-304-0131					
7					

#### Program Team Plan (The community partner will perform 1 or more of the following activities)

- Academic Achievement Provide ongoing support in data collection information for tiered academic services that
  includes iReady, Performance Matters, Teacher Based assessment data and or report card data. Read to students,
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- Teacher/Staff Support or Recognition --- Invite teachers to in---house training, seminars, provide job shadowing for teachers, provide food/supplies for recognition or training, establish teacher grant program.

0	Health and Wellness/ Physical Fitness – provide services that support student health, wellness and physical activities.  Other:
Selected	Area(s) of Function:
Signatur	re of Program Team Member: asmere medonal Date: 5/17/2023





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partnership, and is subject to change as needs, conditions and opportunities arise. **BOYS & GIRLS CLUBS of CENTRAL FLORIDA** Program Name: Universal Foundation Orlando Branch 21st CCLC After School Program Position: Senior Project Director Contact Person: Niketra Johnson Website Address: https://www.bgccf.org/ Mailing Address: 5055 Raleigh Street Orlando, Florida 32811 Email: njohnson@bgccf.org Office: 407-841-6588 Phone: 407 252 6560 PROGRAM TEAM MEMBER INFORMATION Name of Program Team Member Organization: **Orlo Vista Elementary School** Administrator Contact Title: Administrative Contact Person: 407-758-3481 **Denise Henry Email Address** Jaquanhenry @ live, com Office Phone: n/a Program Team Plan (The community partner will perform 1 or more of the following activities) Academic Achievement – Provide ongoing support in data collection information for tiered academic services that includes iReady, Performance Matters, Teacher Based assessment data and or report card data. Read to students, tutor, provide technical expertise, display student work, provided ongoing data collection that serves to provide information for Tiered academic services. Student Development/Citizenship - Provide ongoing support in collection for support social development of students that includes referral and school suspension data, Mentoring, character education activities, sponsor contests, support student led efforts, service learning; school committee work, fundraising, create school publications/communications, school cleanup, enhance the library or school environment, create parent center, etc. College/Career Readiness – Offer job shadowing, internships, site visits, career fair or career day, career materials and

supplies. Extended learning opportunities on site and or off site.

 Student Incentives/Motivation – Sponsor contests in writing, art, math, science, etc., support student of the month or end of term/year student recognition programs, academic all---star program, create student scholarship program.

Support Families in Need – examples: back to school drive, food drives and or food bank access, afterschool scholarships, offer dental or vision services, clothing, shoes drives. Mental Health supports and services.

Teacher/Staff Support or Recognition --- Invite teachers to in---house training, seminars, provide job shadowing for

0	teachers, provide food/supplies for recognition or training, establish teacher grant program.  Health and Wellness/ Physical Fitness – provide services that support student health, wellness and physical activities.
0	Other:
0	Other.
Selecte	d Area(s) of Function:
	Date: 5/17/22.
Signatu	ire of Program Team Member: Denise Alemy Date: 5/17/22.



Signature of Program Team Members

This **Program Team Member** agreement is coordinated in anticipation of the awarded 21st CCLC Grant for the Universal Orlando Foundation Branch with Boys & Girls Clubs of Central Florida. Our mission is to develop a partnership with schools, agencies and community partners to develop a Program Team for their contribution, value or activities to be offered to our program. This support will aid in the student and success of **Universal Foundation Orlando Branch** This agreement signifies an arrangement for a period of **4 years**. The plan highlights significant areas of contribution planned as a result of the partnership, and is subject to change as needs, conditions and opportunities arise.

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partnership, and is subject to change as needs, condition	S CLUBS of CENTRAL FLORIDA
Program Name: Universal Foundation Orlando Branch	
Contact Person: Niketra Johnson	Position: Senior Project Director
Mailing Address: 5055 Raleigh Street Orlando, Florida	32811 Website Address: https://www.bgccf.org/
Phone: 407 252 6560 Office: 407-841-6	
	M MEMBER INFORMATION
Name of Program Team Member Organization:	
Eccleston Elementary	
Administrative Contact Person:	Administrator Contact Title:
Gregory Chandler	Program Coord, Parent Engagement
Email Address	
116662@ocps.net	
Office Phone: 407-296-6400	
Drogram Toom Plan /The commun	nity partner will perform 1 or more of the following activities)
<ul> <li>Academic Achievement – Provide ongoing supincludes iReady, Performance Matters, Teacher tutor, provide technical expertise, display studinformation for Tiered academic services.</li> <li>Student Development/Citizenship – Provide of that includes referral and school suspension distudent led efforts, service learning; school conschool cleanup, enhance the library or school of College/Career Readiness – Offer job shadow supplies. Extended learning opportunities on some supplies. Support Families in Need – examples: back to scholarships, offer dental or vision services, clother supplies for recognition.</li> <li>Teacher/Staff Support or Recognition – Invited that the services of the supplies for recognition.</li> </ul>	port in data collection information for tiered academic services that are Based assessment data and or report card data. Read to students, dent work, provided ongoing data collection that serves to provide ongoing support in collection for support social development of students ata, Mentoring, character education activities, sponsor contests, support ommittee work, fundraising, create school publications/communications, environment, create parent center, etc. ing, internships, site visits, career fair or career day, career materials and
Selected Area(s) of Function:  Academic Achievement; Support Families in Need	





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BOYS & GIRLS CLUBS of CENTRAL FLORIDA
Program Name: Universal Orlando Foundation Branch 21st CCLC After School Program
Contact Person: Niketra Johnson Project Director
Malling Address: 5055 Raleigh Street Orlando, Florida 32811. Website Address: https://www.bgccf.org/
Phone: 407-252-6560 Office: 407-841-6588 Email: njohnson@bgccf.org
PROGRAM ISAN INEXIBER INFORMATION
Name of Program Team Member Organization: NAACP- National Association for the Advancement of Colored People
Administrative Contact Person: Administrator Contact Title:
Mr. Joel Ham Program Team Member/Teacher
Email Address
married to joel O, Yahoo. com
Office Phone: 407 865 4003 (Cell #)
Program Team Plan (The community partner will perform 1 or more of the following activities)
<ul> <li>Academic Achievement – Provide ongoing support in data collection information for tiered academic services that</li> </ul>
includes iReady, Performance Matters, Teacher Based assessment data and or report card data. Read to students,
tutor, provide technical expertise, display student work, provided ongoing data collection that serves to provide
information for Tiered academic services.
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o College/Career Readiness – Offer job shadowing, internships, site visits, career fair or career day, career materials and
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Support Families in Need – examples: back to school drive, food drives and or food bank access, afterschool
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o <b>Teacher/Staff Support or Recognition</b> Invite teachers to inhouse training, seminars, provide job shadowing for
teachers, provide food/supplies for recognition or training, establish teacher grant program.
o <b>Health and Wellness/Physical Fitness</b> – provide services that support student health, wellness and physical activities.
o Other: Support Education of youth
Selected Area(s) of Function: Support Education of youth
Signature of Program Team Member: Oct





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partnership, and is subject to change as needs, cond	ions and opportun	ities arise.
Program Name: Universal Foundation Orlando Bran		
Contact Person: Niketra Johnson	Position	n: Senior Project Director
Mailing Address: 5055 Raleigh Street Orlando, Florid	A CONTRACTOR OF THE PARTY OF TH	e Address: https://www.bgccf.org/
Phone: 407 252 6560 Office: 407-84		il: njohnson@bgccf.org
Holle: 107 Ede doct	AM MEMBER INFO	
Name of Program Team Member Organization:		
NAACP Orlando Chapter		
Administrative Contact Person:	Adminis	strator Contact Title:
Francine Tillman		A <sup>2</sup>
Email Address Francine, Tillman O Office Phone:	Copos 1	ref
Program Team Plan (The comm	nity partner will	perform 1 or more of the following activities)
includes iReady, Performance Matters, Teacher tutor, provide technical expertise, display so information for Tiered academic services.  Student Development/Citizenship — Provide that includes referral and school suspension student led efforts, service learning; school school cleanup, enhance the library or school school cleanup, enhance the library or school suspension school cleanup, enhance the library or school supplies. Extended learning opportunities or supplies. Extended learning opportunities or end of term/year student recognition — Support Families in Need — examples: back scholarships, offer dental or vision services or Teacher/Staff Support or Recognition — It teachers, provide food/supplies for recognition recognition in the supplies for recognition in the supplies for recognition of the supplies for recognition in the supplies for recognition and supplies for recognition for recognition and supplies for recognition and supplies for recognition for recog	ongoing support ongoing support data, Mentoring, ommittee work, for a lenvironment, crewing, internships, site and or off site ontests in writing, ms, academic allocation, shoes drifte teachers to infor or training, estioner training, estion	site visits, career fair or career day, career materials and ie. art, math, science, etc., support student of the month orstar program, create student scholarship program. od drives and or food bank access, afterschool ives. Mental Health supports and serviceshouse training, seminars, provide job shadowing for
Selected Area(s) of Function:		
Signature of Program Team Member: Tunnery	Tellman	Date: 5-/9-22





This **Program Team Member** agreement is coordinated in anticipation of the awarded 21<sup>st</sup> CCLC Grant for the Universal Orlando Foundation Branch with Boys & Girls Clubs of Central Florida. Our mission is to develop a partnership with schools, agencies and community partners to develop a Program Team for their contribution, value or activities to be offered to our program. This support will aid in the student and success of **Universal Orlando Club.** This agreement signifies an arrangement for a period of **4 years**. The plan highlights significant areas of contribution planned as a result of the partnership, and is subject to change as needs, conditions and opportunities arise.

ROYS & GIRLS CLUBS of CENTRAL FLORIDA  Program Name: Universal Orlando Branch 21° CCLC After School Program  Contact Person: Niketra Johnson  Position: Senior Project Director  Mailing Address: 5055 Raieigh Street Phone: 407 252 6560  Website Address: https://www.bgccf.org/  Email: njohnson@bgccf.org  PROGRAM TEAM MEMBER INFORMATION  Name of Program Team Member Organization: FULL SAIL UNIVERSITY  Administrative Contact Person:  Administrative Contact Person:  Administrative Contact Title:  MYMAN A Design Securific Full Sail University  Administrative Contact Person:  Administrator Contact Title:  MYMAN A Design Securific Full Securific Full Sail University  Administrative Contact Person:  Administrative Contact Person:  Administrative Contact Title:  MYMAN A Design Securific Full Securific	arrangement for a period of <b>4 years</b> . The plan highlights sign partnership, and is subject t change as needs, conditions and	·
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Office: 407-841-6588  PROGRAM TEAM MEMBER INFORMATION  Name of Program Team Member Organization:  FULL SAIL UNIVERSITY  Administrative Contact Person:  Administrative Contact Person:  Administrative Contact Title:  Shary Memas  Email Address  Shary Memas  Program Team Plan (The community partner will perform 1 or more of the following activities)  Academic Achievement – Provide ongoing support in data collection information for tiered academic services that includes iReady, Performance Matters, Teacher Based assessment data and or report card data. Read to students tutor, provide technical expertise, display student work, provided ongoing data collection that serves to provide information for Tiered academic services.  Student Development/Citizenship – Provide ongoing support in collection for support social development of stude that includes referral and school suspension data, Mentoring, character education activities, sponsor contests, supp student led efforts, service learning; school committee work, fundraising, create school publications/communicatio school cleanup, enhance the library or school environment, create parent center, etc.  College/Career Readiness – Offer job shadowing, internships, site visits, career fair or career day, career materials a supplies. Extended learning opportunities on site and or off site.  Student Incentives/Motivation – Sponsor contests in writing, art, math, science, etc., supportstudent of the month end of term/year student recognition programs, academic all—star program, create student scholarship program.  Support Families in Need – examples: back to school drive, food drives and or food bank access, afterschool scholarships, offer dental or vision services, clothing, shoes drives. Mental Health supports and services.  Teacher/Staff Support or Recognition — Invite teachers to in—house training, seminars, provide job shadowing for teachers, provide food/supplies for recognition or training, establish teacher grant program.	Contact Person: Niketra Johnson	Position: Senior Project Director
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1) College/Career Readiness	1) College/Career Readiness	1886 AN MEDIT RESIDENCE TO THE SERVICE OF THE SERVI





3:15-6:15pm MTThF, 2:15-6:15pm W

NITA M. LOWEY 21 <sup>ST</sup> CENTURY COMMUNITY LEARNING CENTERS F L O R I D A  3:15-4:15pm MTTHF, 2:15-3:15pm W - Afternoon SNACK & HOMEWORK								
1st Rotation 4:15-5:15pm 2nd Rotation 5:15- 6:15pm		ns ELA Tiered on Program	Hidden-Figures Intervention		In the Pinkl Enrichment Program	In the Pinkl Enrichment Program	Kaleidoscope Enrichment Program	Homework Assistants Program
Kaleidoscope Extended Learning After School Classes	Tier 1 ELA Class	Tier 2 and 3 ELA Class	Tier 1 Math Class	Tier 2 and 3 Math Class	Healthy and Active Lifestyle Class The 8- Colors Fitness	Healthy and Active Lifestyle Class Culinary Classes * Career Competencies and Career Readiness	STEM Class Color Science	Tier 1 Homework Help
Kaleidoscope Extended Learning After School Instructors	(3) Certified Teacher(s) & (3) Program Tutor Assistant	(3) Certified Teacher(s) & (3) Program Tutor Assistant	(3) Certified Teacher(s) & (3) Program Tutor Assistant	(3) Certified Teacher(s) & (3) Program Tutor Assistant	21st CCLC Lead Program Counselor	21st CCLC Contracted Services West Development Academy & 21st CCLC Program Tutor Assistant	21st CCLC Contracted STREAMline Learning & 21st CCLC Program Tutor Assistant	21st CCLC Lead Program Tutor Assistant
Room Locations	Club Rooms 1- 3	Club Rooms 1-3	Club Rooms 1-3	Club Rooms 1-3	Gym	Art Room	Dance Room	Meeting Room
Kindergarten	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm
First Grade	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	Thursday 5:15pm	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm
Second Grade	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	Wednesday 5:15pm	Thursday 5:15pm	Monday 5:15pm	Tuesday 5:15pm
Third Grade	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm
Fourth Grade	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	Thursday 4:15pm	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm
Fifth Grade	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	Wednesday 4:15pm	Thursday 4:15pm	Monday 4:15pm	Tuesday 4:15pm

Everything's Ablaze Friday Schedule									
Personal Enrichment	Literacy Games	Math Games	Water Color Art	Dream Box	Readers Theater	Puzzles	Scavenger Hunt	Cursive Writing	
1st Rotation 4:15-5:15pm 2nd Rotation 5:15-6:15pm	Personal Enrichment Board Games 21st CCLC Program Tutor Assistant	Personal Enrichment Board Games 21st CCLC Program Tutor Assistant	Personal Enrichment YAI- Art Teacher & 21st CCLC Program Tutor Assistant	Personal Enrichment Computer Based Programming 21st CCLC Program Tutor Assistant	Personal Enrichment Reader's Theater with 21st CCLC Program Tutor Assistant	Personal Enrichment- with 21st CCLC Program Tutor Assistant	Personal Enrichment Scavenger Hunts with 21st CCLC Program Tutor Assistant	Personal Enrichment Cursive Writing with Program Tutor Assistant	
Room Locations	Game Room	Meeting Room	Art Room	Computer Room	Dance Room	Classroom 1	Outside	Classroom 2	
Kindergarten	Week 1 & 2	Week 3 & 4	Week 3 & 4 Friday	Week 7 & 8	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 5 & 6 Friday	Week 7 & 8 Friday	
	Friday 4:15pm	Friday 4:15pm	4:15pm	Friday 4:15pm	5:15pm	5:15pm	5:15pm	5:15pm	
First Grade	Week 7 & 8	Week 1 & 2	Week 3 & 4 Friday	Week 5 & 6	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 5 & 6 Friday	
	Friday 4:15pm	Friday 4:15pm	4:15pm	Friday 4:15pm	5:15pm	5:15pm	5:15pm	5:15pm	
Second Grade	Week 5 & 6	Week 7 & 8	Week 1 & 2 Friday	Week 3 & 4	Week 5 & 6 Friday	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday	
	Friday 4:15pm	Friday 4:15pm	4:15pm	Friday 4:15pm	5:15pm	5:15pm	5:15pm	5:15pm	
Third Grade	Week 1 & 2	Week 3 & 4	Week 5 & 6 Friday	Week 7 & 8	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 3 & 4 Friday	Week 7 & 8 Friday	
	Friday 5:15pm	Friday 5:15pm	5:15pm	Friday 5:15pm	4:15pm	4:15pm	4:15pm	4:15pm	
Fourth Grade	Week 7 & 8	Week 1 & 2	Week 3 & 4 Friday	Week 5 & 6	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 5 & 6 Friday	
	Friday 5:15pm	Friday 5:15pm	5:15pm	Friday 5:15pm	4:15pm	4:15pm	4:15pm	4:15pm	
Fifth Grade	Week 5 & 6	Week 7 & 8	Week 1 & 2	Week 3 & 4	Week 5 & 6 Friday	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday	
	Friday 5:15pm	Friday 5:15pm	Friday 5:15pm	Friday 5:15pm	4:15pm	4:15pm	4:15pm	4:15pm	
			6:15nm	MTW/ThF - Dismi	iccal				





3:15<u>-6:15pm MTThF, 2:15-6:15pm W</u>

3.15-6.15pin withir, 2.15-6.15pin w									
NITA M. LOWEY 21 <sup>ST</sup> CENTURY COMMUNITY LEARNING CENTERS F L O R I D A	Y S	3:15-4:15pm MTTHF, 2:15-3:15pm W - Afternoon SNACK & HOMEWORK							
1st Rotation 4:15-5:15pm 2nd Rotation 5:15-6:15pm		ns ELA Tiered on Program	Hidden-Figures Intervention		In the Pinkl Enrichment Program	In the Pinkl Enrichment Program	Kaleidoscope Enrichment Program	Homework Assistants Program	
Kaleidoscope Extended Learning After School Classes	Tier 1 ELA Class	Tier 2 and 3 ELA Class	Tier 1 Math Class	Tier 2 and 3 Math Class	Healthy and Active Lifestyle Class The COLOR RUN	Healthy and Active Lifestyle Class The Color of Health; Gums; Blood; Urine & Stool	STEM Class How Color Effects your Mood?	Tier 1 Homework Help	
Kaleidoscope Extended Learning After School Instructors	(3) Certified Teacher(s) & (3) Program Tutor Assistant	(3) Certified Teacher(s) & (3) Program Tutor Assistant	(3) Certified Teacher(s) & (3) Program Tutor Assistant	(3) Certified Teacher(s) & (3) Program Tutor Assistant	21st CCLC Lead Program Counselor	21st CCLC Program Tutor Assistant	21st CCLC Program Tutor Assistant	21st CCLC Lead Program Tutor Assistant	
Room Locations	Club Rooms 1- 3	Club Rooms 1-3	Club Rooms 1-3	Club Rooms 1-3	Gym	Art Room	Dance Room	Meeting Room	
Kindergarten	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	
First Grade	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	Thursday 5:15pm	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	
Second Grade	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	Wednesday 5:15pm	Thursday 5:15pm	Monday 5:15pm	Tuesday 5:15pm	
Third Grade	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	
Fourth Grade	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	Thursday 4:15pm	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	
Fifth Grade	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	Wednesday 4:15pm	Thursday 4:15pm	Monday 4:15pm	Tuesday 4:15pm	

Everything's Ablaze Friday Schedule										
Personal Enrichment	Literacy Games	Math Games	Water Color Art	Dream Box	Readers Theater	Puzzles	Scavenger Hunt	Cursive Writing		
1st Rotation 4:15-5:15pm 2nd Rotation 5:15 -6:15pm	Personal Enrichment Board Games 21st CCLC Program Tutor Assistant	Personal Enrichment Board Games 21st CCLC Program Tutor Assistant	Personal Enrichment YAI- Art Teacher & 21st CCLC Program Tutor Assistant	Personal Enrichment Computer Based Programming 21st CCLC Program Tutor Assistant	Personal Enrichment Reader's Theater with 21st CCLC Program Tutor Assistant	Personal Enrichment- Lego Robotics with 21st CCLC Program Tutor Assistant	Personal Enrichment Scavenger Hunts with 21st CCLC Program Tutor Assistant	Personal Enrichment Cursive Writing with Program Tutor Assistant		
Room Locations	Game Room	Meeting Room	Art Room	Computer Room	Dance Room	Classroom 1	Outside	Classroom 2		
Kindergarten	Week 1 & 2	Week 3 & 4	Week 3 & 4 Friday	Week 7 & 8	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 5 & 6 Friday	Week 7 & 8 Friday		
	Friday 4:15pm	Friday 4:15pm	4:15pm	Friday 4:15pm	5:15pm	5:15pm	5:15pm	5:15pm		
First Grade	Week 7 & 8	Week 1 & 2	Week 3 & 4 Friday	Week 5 & 6	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 5 & 6 Friday		
	Friday 4:15pm	Friday 4:15pm	4:15pm	Friday 4:15pm	5:15pm	5:15pm	5:15pm	5:15pm		
Second Grade	Week 5 & 6	Week 7 & 8	Week 1 & 2 Friday	Week 3 & 4	Week 5 & 6 Friday	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday		
	Friday 4:15pm	Friday 4:15pm	4:15pm	Friday 4:15pm	5:15pm	5:15pm	5:15pm	5:15pm		
Third Grade	Week 1 & 2	Week 3 & 4	Week 5 & 6 Friday	Week 7 & 8	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 3 & 4 Friday	Week 7 & 8 Friday		
	Friday 5:15pm	Friday 5:15pm	5:15pm	Friday 5:15pm	4:15pm	4:15pm	4:15pm	4:15pm		
Fourth Grade	Week 7 & 8	Week 1 & 2	Week 3 & 4 Friday	Week 5 & 6	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 5 & 6 Friday		
	Friday 5:15pm	Friday 5:15pm	5:15pm	Friday 5:15pm	4:15pm	4:15pm	4:15pm	4:15pm		
Fifth Grade	Week 5 & 6	Week 7 & 8	Week 1 & 2	Week 3 & 4	Week 5 & 6 Friday	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday		
	Friday 5:15pm	Friday 5:15pm	Friday 5:15pm	Friday 5:15pm	4:15pm	4:15pm	4:15pm	4:15pm		
	6:15pm MTWThF - Dismissal									





3:15-6:15pm MTThF, 2:15-6:15pm W

NITA M. LOWEY 21 <sup>ST</sup> CENTURY COMMUNITY LEARNING CENTERS  F L O R I D A		3:15-4:15pm MTTHF, 2:15-3:15pm W - Afternoon SNACK & HOMEWORK								
1st Rotation 4:15-5:15pm 2nd Rotation 5:15-6:15pm	Read-Flection Interventio		Hidden-Figures Math Tiered Intervention Program		In the Pinkl Enrichment Program	In the Pinkl Enrichment Program	Kaleidoscope Enrichment Program	Homework Assistants Program		
Kaleidoscope Extended Learning After School Classes	Tier 1 ELA Class	Tier 2 and 3 ELA Class	Tier 1 Math Class	Tier 2 and 3 Math Class	Healthy and Active Lifestyle Class COLOR WARS	Healthy and Active Lifestyle Class Clinary Classes * Career Competencies and Career Readiness	STEM Class Color Science	Tier 1 Homework Help		
Kaleidoscope Extended Learning After School Instructors	(3) Certified Teacher(s) & (3) Program Tutor Assistant	(3) Certified Teacher(s) & (3) Program Tutor Assistant	(3) Certified Teacher(s) & (3) Program Tutor Assistant	(3) Certified Teacher(s) & (3) Program Tutor Assistant	21st CCLC Lead Program Counselor	21st CCLC Contracted Services West Development Academy & 21st CCLC Program Tutor Assistant	21st CCLC Contracted STREAMline Learning & 21st CCLC Program Tutor Assistant	21st CCLC Lead Program Tutor Assistant		
Room Locations	Club Rooms 1- 3	Club Rooms 1-3	Club Rooms 1-3	Club Rooms 1-3	Gym	Art Room	Dance Room	Meeting Room		
Kindergarten	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm		
First Grade	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	Thursday 5:15pm	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm		
Second Grade	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	Wednesday 5:15pm	Thursday 5:15pm	Monday 5:15pm	Tuesday 5:15pm		
Third Grade	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm		
Fourth Grade	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	Thursday 4:15pm	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm		
Fifth Grade	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	Wednesday 4:15pm	Thursday 4:15pm	Monday 4:15pm	Tuesday 4:15pm		

Everything's Ablaze Friday Schedule										
Personal Enrichment	Literacy Games	Math Games	Water Color Art	Dream Box	Readers Theater	Puzzles	Scavenger Hunt	Cursive Writing		
1st Rotation 4:15-5:15pm 2nd Rotation 5:15-6:15pm	Personal Enrichment Board Games 21st CCLC Program Tutor Assistant	Personal Enrichment Board Games 21st CCLC Program Tutor Assistant	Personal Enrichment YAI- Art Teacher & 21st CCLC Program Tutor Assistant	Personal Enrichment Computer Based Programming 21st CCLC Program Tutor Assistant	Personal Enrichment Reader's Theater with 21st CCLC Program Tutor Assistant	Personal Enrichment- with 21st CCLC Program Tutor Assistant	Personal Enrichment Scavenger Hunts with 21st CCLC Program Tutor Assistant	Personal Enrichment Cursive Writing with Program Tutor Assistant		
Room Locations	Ga m e	Meeting Room	Art Room	Computer Room	Dance Room	Classroom 1	Outside	Classroom 2		
Kindergarten	Week 1 & 2	Week 3 & 4	Week 3 & 4 Friday	Week 7 & 8	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 5 & 6 Friday	Week 7 & 8 Friday		
	Friday 4:15pm	Friday 4:15pm	4:15pm	Friday 4:15pm	5:15pm	5:15pm	5:15pm	5:15pm		
First Grade	Week 7 & 8	Week 1 & 2	Week 3 & 4 Friday	Week 5 & 6	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 5 & 6 Friday		
	Friday 4:15pm	Friday 4:15pm	4:15pm	Friday 4:15pm	5:15pm	5:15pm	5:15pm	5:15pm		
Second Grade	Week 5 & 6	Week 7 & 8	Week 1 & 2 Friday	Week 3 & 4	Week 5 & 6 Friday	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday		
	Friday 4:15pm	Friday 4:15pm	4:15pm	Friday 4:15pm	5:15pm	5:15pm	5:15pm	5:15pm		
Third Grade	Week 1 & 2	Week 3 & 4	Week 5 & 6 Friday	Week 7 & 8	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 3 & 4 Friday	Week 7 & 8 Friday		
	Friday 5:15pm	Friday 5:15pm	5:15pm	Friday 5:15pm	4:15pm	4:15pm	4:15pm	4:15pm		
Fourth Grade	Week 7 & 8	Week 1 & 2	Week 3 & 4 Friday	Week 5 & 6	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 5 & 6 Friday		
	Friday 5:15pm	Friday 5:15pm	5:15pm	Friday 5:15pm	4:15pm	4:15pm	4:15pm	4:15pm		
Fifth Grade	Week 5 & 6	Week 7 & 8	Week 1 & 2	Week 3 & 4	Week 5 & 6 Friday	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday		
	Friday 5:15pm	Friday 5:15pm	Friday 5:15pm	Friday 5:15pm	4:15pm	4:15pm	4:15pm	4:15pm		
	6:15pm MTWThF - Dismissal									





3:15-6:15pm MTThF, 2:15-6:15pm W

NITA M. LOWEY 21 <sup>ST</sup> CENTURY COMMUNITY LEARNING CENTERS  F L O R I D A		3:15-4:15pm MTTHF, 2:15-3:15pm W - Afternoon SNACK & HOMEWORK								
1st Rotation 4:15-5:15pm 2nd Rotation 5:15-6:15pm	Read-Flections ELA Tiered Intervention Program		Hidden-Figures Math Tiered Intervention Program		In the Pinkl Enrichment Program	In the Pinkl Enrichment Program	Kaleidoscope Enrichment Program	Homework Assistance Program		
Kaleidoscope Extended Learning After School Classes	Tier 1 ELA Class	Tier 2 and 3 ELA Class	Tier 1 Math Class	Tier 2 and 3 Math Class	Healthy and Active Lifestyle Class COED Team Sports Tournament	Healthy and Active Lifestyle Class Healthy Habits BGCA Programming	Risky Behavior & Decision Making SMART Moves BGCA Programming	Tier 1 Homework Help		
Kaleidoscope Extended Learning After School Instructors	(3) Certified Teacher(s) & (3) Program Tutor Assistant	(3) Certified Teacher(s) & (3) Program Tutor Assistant	(3) Certified Teacher(s) & (3) Program Tutor Assistant	(3) Certified Teacher(s) & (3) Program Tutor Assistant	21st CCLC Lead Program Counselor	21st CCLC Program Tutor Assistant	21st CCLC Program Tutor Assistant	21st CCLC Lead Program Tutor Assistant		
Room Locations	Club Rooms 1-3	Club Rooms 1-3	Club Rooms 1-3	Club Rooms 1-3	Gym	Art Room	Dance Room	Meeting Room		
Kindergarten	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm		
First Grade	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	Thursday 5:15pm	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm		
Second Grade	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm	Wednesday 5:15pm	Thursday 5:15pm	Monday 5:15pm	Tuesday 5:15pm		
Third Grade	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm	Thursday 4:15pm		
Fourth Grade	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	Thursday 4:15pm	Monday 4:15pm	Tuesday 4:15pm	Wednesday 4:15pm		
Fifth Grade	Monday 5:15pm	Tuesday 5:15pm	Wednesday 5:15pm	Thursday 5:15pm	Wednesday 4:15pm	Thursday 4:15pm	Monday 4:15pm	Tuesday 4:15pm		

Everything's Ablaze Friday Schedule									
Personal Enrichment	Literacy Games	Math Games	Water Color Art	Dream Box	Readers Theater	Puzzles	Scavenger Hunt	Cursive Writing	
1st Rotation 4:15-5:15pm 2nd Rotation 5:15-6:15pm	Personal Enrichment Board Games 21st CCLC Program Tutor Assistant	Personal Enrichment Board Games 21st CCLC Program Tutor Assistant	Personal Enrichment YAI- Art Teacher & 21st CCLC Program Tutor Assistant	Personal Enrichment Computer Based Programming 21st CCLC Program Tutor Assistant	Personal Enrichment Reader's Theater with 21st CCLC Program Tutor Assistant	Personal Enrichment- Lego Robotics with 21st CCLC Program Tutor Assistant	Personal Enrichment Scavenger Hunts with 21st CCLC Program Tutor Assistant	Personal Enrichment Cursive Writing with Program Tutor Assistant	
Room Locations	G a m	Meeting Room	Art Room	Computer Room	Dance Room	Classroom 1	Outside	Classroom 2	
Kindergarten	Week 1 & 2	Week 3 & 4	Week 3 & 4 Friday	Week 7 & 8	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 5 & 6 Friday	Week 7 & 8 Friday	
	Friday 4:15pm	Friday 4:15pm	4:15pm	Friday 4:15pm	5:15pm	5:15pm	5:15pm	5:15pm	
First Grade	Week 7 & 8	Week 1 & 2	Week 3 & 4 Friday	Week 5 & 6	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 5 & 6 Friday	
	Friday 4:15pm	Friday 4:15pm	4:15pm	Friday 4:15pm	5:15pm	5:15pm	5:15pm	5:15pm	
Second Grade	Week 5 & 6	Week 7 & 8	Week 1 & 2 Friday	Week 3 & 4	Week 5 & 6 Friday	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday	
	Friday 4:15pm	Friday 4:15pm	4:15pm	Friday 4:15pm	5:15pm	5:15pm	5:15pm	5:15pm	
Third Grade	Week 1 & 2	Week 3 & 4	Week 5 & 6 Friday	Week 7 & 8	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 3 & 4 Friday	Week 7 & 8 Friday	
	Friday 5:15pm	Friday 5:15pm	5:15pm	Friday 5:15pm	4:15pm	4:15pm	4:15pm	4:15pm	
Fourth Grade	Week 7 & 8	Week 1 & 2	Week 3 & 4 Friday	Week 5 & 6	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday	Week 5 & 6 Friday	
	Friday 5:15pm	Friday 5:15pm	5:15pm	Friday 5:15pm	4:15pm	4:15pm	4:15pm	4:15pm	
Fifth Grade	Week 5 & 6	Week 7 & 8	Week 1 & 2	Week 3 & 4	Week 5 & 6 Friday	Week 7 & 8 Friday	Week 1 & 2 Friday	Week 3 & 4 Friday	
	Friday 5:15pm	Friday 5:15pm	Friday 5:15pm	Friday 5:15pm	4:15pm	4:15pm	4:15pm	4:15pm	
6:15pm MTWThF - Dismissal									

Capture the Soul of Summer in Black and White!

# **Universal Orlando Foundation Branch**



# June 5th - July 21st 2023



Monday-Friday 8:30am-5:30pm Daily 8:30-9:00am Breakfast

Monday - Thursday Schedule 8:30-3:30pm				
	Mondoy -	Thursday	Sahadula	8:30-3:30mm

			,	•	lule 8:30-3:	.оор	
Kinderg	and 1st G	irade					
8:30-9:00am	9:00-9:55am	9:55-11:00am	11:00-11:25am	11:25-11:45am	11:45-1:35pm	1:35-2:30pm	2:30 -3:30pm
Dunalifort	Academic	Danding Tine 1	HINCH	Outside	Math Tian 1.2	A	Tion 2 Math and Dooding
Breakfast  2nd Gra	Enrichment 1	Reading Tier 1	LUNCH	Enrichment	Math Tier 1-3	Academic Enrichment 2	Tier 3 Math and Reading
		10.50.11.15	1			4.05.0.00	1
8:30-9:00am	9:00-10:50am	10:50-11:45am Academic	11:45-12:40pm Academic	12:40-1:05pm	1:05-1:25pm	1:25-2:00pm	2:00-3:30pm
	Reading Tier 1 and 2	Enrichment 1	Enrichment 2	LUNCH	Outside Enrichment	Math Tier 1	Tier 2 and 3 Math and Tier 3 Reading
3rd Grad	de						
8:30-9:00am	9:00-10:50am	10:50-11:45am	11:45-12:40pm	12:40-1:05pm	1:05-1:25pm	1:25-2:00pm	2:00-3:30pm
Breakfast	Reading Tier 1 and 2	Academic Enrichment 2	Academic Enrichment 1	LUNCH	Outside Enrichment	Math Tier 1	Tier 2 and 3 Math and Tier 3 Reading
4th Grad	de						
8:30-9:00am	9:00-9:55am	9:55-10:50am	10:50-11:25am	11:25-11:50am	11:50-12:10pm	12:10-2:35pm	2:35-3:30pm
Breakfast	Reading Tier 1	Academic Enrichment 2	Reading Tier 2	LUNCH	Outside Enrichment	Math Tier 1-3 Reading Tier 3	Academic Enrichment 1
5th Grad	de						
8:30-9:00am	9:00-9:55am	9:55-11:00am	11:00-11:20am	11:20-11:45	11:45-1:40pm	1:40-2:35pm	2:35-3:30pm
	Academic		Outside		Reading Tier 2		
Breakfast	Enrichment 2	Reading Tier 1	Enrichment	LUNCH	Math Tier 1 and 2	Academic Enrichment 1	Tier 3 Math and Reading
		2 20 4 41	Inm Af	tornoo	n Accam	hly 8. CNIAC	
	Daily	マ・スハー/ハ・ハ・					
Monday & Frid		3:30-4:15	•	T	1		
	day 4:15-5:30pm	Tuesday 4:15	-5:30pm	Wednesday	y 4:15-5:30pm	Thursday 4:	15-5:30pm
Art	day 4:15-5:30pm K/1st Grade	Tuesday 4:15 Art	-5:30pm 4/5th Grade	Wednesday Art	y 4:15-5:30pm 3rd Grade	Thursday 4: Art	15-5:30pm 2nd Grade
	day 4:15-5:30pm	Tuesday 4:15	-5:30pm	Wednesday	y 4:15-5:30pm	Thursday 4:	15-5:30pm
Art Board Games	day 4:15-5:30pm K/1st Grade 2nd Grade	Tuesday 4:15 Art Board Games	-5:30pm 4/5th Grade K/1st Grade	Wednesday Art Board Games	y 4:15-5:30pm 3rd Grade 4/5th Grade	Thursday 4: Art Board Games	15-5:30pm 2nd Grade 3rd Grade
Art Board Games Computer Lab	day 4:15-5:30pm  K/1st Grade  2nd Grade  3rd Grade	Tuesday 4:15 Art Board Games Computer Lab Photography	-5:30pm 4/5th Grade K/1st Grade 2nd Grade 3rd Grade	Art Board Games Computer Lab Photography	y 4:15-5:30pm 3rd Grade 4/5th Grade K/1st Grade	Thursday 4: Art Board Games Computer Lab Photography	15-5:30pm 2nd Grade 3rd Grade 4/5th Grade
Art Board Games Computer Lab	day 4:15-5:30pm  K/1st Grade  2nd Grade  3rd Grade  4/5th Grade	Tuesday 4:15 Art Board Games Computer Lab Photography	-5:30pm 4/5th Grade K/1st Grade 2nd Grade 3rd Grade	Art Board Games Computer Lab Photography	y 4:15-5:30pm 3rd Grade 4/5th Grade K/1st Grade 2nd Grade	Thursday 4: Art Board Games Computer Lab Photography	2nd Grade 3rd Grade 4/5th Grade
Art Board Games Computer Lab Photography	day 4:15-5:30pm  K/1st Grade  2nd Grade  3rd Grade  4/5th Grade	Tuesday 4:15 Art Board Games Computer Lab Photography	4/5th Grade K/1st Grade Znd Grade 3rd Grade	Art Board Games Computer Lab Photography	y 4:15-5:30pm 3rd Grade 4/5th Grade K/1st Grade 2nd Grade	Thursday 4: Art Board Games Computer Lab Photography	2nd Grade 3rd Grade 4/5th Grade
Art Board Games Computer Lab Photography  Kinderg 8:30-9:00am Breakfast	day 4:15-5:30pm K/1st Grade 2nd Grade 3rd Grade 4/5th Grade  arten  9:00-10:30am Library Field Trip	Tuesday 4:15  Art  Board Games  Computer Lab  Photography	4/5th Grade K/1st Grade Znd Grade 3rd Grade	Wednesday Art Board Games Computer Lab Photography edule 8:3	y 4:15-5:30pm 3rd Grade 4/5th Grade K/1st Grade 2nd Grade	Thursday 4: Art Board Games Computer Lab Photography	2nd Grade 3rd Grade 4/5th Grade K/1st Grade
Art Board Games Computer Lab Photography  Kinderg: 8:30-9:00am	day 4:15-5:30pm K/1st Grade 2nd Grade 3rd Grade 4/5th Grade  arten  9:00-10:30am Library Field Trip	Tuesday 4:15  Art  Board Games  Computer Lab  Photography  F	4/5th Grade K/1st Grade 2nd Grade 3rd Grade riday Sch	Wednesday Art Board Games Computer Lab Photography edule 8:3	y 4:15-5:30pm 3rd Grade 4/5th Grade K/1st Grade 2nd Grade 30-3:30pm	Thursday 4: Art Board Games Computer Lab Photography  1:35-2:30pm	2nd Grade 3rd Grade 4/5th Grade K/1st Grade
Art Board Games Computer Lab Photography  Kinderg 8:30-9:00am Breakfast	day 4:15-5:30pm K/1st Grade 2nd Grade 3rd Grade 4/5th Grade  arten  9:00-10:30am Library Field Trip	Tuesday 4:15  Art  Board Games  Computer Lab  Photography  F	4/5th Grade K/1st Grade 2nd Grade 3rd Grade riday Sch	Art Board Games Computer Lab Photography edule 8:3  11:25-11:45am Outside Enrichment	y 4:15-5:30pm 3rd Grade 4/5th Grade K/1st Grade 2nd Grade 30-3:30pm	Thursday 4: Art Board Games Computer Lab Photography  1:35-2:30pm	2nd Grade 3rd Grade 4/5th Grade K/1st Grade
Art Board Games Computer Lab Photography  Kinderg 8:30-9:00am Breakfast 1 st Grac 8:30-9:00am Breakfast	day 4:15-5:30pm K/1st Grade 2nd Grade 3rd Grade 4/5th Grade  4/5th Grade  9:00-10:30am Library Field Trip  9:00-9:30am Read Aloud	Tuesday 4:15  Art  Board Games  Computer Lab  Photography  F  10:30-11:00am  Read Aloud	4/5th Grade 4/5th Grade K/1st Grade 2nd Grade 3rd Grade riday Sch	Art Board Games Computer Lab Photography edule 8:3  11:25-11:45am Outside Enrichment	y 4:15-5:30pm  3rd Grade  4/5th Grade  K/1st Grade  2nd Grade  30-3:30pm  11:45-1:35pm  Smart Moves	Thursday 4: Art  Board Games Computer Lab Photography  1:35-2:30pm Shirt Slogan Design	2nd Grade 3rd Grade 4/5th Grade K/1st Grade 2:30 -3:30pm Computer Lab
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## Universal Orlando Foundation Boys & Girls Club Adult Family Member Services 2022-23



The UOF Club's 21st CCLC program plans to offer the following Adult Family Member activities:

21st CCLC Program Orientation and Information Session (August/): Parents and adult family members will be invited to the Club where they will be given a walkthrough of all programs and 21st CCLC processes so they can better understand expectations of 21st CCLC program student participants and their families. This forum also will allow parents and adult family members to voice their opinions and provide feedback to ensure positive communication.

21st CCLC Open House (September): Parents and adult family members will be given the opportunity to visit the 21st CCLC during program time to become better acquainted with student schedules and activities. They will also meet 21st CCLC Teachers and Tutors, learn about the 21st CCLC curriculum and learning goals, and find out more about future events on the calendar. Events to include local libraries offerings along with dates and times for additional Adult Family Member Activities.

Stop Chasing Rainbows! How to support Academic & Behaviors Progress in students with use off Progress Report Data (3 Sessions Offered – September, November, January): This session will focus on facilitating knowledge of how to use your student's progress report data to: 1) prepare for an in-person teacher meeting; 2) begin the process to determine if your child has Special Needs or possibly qualifies for a 504 plan; and 3) create a plan with any of the four target schools to ensure your child's future academic achievement and growth.

Reading through the Red Tape (1 Session Offered, October), a presentation to help parents better understand the academic language used by teachers, so that they are better able to understand school testing results and progress assessments as they apply to their child. It will also help parents gain a better understanding of Skyward, the online support platform where parents can keep up with their kids' grades, view missing assignments, see diagnostic scores and have a view finder to how their children are performing during the school day.

White, Grey, Pink and Blue Collar Workers NEEDED! Strengthening Parents' Literacy Skills to Increase Job Prospects (2 Sessions, October & February) Literacy Life Coaches will work with parents to grow and expand their individual skill levels. Sessions will focus on: 1) strengthening reading and comprehension skills, using books on personal growth, specific job skills and/or entrepreneurship, with subject matter based on parents' interests; 2) furthering adult family members' literacy skills by teaching the do's and don'ts of resume building; 3) preparing for jobs requiring 21st century job skills, as explained to parents by local hiring managers and supervisors; and 4) teaching parents the most effective interview skills, including the important aspects of grooming, dressing for success and body language. This effort will help parents better navigate the changing job market due to how the pandemic shifted employment across industries, what available jobs and their pay are, and look at necessary upskilling in various sectors.

#### The Blueprint: Credit towards Homeownership (1 Event Session, March).

A team of professionals from LPT Realty, including a CPA, will teach parents about credit repair, different types of lending, how to apply for a loan and other fundamentals like home inspections, to help them better understand the process of looking for and buying a home. Providing parents with practical information and opportunities to set and achieve a short-term or long-term goal of homeownership helps not only the parents, but also the child watching that parent set goals and use discipline and hard work to achieve that goal. Naming this "blueprint" because many parents/families need a map on how to increase their financial health and put their lives back on track as the pandemic subsides and the housing market booms in Florida.

Feeling Blue? Red Flags? Family Counseling & Mental Health Support Program (2 Sessions December & April)

Tara Boodie is a dynamic sought-after family counselor that speaks to women and churches all over Central Florida. Her support program provides families with foundational skills that allow shifts in behavior and sets boundaries for creating a more functional family environment. After her 60-minute session, each family will be offered one-on-one time to develop a course of action to build bonds and curate effective communication. Tammy Speed-Heffner is Orange Co. Public Schools' lead mental health professional. She has 25+ years of working with families and students who attend Title I schools. She will partner with us to provide mental health support discussions to increase parental knowledge of ACEs and how to work with their children and local school staff to improve academic and social-emotional outcomes for their students. Restorative measures are needed now more than ever as children and families restore their mental health and well-being after a difficult two years.



# 2022-23 Nita M. Lowey 21st CCLC Partners Table



Agency Name: Boys & Girls Clubs of Central Florida (BGCCF)			Central Florida	Program Name: Universal Orlando Foundation Branch 21st CCLC Program				
Partner Agency I	Name	Agency Type	Contribution Type	Contribution Description	Align to Need/Goal	Letter of Support		
Orange County Pu Schools	blic	SD	In-kind	Has established data sharing agreement with BGCCF to provide required student data for UOF 21st CCLC.	Access to appropriate student data	Yes		
Eagle's Nest Elem School	entary	SD	In-kind	Will provide I-Ready Diagnostic Reports for students to allow for more targeted Tier III academic instruction and support. Will work with BGCCF Academic Liaison to provide better communication between school administrators/teachers and UOF 21st CCLC program.	Increasing Academic Achievement Increasing Social Skills Development Alignment with School Day Instruction	Yes		
Eccleston Element School	tary	SD	In-kind	Will provide I-Ready Diagnostic Reports for students to allow for more targeted Tier III academic instruction and support. Will work with BGCCF Academic Liaison to provide better communication between school administrators/teachers and UOF 21st CCLC program.	Alignment with FSA Standards Increasing Academic Achievement Increasing Social Skills Development Alignment with School Day Instruction Alignment with FSA Standards	Yes		
Orlo Vista Element School	tary	SD	In-kind	Will provide I-Ready Diagnostic Reports for students to allow for more targeted Tier III academic instruction and support. Will work with BGCCF Academic Liaison to provide better communication between school administrators/teachers and UOF 21st CCLC program	Increasing Academic Achievement  Increasing Social Skills Development  Alignment with School Day Instruction  Alignment with FSA Standards	Yes		

Washington Shores Elementary School	SD	In-kind	Will provide I-Ready Diagnostic Reports for students to allow for more targeted Tier III academic instruction and support. Will work with BGCCF Academic Liaison to provide better communication between school administrators/teachers and UOF 21st CCLC program.	Increasing Social Skills Development Increasing Social Skills Development Alignment with School Day Instruction Alignment with FSA Standards	Yes
Orange County Public Library System	СВО	In-kind	Will partner with us for field trips during the summer time and library visits and events that support literacy. Our point of contact is the Lead Librarian and Branch Manager at the Washington Park Branch nearby to the UOF Club. NONMONETARY PARTNER	Increasing Academic Achievement Alignment with FSA Standards (ELA)	Yes
Orlando Ballet	СВО	In-Kind	Through their STEPS Community Enrichment & Education outreach program OB sends Ballet Teaching Artists to our Clubs to work with K-5 and beyond. They deliver art immersion and education services, dance class, rehearsals and culminating events at eight of our Clubs free of charge. NONMONETARY PARTNER	Increasing Academic Achievement Increasing Social Skills Development Reinforcing health & fitness	Yes
West Development Group: a Culinary Nutrition Consulting & Food-service Management Company	FPO	Discounted Service	Dontaye West and team (Culinary Instructors) will provide students Healthy Habits and Vegan Nutritional classes (called Culinary Arts, Afterschool and Culinary Arts, Summer in the budget), Academic and Fitness focused. Services provided at a discount, with all supplies and materials included in hourly rate.	Increase knowledge of healthy lifestyles behaviors Reinforcing Health & Nutrition	Yes
Full Sail University, Dr. Holly Ludgate	FPO	Discounted Service	Full Sail will be providing four (4) specialized professional development sessions on the topic of <b>Advance</b>	Professional Development of 21 <sup>st</sup> CCLC Teachers	Yes

			Technology for Literacy & Math Instruction Implementation & Enrichment Outcomes.  They are offering us these services at a discounted rate.	Directly Increasing Quality of Student Programming	
Crystal Taylor, Realtor	FPO	Discounted Service	Will provide one (1) Adult Family Member activity titled <b>Credit and Homeownership Informational</b> .  In-kind contribution at a reduced rate.	Increasing Parental Engagement Increasing Adult Family Member real-world knowledge	Yes
Brand Name Athletes (BNA)	СВО	Discounted Services	Will provide non-contact <b>flag football</b> and education program to 21 <sup>st</sup> CCLC students. Health & Fitness focused. Services provided at a discount with all supplies and materials included in program cost.	Reinforcing health & fitness  Increasing social skills development using team sports environment	Yes
Erica A. Williams Mathematics Curriculum Specialist	FPO	Discounted Services	Will provide professional development training for Boys & Girls Club of Central Florida UOF Club 21st CCLC staff, centered on Assisting Students Struggling with Mathematics: Intervention in the Elementary Grades.  Services offered at discounted rate	Professional Development of 21 <sup>st</sup> CCLC Teachers Directly Increasing Quality of Student Programming Increasing Academic Achievement	Yes
Tammy Speed- Hefner, MSW Educational Leadership	FPO	Discounted Services	Will provide specialized staff development training (2 workshops) for Boys & Girls Clubs of Central Florida Clubs' 21st CCLC staff, centered on traumasensitive environments. She has been working with us from 2018-present.	Alignment with socioemotional learning objectives Increasing Social Skills Development Increasing Parental Engagement	Yes

			Will also provide 2 <b>Mental Health Counseling workshops</b> to Club's 21st CCLC parents.		
STREAMline Learning	CBO	Discounted Services	Will provide in-person Science and STEM lab instruction to 21st CCLC students in Quarters 2 & 4 and during Summer.  Services provided at a discount, with all supplies and materials included in hourly rate.	Directly Increasing Quality of Student Programming  Increasing Academic Achievement  Increasing knowledge of STEM and STEAM subjects	Yes
Tara Boddie, Central Healthcare & Consulting	FPO	Discounted Services	Will provide specialized staff development training for Boys & Girls Clubs of Central Florida Clubs' 21st CCLC staff, centered on educational approaches  Staff Training on Fostering Positive and Meaningful Relationships with our afterschool students, four professional development workshops with 21st CCLC staff.	Directly Increasing Quality of Student Programming  Increasing Academic Achievement  Increasing knowledge of educational approaches and intervention services for underperforming students	Yes



445 W. Amelia Street · Orlando, Florida 32801 · (407) 317-3200 · www.ocps.net

May 17, 2022

Kimberly Berry Director Florida Department of Education 325 West Gaines Street, Suite 332 Tallahassee, FL 32399-0400

Dear Ms. Berry:

On behalf of Orange County Public Schools (OCPS), the ninth-largest school district in the nation and the fourth largest in Florida, I would like to express our support for the Boys and Girls Club of Central Florida's (BGCCF) grant application being submitted to the Florida Department of Education under the 21st Century Community Learning Centers (21st CCLC) program. OCPS has a long-standing partnership with the BGCCF in offering this program to a number of students in the district.

This is a four-year grant designed to support the creation of community learning centers that provide high-yield academic opportunities during non-school hours for children, particularly for students who attend high-poverty and low-performing schools (2022-26). If selected, program implementation will take place at the BGCCF's Universal Orlando Foundation Branch (Carver Shores) and provide services to eligible students that attend Eagle's Nest, Eccleston, Orlo Vista, and Washington Shores elementary schools.

The BGCCF's commitments to this project are to:

- Provide enrichment opportunities facilitated by certified teachers in the after-school program to support academic gains in the core subjects of English Language Arts, Science, and Mathematics facilitated by certified teachers in the after-school program; and
- Offer academic and personal enrichment opportunities to K-5 students and their adult family members through measurable objectives.

The OCPS commitment to this project is to:

Collaborate with the BGCCF staff with data needs through a Data Sharing, Use, and Privacy
Agreement that includes at a minimum, student demographic information, student grades,
attendance records, assessment data, and grade promotion.

We look forward to implementing this program model for our students and continuing our successful partnership in the years to come. This initiative aligns with our School Board's Strategic Objectives of High Expectations for Student Learning and Engaged and Invested Community.

Barbara M. Jenkins, Ed.D.

Superintendent

## EAGLE'S NEST ELEMENTARY SCHOOL

"Where students Soar to Excellence" 5353 Metrowest Blvd, Orlando, Florida 32811 (407) 521-2795 Fax (407)521-2797

Mrs. Lisa M. Adams Principal



Ms. Cindy Brennan Assistant Principal

April 4, 2022

Ms. Niketra Johnson Boys & Girls Clubs of Central Florida 101 E. Colonial Drive Orlando, Florida 32801

RE: 21st Century Community Learning Center Program, serving Eagle's Nest ES students

Dear Ms. Johnson:

It is my pleasure to write this letter of support for your 21st Century grant serving Eagle's Nest Elementary students who attend the afterschool program at Universal Orlando Boys & Girls Club.

Our school commits to providing i-Ready Diagnostic Reports, report card and test grades, behavioral reports/discipline referrals and other requested data intended to increase academic and social-emotional outcomes for the students allocated to the grant. This program will allow for Tier III interventions and increase academic achievement for underperforming students from our school. Universal Orlando Branch will provide a point of contact to provide better support to ESE students, struggling learners, and the school at large in various capacities, collaborating closely with their teachers and faculty to ensure schoolwork is completed, IEPs are understood, and arising educational needs are addressed.

21st Century Programs support the creation of community learning centers that provide academic enrichment opportunities during non-school hours for children, particularly students who attend high poverty schools, can find the academic and personal supports they need to succeed. The program helps students meet state and local standards in core academic subjects, specifically ELA/Reading and Math, as well as a broad array of enrichment activities that can complement their regular school-day learning; offering literacy and other educational services to participating children's families.

In conclusion, I fully support the efforts of BGCCF as they seek external funding to support a program targeting the needs of our students. Any program that can help our students meet academic standards, as well as provide life-changing personal development opportunities, during afterschool hours and school calendar break days will benefit our students, campus and the community at large.

Sincerely,

Este M. Odones

Principal, Eagle's Nest Elementary School



#### **Eccleston Elementary School**

1500 Aaron Avenue, Orlando, Florida 32811 (407) 296-6400 Phone – (407) 521-3321 Fax Angela Feliciano, Principal William Harris, Jr., Assistant Principal



April 4, 2022

Ms. Niketra Johnson Boys & Girls Clubs of Central Florida 101 E. Colonial Drive Orlando, Florida 32801

RE: 21st Century Community Learning Center Program, serving Eccleston ES students

Dear Ms. Johnson:

It is my pleasure to write this letter of support for your 21st Century grant serving Eccleston Elementary students who attend the afterschool program at Universal Orlando Foundation Branch Boys & Girls Club.

Our school commits to providing i-Ready Diagnostic Reports, report card & test grades, behavioral reports/discipline referral and other requested data intended to increase academic and social-emotional outcomes for the students allocated to the grant. This program will allow for Tier III interventions and increase academic achievement for underperforming students from our school. Universal Orlando Branch will provide a point of contact to provide better support to ESE students, struggling learners, and the school at large in various capacities, collaborating closely with their teachers and faculty to ensure school work is completed, that IEPs are understood, and that arising educational needs are addressed.

21st Century Programs support the creation of community learning centers that provide academic enrichment opportunities during non-school hours for children, particularly students who attend high poverty schools, can find the academic and personal supports they need to succeed. The program helps students meet state and local standards in core academic subjects, specifically ELA/Reading and Math, as well as a broad array of enrichment activities that can complement their regular schoolday learning; offering literacy and other educational services to participating children's families.

In conclusion, I fully support the efforts of BGCCF as they seek external funding to support a program targeting the needs of our students. Any program that can help our students meet academic standards, as well as provide life-changing personal development opportunities, during afterschool hours and school calendar break days will benefit our students, campus and the community at large.

Sincerely,

Principal Eccleston Elementary School



## Orange County Public Schools

## Orlo Vista Elementary

3 N Hastings St, Orlando, FL 32835 (407) 296-6490 Fax (407) 521-3315 www.orlovistaes.ocps.net Mrs. Raquel Flores, Principal Mrs. Jennifer Lawrence, Assistant Principal



3/23/22

Ms. Niketra Johnson Boys & Girls Clubs of Central Florida 101 E. Colonial Drive Orlando, Florida 32801

RE: 21st Century Community Learning Center Program, serving Orlo Vista students

#### Dear Ms. Johnson:

It is my pleasure to write this letter of support for your 21st Century grant serving Orlo Vista Elementary students who attend the afterschool program at Universal Orlando Boys & Girls Club. Our school commits to providing i-Ready Diagnostic Reports, report card & test grades, behavioral reports/discipline referral and other requested data intended to increase academic and social-emotional outcomes for the students allocated to the grant. This program will allow for Tier III interventions and increase academic achievement for underperforming students from our school. Universal Orlando Branch will provide a point of contact to provide better support to ESE students, struggling learners, and the school at large in various capacities, collaborating closely with their teachers and faculty to ensure school work is completed, that IEPs are understood, and that arising educational needs are addressed.

21st Century Programs support the creation of community learning centers that provide academic enrichment opportunities during non-school hours for children, particularly students who attend high- poverty schools, can find the academic and personal supports they need to succeed. The program helps students meet state and local standards in core academic subjects, specifically ELA/Reading and Math, as well as a broad array of enrichment activities that can complement their regular school-day learning; offering literacy and other educational services to participating children's families.

In conclusion, I fully support the efforts of BGCCF as they seek external funding to support a program targeting the needs of our students. Any program that can help our students meet academic standards, as well as provide life-changing personal development opportunities, during afterschool hours and school calendar break days will benefit our students, campus and the community at large.

Sincerely

Raquel Flores

Principal Orlo Vista Elementary School

#### **OCPS EEO Non-Discrimination Statement**

The School Board of Orange County, Florida, does not discriminate in admission or access to, or treatment or employment in its programs and activities, on the basis of race, color, religion, age, sex, national origin, marital status, disability, genetic information, sexual orientation, gender identity or expression, or any other reason prohibited by law. The following individuals at the Ronald Blocker Educational Leadership Center, 445 West Amelia Street, Orlando, Florida 32801, attend to compliance matters: Equal Employment Opportunity (EEO) Officer & Title IX Coordinator: Keshara Cowans; ADA Coordinator: Jay Cardinali; Section 504

# WASHINGTON SHORES ELEMENTARY SCHOOL

## "EXCELLENCE ON PURPOSE"

Myrlene Jackson-Kimble

Altamont Coley, III

Principal

Assistant Principal

April 15, 2022

Ms. Niketra Johnson Boys & Girls Clubs of Central Florida 101 E. Colonial Drive Orlando, Florida 32801

RE: 21st Century Community Learning Center Program, serving Washington Shores ES students

Dear Ms. Johnson:

It is my pleasure to write this letter of support for your 21st Century grant serving Washington Shores Elementary students who attend the afterschool program at Universal Orlando Foundation Branch Boys & Girls Club.

Our school commits to providing i-Ready Diagnostic Reports, report card & test grades, behavioral reports/discipline referral and other requested data intended to increase academic and social-emotional outcomes for the students allocated to the grant. This program will allow for Tier III interventions and increase academic achievement for underperforming students from our school. Universal Orlando Branch will provide a point of contact to provide better support to ESE students, struggling learners, and the school at large in various capacities, collaborating closely with their teachers and faculty to ensure school work is completed, that IEPs are understood, and that arising educational needs are addressed.

21st Century Programs support the creation of community learning centers that provide academic enrichment opportunities during non-school hours for children, particularly students who attend high poverty schools, can find the academic and personal supports they need to succeed. The program helps students meet state and local standards in core academic subjects, specifically ELA/Reading and Math, as well as a broad array of enrichment activities that can complement their regular school-day learning; offering literacy and other educational services to participating children's families.

In conclusion, I fully support the efforts of BGCCF as they seek external funding to support a program targeting the needs of our students. Any program that can help our students meet academic standards, as well as provide life-changing personal development opportunities, during afterschool hours and school calendar break days will benefit our students, campus and the community at large.

Sincerely,

Myrlene J. Kimble

Principal, Washington Shores Elementary School



Washington Park Branch Library 5151 Raleigh Street, Suite A Orlando, FL 32811 phone: 407.835.7301

website: www.ocls.info

May 2, 2022

To Whom It May Concern:

It is my pleasure to provide this letter of support for Boys & Girls Clubs of Central Florida's (BGCCF) application to operate a 21st Century Community Learning Center at the following Branches: Universal Orlando Foundation.

I have seen the positive impact that their programs have made on the children they serve. I am confident in their ability to implement a quality 21st CCLC project-based learning program along with comprehensive academic enrichment and personal activities, while providing learning experiences for groups of children who might not otherwise have these kinds of opportunities.

It is our intent to collaborate with the Universal Orlando Foundation Branch to provide library services which will include, library visits and events that support literacy.

For this project we are willing to partner with BGCCF free of charge.

We are honored to serve by offering library services. We look forward to working together with BGCCF and their mission of reaching every child in this community to make a positive difference in their lives.

Sincerely,

Leasha Tavernier Branch Manager Washington Park Branch Library

# ORLANDO BALLET

# JORDEN MORRIS | ARTISTIC DIRECTOR

May 3, 2022

Orlando Ballet Charmaine Hunter 600 N. Lake Formosa Drive Orlando, Florida 32803

Caberbe Joseph 101 E. Colonial Drive Orlando, Florida 32801

To whom it may concern:

My name is Charmaine Hunter, and I am the Director of Community Enrichment for Orlando Ballet. I am writing this letter in support of our education partner the Boys & Girls Clubs of Central Florida.

We have been partnering on educational initiatives for the past 5 years. Each year, the membership in our programs have not only grown, but we have also managed to retain members and captivate interest in all the initiatives. With that said new arts programs have been created due to the fascination with the performance arts programs.

The Boys & Girls Clubs of Central Florida have been very consistent in their commitment to improving the lives and experience of their members by offering opportunities members would normally not have access to. With that said, the performance experience has improved yearly.

One way we would like to keep improving the arts programs, is to create real performance opportunities outside of their club home. Providing the professional theater experience is one way to educate our members in real time.

The Boys & Girls Clubs of Central Florida has always gone above and beyond to prepare their members with the best education and experiences possible. Raising bright, contributing members of society.

I am in full support of BGCCF.

Hermain / Tunt

Kind regards,

Charmaine Hunter



#### Ms. Niketra Johnson

Project & Service Director

West Development Group is a Culinary Nutrition Consulting & Food-service Management Company which focuses on Student Menu Production, Farm to School Initiatives, and Culinary Arts Training in the greater Central Florida Areas. We provide academic and culinary arts development with an emphasis on global cuisines, entrepreneurship, and self-confidence as culinarians. Our culinary arts services have been featured during multiple events such as Taste of Orlando and The Orlando Food & Wine Festival. Our Academic Culinary Arts Academy has partnered with 21st Century Program sites such as Levy Hughes, Walt Disney, Joe R. Lee, Universal, and West Sanford Boys & Girls sites for over 5 years.

As Partners, we acknowledge the positive influence that the Boys & Girls Club of Central Florida and 21<sup>st</sup> Century Programs have on our communities and the students living within them and submit the below formal bid proposals/Partnership letter to provide our curriculum and services to the Boys & Girls Club of Central Florida **Universal Orlando Foundation Branch 21<sup>st</sup> CCLC.** Typically, our services range from \$125-\$200 an hour but we are prepared to offer our ACAA programs at the below reduced rates for the 2022-23 fiscal year.

- 8 hours / week for 32 weeks **Academic Culinary Arts Academy** @\$75.00 an hour Encompasses a full academic development program based on culinary arts and career growth
- 5 hours per week for a 10-week summer Academic Culinary Training course @\$75.00 an hour Encompasses a full academic development program based on culinary arts and career growth
- Kitchen Science and Math program @\$75.00 an hour Learn proper weights, detailed measurements, and the recipe conversions necessary for the everyday life

## Scope of Service Provided: Academic, Nutrition, & Social Development through Culinary Arts Education

Culinary Arts	Academic Enrichment	Nutrition Instruction	Social Development	Program Assessment
Farm to School	Daily Reading Assignments	Special Diets and Disorders	Problem Solving	Class Review (Q&A)
Equipment & Cooking Techniques	Recipe Interpretation	Food as Medicine (earth's natural remedies)	Group Interactive Activities	Practical Exam (Cooking Demonstration)
Garde Manger (cold prep and Salads)	Proper Ingredient Interactions (do's and don'ts)	Ingredient Label Knowledge and nutritionals	Lectures with Q&A Discussions	Peer Judges Panel (Cooking Challenge)
Global Cuisine Recipes	Weights and Measurements	Good vs Bad Fats	Student Presentations	
Baking & Pastries	Entrepreneurship (knowing the Business)	Healthy Habits & Portion Control	Parental Involvement	
Preparation and Cooking Demonstration	Textures and Flavor Profiles		Youth Cooking Challenge	

We're confident that our ACAA program curriculum, lesson plans, and above services will help to enhance your students' academic performance, and look forward to working with the Boys & Girls Clubs of Central Florida this upcoming school year!

Sincerely,

Niurka West

Head coordinator of The Academic Culinary Arts Academy

www.westdgllc @westdgllc

INFO@westdgllc.com 407-308-5020

Where we are building Culinary Monsters!

May 7, 2022 **Kimberly Scriven Berry**Bureau Chief

Bureau of Family and Community Outreach
325 West Gaines Street, Suite 1444

Tallahassee, FL 32399



To Whom It May Concern:

It is my pleasure to provide this letter of support for Boys & Girls Clubs of Central Florida's (BGCCF) application to operate a 21st Century Community Learning Center at the Universal Orlando Foundation location.

I have seen the positive impact that their programs have made on the children they serve. I am confident in their ability to implement a quality 21st CCLC tired interventions services, project-based learning program along with comprehensive academic enrichment and personal activities, while providing learning experiences for groups of children who might not otherwise have these kinds of opportunities.

It is our intent to collaborate with the Universal Orlando Foundation Branch to provide three varied offerings for the BGC community: student development, staff development and parent training sessions. Each of these offerings include customized content for each audience addressing technology topics, such as careers in the field and hands-on activities for students; staff development in technology related areas and parent training sessions on technology being used by youth these days.

Our services normally cost approximately \$	4,000	but for this p	roject we ar	e willing
to partner with BGCCF for a discounted rate of \$	1,200	·		

We are honored to serve by offering: <u>Student Development, Teacher/Staff Development, Parent Education</u> services. We look forward to working together with BGCCF and their mission of reaching every child in this community to make a positive difference in their lives.

Sincerely,

Dr. Holly Ludgate

**Full Sail University** 



May 1, 2022

Kimberly Scriven Berry Bureau Chief Bureau of Family and Community Outreach 325 West Gaines Street, Suite 1444 Tallahassee, FL 32399

#### To Whom It May Concern:

I am excited to support the Boys & Girls Clubs of Central Florida's 21<sup>st</sup> Century Community Learning Center grant application at the Universal Orlando Foundation site.

It is my pleasure to provide this letter of support for Boys & Girls Clubs of Central Florida's (BGCCF) application to operate a 21st Century Community Learning Center at the following Branch: **Universal Orlando Foundation** 

The student academic and personal enrichment programs, along with the amazing adult family member programs that are offered, has been so beneficial to the communities that are served. Students are able to practice academic concepts that were taught during the school day with certified teachers at the Boys & Girls Clubs of Central Florida locations. This allows students to ask questions and get clarifications for any academic standards that they may be struggling with. By giving students this opportunity, the Boys & Girls Clubs of Central Florida have created an environment of academic growth where students gain confidence and work towards mastering academic standards.

I support this initiative fully and am excited about partnering with each of the aforementioned clubs to provide additional services to students and adult family members in the area of real estate. The goal of providing real estate education to the program participants is to teach them more about the real estate market, what it takes to purchase a home, information about renting versus buying, money management, how to save for down payments and closing costs, available programs to help pay for a home purchase, how to choose a title company, fees that are included in real estate purchases and sales, credit score and credit management, the home buying process, choosing the right real estate agent and the pros/cons associated with home purchasing.

In addition to providing this education, I will also have other individuals present information to the program participants including a home inspector, a mortgage broker/lender, a stager, and a credit repair specialist. This information will be greatly beneficial to the program participants and will help them become more aware of home ownership and the opportunities that they have to purchase their own home. It will also help them further understand the real estate

process in buying and selling, as well as what they can do to achieve their goal of home ownership.

Since the Boys & Girls Clubs of Central Florida has extensive experience implementing successful 21<sup>st</sup> Century Community Learning Centers at a variety of sites, I know that their new program will be a staple in the community once again.

It is my intent to collaborate with the Boys & Girls Clubs of Central Florida to provide real estate services, as well as provide additional real estate professionals on my team to go to each location and share information and tips that are beneficial to both buyers and sellers.

My services normally cost approximately \$500/hour but for this project I will partner with BGCCF for a discounted rate of \$600.

I am honored to serve by offering discounted rate services. I look forward to working together with BGCCF to make a positive difference in the lives of all program participants.

Sincerely,

Crystal Taylor, M.B.A., Ed.S.

REALTOR®/Real Estate Investor/Team Leader/Real Estate Services Educator

Direct: (407) 607-6585

Crystal Taylor



May 10, 2022

#### **Kimberly Scriven Berry**

Bureau Chief Bureau of Family and Community Outreach 325 West Gaines Street, Suite 1444 Tallahassee, FL 32399

To Whom It May Concern:

It is my pleasure to provide this letter of support for Boys & Girls Clubs of Central Florida's (BGCCF) application to operate a 21st Century Community Learning Center at the following Branches:

Universal Orlando Foundation, Walt Disney, and Joe R. Lee.

I have seen the positive impact that their programs have made on the children they serve. I am confident in their ability to implement a quality 21st CCLC tired interventions services, project-based learning program along with comprehensive academic enrichment and personal activities, while providing learning experiences for groups of children who might not otherwise have these kinds of opportunities.

BNA Sports is a nonprofit sports-based youth development organization that meaningfully engages young athletes psychologically, physically, socially, and emotionally. We promote and enhance athletic performance to develop skills on and off the field of PLAY!

Physically Active. Learn. Advance Athletic Skill and Ability. Youthful!

It is our intent to collaborate with the (Joe R. Lee Club) to provide a competitive and comprehensive non-contact flag football and education program. The flag football program will include individualized reversible NFL FLAG jerseys, custom flag belts, footballs, certified coaches and officials, flag football drills, coach and athlete development, training videos, and so much more.

Our services normally cost approximately \$	\$22,500	but for t	this proj	ect we are willing
to partner with BGCCF for a discounted rate	e of \$	<u> 15,000</u>	•	

We are honored to serve by offering a quality non-contact flag football and education program for boys and girls. We look forward to working together with BGCCF and their mission of reaching every child in this community to make a positive difference in their lives.

Sincerely,

Darrell Taylor

Brand Name Athletes (BNA) Sports Organization - 501c3

# Erica A. Williams

(305) 879-0285
erbaccus@gmail.com
2523 Sandy Lane
Orlando, Fl. 32818

March 9, 2023

To Whom It May Concern at 21st Century, Florida Department of Education:

It is my pleasure to provide this letter of support for Boys & Girls Clubs of Central Florida's (BGCCF) application to operate a 21st Century Community Learning Center at Universal Orlando Branch. I have seen the positive impact that their programs have made on the children they serve. I am confident in their ability to implement a quality 21st CCLC tired interventions services, project-based learning program along with comprehensive academic enrichment and personal activities, while providing learning experiences for groups of children who might not otherwise have these kinds of opportunities.

As a Curriculum Specialist, I provide cutting edge professional development that prepares teachers to build solid foundations in math though the use of strategies and interventions that meet students at their levels. With over 18 years of experience in education, I have earned a Master's degree in Special Education and a Specialist degree in Curriculum and Instruction Management. I know the role effective professional development plays in reaching the masses of underserved students that are working below grade level. Teachers will be introduced to strategies using: <a href="Assisting Students Struggling with Mathematics: Intervention in the Elementary Grades">Assisting Students Struggling with Mathematics: Intervention in the Elementary Grades</a> as an educators' guide. This guide addresses deficits in mastery of number facts, computational skills, knowledge transfer, understanding the language of math, comprehending the visual and spatial information, perceptual affinity, and making real world connections through problem solving. Addressing these deficits allows students to build their confidence in Math, expand their capacity for questioning, and ignite their sense of academic curiosity. In addition, by emphasizing conceptual understanding over procedure and providing authentic problems that increase students' drive to engage with math, students will develop a positive attitude towards math and become lifelong learners.

While working as a Math coach at a Title-I school where I facilitated weekly professional development with teachers in grades Kindergarten through 5<sup>th</sup>. During our weekly learning communities, I review the standards being taught, examine what students should know, and help instructors plan to address any misconceptions about the standards. As a result of our weekly meetings, teachers are more comfortable teaching the standards and addressing deficiencies that they may encounter in their students. In addition, students that were working significantly below grade level according to the I-Ready beginning of the year assessment have demonstrated significant learning gains on the End of Year I-Ready assessment. This will be particularly vital this year considering the adoption of the Florida's Best Standards. It is imperative that teachers are able to deconstruct the new standards and introduce students to strategies that will aid in their understanding of the content. It is our intent to collaborate with the Spring Creek Charter to provide professional development in the areas of Mathematics. Our services normally cost approximately \$350.00 but for this project we are willing to partner with BGCCF for a discounted rate of \$300.00.

We are honored to serve by offering professional development to their 21<sup>st</sup> century teachers for Mathematics. We look forward to working together with BGCCF and their mission of reaching every child in this community to make a positive difference in their lives.

Sincerely,

Erica Williams

**Tammy Speed-Hefner**Family and Staff Enrichment
1724 Sparrow Song Lane
Ocoee, FL 34761



To Whom It May Concern:

It is my pleasure to provide this letter of support for Boys & Girls Clubs of Central Florida's (BGCCF) application to operate a 21st Century Community Learning Center at Universal Orlando Foundation Branch.

I have seen the positive impact of their programs on the children they serve. I am confident in their ability to implement a quality 21st CCLC tired interventions services, project-based learning program, and comprehensive academic enrichment and personal activities while providing learning experiences for groups of children who might not otherwise have these kinds of opportunities.

Our services provide social/emotional and mental health professional development to staff and parents that integrate trauma-informed care and effective learning strategies to mitigate the impact of ACEs or trauma while promoting resilience and well-being through the implementation and use of training workshops, coaching, and mental health support services, modeling appropriate child/teen development techniques, technical assistance materials, collaboration with local school officials, and Referral Network bridging with Orange County stakeholder partnerships.

We intend to collaborate with the **Universal Orlando Foundation** to provide professional and mental health professional development to staff and parents.

Our services typically cost approximately \$500.00 per session, but for this project, we are willing to partner with BGCCF for a discounted rate of \$300.00 per session.

We are honored to serve by offering mental health professional development to staff and parents. We look forward to working together with BGCCF and their mission of reaching every child in this community to make a positive difference in their lives.

Sincerely,

Tammy Speed-Hefner
Family and Staff Enrichment

# **Nicole Horton-Harris**

Executive Chairman

+1 (407) 543-2893

support@StreamlineLearning.org

www.StreamlineLearning.org



#### To Whom It May Concern:

It is with great enthusiasm that STREAMline Learning provides this letter of support for the Boys & Girls Clubs of Central Florida's (BGCCF) application to operate a 21st Century Community Learning Center at the Universal Orlando Foundation.

The Boys and Girls Club of Central Florida has provided programming that has made an unbelievable impact on the children they serve. It is imperative that they continue to have the ability to engage all children, especially those with the highest need, of this community in highly effective 21st CCLC tiered intervention services, project-based learning programming, and rigorous academic enrichment.

STREAMline Learning offers project-based learning with the use of multidisciplinary learning goals to increase gains in all academic areas. Our proven research-based curriculum and materials give students the opportunity to engage in various hands-on STEM Labs with the infusion of The Arts, Social and Emotional Learning, and Intensive Reading. With certified teachers developing and delivering each lesson, students receive an individualized analysis of tiered interventions that meet the needs of each student.

It is our intent to collaborate with The Universal Orlando Foundation to provide STEM Lab experiences for all of the children they serve. Our services include all materials and normally cost \$115 per class, but for this project, we are willing to partner with BGCCF for a discounted rate of \$70 per class.

We believe our partnership with BGCCF can make a tremendous impact on the community and are honored to serve by offering customized STEM Lab services so that students may meet state and Next Generation Science Standards. STREAMline Learning looks forward to a lifelong partnership with BGCCF and their mission of helping "all young people, especially those who need us most, to reach their full potential as productive, caring, responsible citizens".

Best regards,

**Executive Chairman** 



May 10, 2022

**Tara Boddie**, CEO
Central Healthcare & Consulting Agency
2038 Arden Oaks Drive
Ocoee FL 34761

To Whom It May Concern:

It is my pleasure to provide this letter of support for Boys & Girls Clubs of Central Florida's (BGCCF) application to operate a 21st Century Community Learning Center at the following Branch: Universal Orlando Branch.

I have seen the positive impact that their programs have made on the children they serve. I am confident in their ability to implement a quality 21st CCLC tiered interventions services, project-based learning program along with comprehensive academic enrichment and personal activities, while providing learning experiences for groups of children who might not otherwise have these kinds of opportunities.

Recognizing that the goal for BGCCF is to provide an after-school program that enables all young people to reach their full potential as productive, caring, and responsible people, it is the goal of Central Healthcare and Consulting Agency (CHCA) to provide staff training to the adults who will mentor them into this goal. CHCA's staff development training will improve the quality of teaching and learning by ensuring that teachers, and support staff engage in substantial professional development to improve student achievement and to build a collaborative learning community.

Components of this training include but are not limited to the following:

- Preparation for pedagogical practices
- Meaningful instructional delivery
- Classroom management skills

- Knowledge of student developmental, relational and emotional needs
- Collaboration within the learning community
- Reflective practice and assessment of skills learned

Staff development training will address qualifications, training procedures, activities, and documentation for staff and students aligned with BGCCF policies and guidelines.

As the lead trainer and CEO, I have over 15 years of Classroom Instruction, Counseling, and Leadership Training Skills. As a former classroom teacher, counselor, and school administrator, I carry a wealth of experience for fostering a healthy and engaging environment for the developing child. My primary work now as a licensed mental health therapist and founder of the non-profit mentoring organization LEAF (Legacy Education and Arts Foundation); allows me to stay abreast of the latest trends in education and psychology for developing programs and curriculum to engage youth. My experience, along with my dynamic presentational skills have proven to be a positive impact in any group I have had the pleasure to partner with.

It is our intent to collaborate with the Universal Branch to provide Staff Development Training.

Our services normally cost approximately \$1275 per 1-hr session (staff up to 15 persons) but for this project we are willing to partner with BGCCF for a discounted rate of \$ \$300 per 1-hr session (staff up to 15 persons).

We are honored to serve by offering Staff Development services. We look forward to working together with BGCCF and their mission of reaching every child in this community to make a positive difference in their lives.

Tara Boddie

Central Healthcare & Consulting Agency

#### **POSITION DESCRIPTION**

**TITLE:** Senior Project Director – 21<sup>st</sup> Century

**PERFORMANCE** 

**PROFILE SOURCE:** N/A

**DEPARTMENT:** Operations

**REPORTS TO:** Chief Operations Officer

**OTHER:** Position funded by 21<sup>st</sup> Century Grant

#### **PRIMARY FUNCTION:**

The Senior Project Director for the 21<sup>st</sup> Century program is responsible for leading, implementing, and coordinating the entire 21st CCLC Program through direct services at five clubs with 21<sup>st</sup> Century grant implementation to include hiring, training, performance management of teachers, child-facing staff and counselors to execute on the 21<sup>st</sup> Century key objectives and initiatives. This is a senior level management position reporting to and accountable to the Chief Operations Officer.

#### **KEY ROLES (Essential Job Responsibilities):**

- 1. Manage/lead the 21st CCLC staff to ensure execution of the their 21st Century duties
- 2. Develop Project Based Learning (PBL) project plans
- 3. Direct educational services and other certified teachers
- 4. Provide actively participating 21<sup>st</sup> CCCLC students with proposed PBL activities and Power Hours homework assistance during 21<sup>st</sup> CCLC program hours
- 5. Partner with Service Director in planning parental involvement activities
- 6. Create and maintain safe environment for children and adults within the program space
- Communicated with parents and school personnel regarding behavior and academic programs
- 8. Supervise 21<sup>st</sup> CCLC teachers at Club sites to ensure all student testing data is collected and program reports are completes to ensure grant compliance
- 9. Complete monthly deliverables and help programs meet objectives
- 10. Ensure implementation of activities that inspire participation
- 11. Create plans of action when solving problems for program improvement
- 12. Assist in program curriculum development and implementation
- 13. Provide professional development training and learning opportunities
- 14. Coordinating and tracking adherence to CLCC compliance standards
- 15. Create and implement systems and best practices for the program and staff for grant/paperwork management
- 16. Develop partnerships with community and targeting schools for the advisory board
- 17. Other duties as assigned

#### **RELATIONSHIPS:**

**Internal:** Maintains close, daily contact with 21<sup>st</sup> Century and Club staff to interpret and explain program objectives and standards, discuss issues, and provide/receive information. Maintains close contact daily with participating club members and students referred by partner schools.

**External:** Maintains contact with participating schools. Meets with school Principal or designee, teachers, counselors, as necessary to identify individual student's educational needs, progress and the most effective learning approach.

#### SKILLS/KNOWLEDGE REQUIRED:

- Valid Florida Teacher's Certificate
- Graduate Degrees Master's or higher.
- Minimum 5 years' Experience Teaching
- Minimum 3 years' Experience in a Title I school.
- Experience in project/problem-based learning methods.
- Experience in differentiated instruction with students at different levels.
- Knowledge of educational software applications.
- Knowledge of science curriculum and the ability to create lesson plans using available resources.
- Strong communication skills, both oral and written.
- Excellent organization and data collection skills.
- Adaptability outside the classroom, teaching in varying environments.
- Ability to conduct a small group learning experience including discipline and classroom control.
- Ability to conduct a computer-assisted large group learning experience.
- Demonstrated leadership skills.
- Valid driver's license with good driving record, and consistent access to a vehicle with appropriate insurance required.

#### PHYSICAL REQUIREMENTS/WORK ENVIRONMENT:

Physical requirements: Ability to read and interpret documents such as safety rules, operating instructions, and policy manuals. Ability to write reports and correspondence. The ability to clearly and concisely exchange/receive ideas, facts and or technical information with others. The employee is required to use hands to handle or feel and reach with hands and arms. The employee is occasionally required to stand and walk. The employee may occasionally lift and/or move up to 10 pounds. The employee will occasionally need to operate a motor vehicle. Work environment: Active Club environment.

Project Director -	21 <sup>St</sup> (	Century
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#### **DISCLAIMER:**

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Signed by:		
	Employee	Date
Approved by:		
	Supervisor	Date
Reviewed by:		
	<b>Human Resources Professional</b>	Date

#### POSITION DESCRIPTION

**TITLE:** Service Director – Level (1)

**PERFORMANCE** 

**PROFILE SOURCE:** Management Professional

**DEPARTMENT:** Operations

**REPORTS TO:** Vice President Operations or Area Director

✓ Exempt □ Non-Exempt

#### **PRIMARY FUNCTION:**

Directs/manages overall daily operations of the designated Clubhouse with the primary concern for programs and service delivery, supervision and training of staff, facilities management, community relations and membership administration. Level (1) branch has a budget of \$200,000 or higher, with an average daily attendance of 100 or more and is open until 9:00 PM.

#### **KEY ROLES (Essential Job Responsibilities):**

#### Leadership

- 1. Establish Unit or Branch programs, activities and services that prepare youth for success and that create a club environment that facilitates achievement of Youth Development Outcomes.
- 2. Ensure a healthy and safe environment, ensuring facilities, equipment and supplies are maintained.

#### Strategic Planning

3. Plan, develop, implement and evaluate Unit or Branch overall programs, services and activities to ensure they meet stated objectives and member needs and interests. Compile regular reports reflecting all activities, attendance and participation.

#### Resource Management

- 4. Manage Unit or Branch financial resources assisting in the development of annual budgets. Control expenditures against budget.
- 5. Ensure administrative and operational systems are in place to maintain the operation of the physical properties and equipment of the Club, including use of facilities by outside groups. Ensure compliance with organization policies.
- 6. Recruit, manage and provide career development opportunities in collaboration with Human Resources Department for branch staff and volunteers. Conduct regular staff meetings.

#### Partnership Development

7. Develop partnerships with parents, community leaders and organizations.

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#### Marketing and Public Relations

8. Develop and maintain public relations to increase the visibility of programs, services and activities within the Club and the community in conjunction with Marketing/Development plan for the organization.

#### **ADDITIONAL RESPONSIBILITIES:**

- 1. Purchase or approve purchase of supplies and equipment.
- 2. Work with staff on special events to carry out programs in all departments.
- 3. Exercise authority in problems relating to members; utilize guidance and discipline plan.
- 4. Assume other duties as assigned.

#### **RELATIONSHIPS:**

**Internal:** Maintains close, daily contact with Club professional staff to interpret and explain organizational mission, program objectives and standards, discuss issues, and provide/receive information. Maintains contact with Branch Boards. Has regular contact with members as needed to discipline, advise, and counsel.

**External:** Maintains contact with external community groups, schools, members' parents and others to assist in resolving problems and to publicize Club.

#### SKILLS/KNOWLEDGE REQUIRED:

- Four year degree from an accredited college or university in a related field.
- A minimum of five years work experience in a Boys and Girls Club or similar organization planning and supervising activities based on the developmental needs of young people.
- Demonstrated ability in personnel supervision, facilities management, and the recruitment and retention of key personnel.
- Strong communication skills, both oral and written.
- Ability to recruit, train, supervise, and motivate staff.
- Ability to deal effectively with members including discipline problems.
- Working knowledge of budget preparation, control, and management.
- Skills in fund-raising events.
- Demonstrated ability in working with young people, parents and community leaders.
- Mandatory CPR and First Aid Certifications.
- Valid driver's license with good driving record and consistent access to a motor vehicle with appropriate insurance coverage.

#### PHYSICAL REQUIREMENTS/WORK ENVIRONMENT:

Physical requirements: Ability to read and interpret documents such as safety rules, operating instructions, and policy manuals. Ability to write reports and correspondence. The ability to clearly and concisely exchange/receive ideas, facts and or technical information with others. Ability to visually monitor activities of club members. The employee is required to be able to

January 2001 2

Service Director - Level (1)

perform CPR or first aid. The employee is required to use hands to handle or feel and reach with hands and arms. The employee is frequently required to stand, walk, climb or balance, and stoop, jump, kneel, crouch or crawl. The employee is occasionally required to sit. The employee must regularly lift and or move up to 10 pounds and occasionally lift and or move up to 25 pounds. The employee is required to operate a motor vehicle. Working environment: Normal club environment.

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Approved by:			
approved by:	Supervisor	Date	
Reviewed by:			
	Human Resources Professional	Date	

Consult your **PROFESSIONAL DEVELOPMENT TOOL KIT** for more information on:

Performance Profiles; Recruitment & Selection; Training & Development; Performance Management; Career Development; Job Classification & Compensation; Recognition

January 2001 3

#### POSITION DESCRIPTION

TITLE:	21 <sup>st</sup> CCLC Site Coordinator

**PERFORMANCE** 

**PROFILE SOURCE:** Management Professional

**DEPARTMENT:** Operations

**REPORTS TO:** Director of Club Operations

□ Exempt ☑ Non-Exempt

#### **PRIMARY FUNCTION:**

Responsible for overseeing the delivery of a broad range of programs within assigned location, such as Education, Special Education, Social Recreation, Arts & Crafts and Physical Education. Plan, develop, oversee implementation and supervise programs and program staff.

## **KEY ROLES (Essential Job Responsibilities):**

Prepare Youth for Success

- 1. Plan and oversee the administration of designated programs and activities that support Youth Development Outcomes:
  - Establish program objectives consistent with organizational goals and mission.
  - Oversee the provision of day-to-day program activities in accordance with established standards and goals.
  - Ensure that members are encouraged to participate in a variety of program areas/activities and receive instruction and constructive feedback to develop skills in program area(s).
  - Demonstrate leadership to assure conduct, safety and development of members.

#### Program Development and Implementation

- 2. Establish and maintain program goals and settings that insure the health and safety of members. Ensure that site staff understand and effectively communicate standards of program; that they ensure program areas are safe, well ventilated and well lit; and that club equipment is maintained in good working condition.
- 3. Ensure the evaluation of programs on a continual basis and ensures programs/activities respond to member needs and address their gender and cultural diversity.
- 4. Control program and activity expenditures within approved budget.

August 2005

#### Site Coordinator

### Supervision

- 5. Allocate and monitor work assigned to program volunteers and staff, providing ongoing feedback and appraisal. Identify and support training and development opportunities for assigned volunteers and staff.
- 6. Oversee proper record keeping and reporting including activities and events conducted, breakdowns of daily participation figures, notable achievements and any problems/issues.
- 7. Assists Director of Club Operations with hiring, discipline, termination and scheduling of staff.
- 8. Holds monthly staff meetings where information and training is disseminated to staff.
- 9. Ensure productive and effective performance by all program staff and volunteers by conducting daily monitoring and end of session performance evaluations.

## Marketing and Public Relations

10. Increase visibility of programs via posting of daily schedule, announcements of upcoming events and the dissemination of timely information for the development of advertising and promotion through mailings, fliers and media releases.

#### ADDITIONAL RESPONSIBILITIES:

- 1. May oversee special programs and/or events (i.e. Keystone, Youth of the Year and Awards Programs), and/or participate in the implementation of other unit activities as necessary.
- 2. May substitute for Program Assistants when necessary.
- 3. May consult with parents concerning member issues.

#### **RELATIONSHIPS:**

**Internal:** Maintain close, daily contact with middle school staff (professional and volunteer), club members, and supervisor to receive/provide information, discuss issues, explain or interpret guidelines/instructions; instruct, and advise/counsel.

**External:** Maintain contact as needed with external community groups, schools, member's parents and other to assist in resolving problems.

#### SKILLS/KNOWLEDGE REQUIRED:

- Four year degree in related field from an accredited college or university in related field, or a minimum of five years work experience in a Boys or Girls Club or similar organization planning and supervising activities based on the developmental needs of young people.
- Strong communication skills, both verbal and written.
- Group leadership skills, including an understanding of group dynamics.
- Demonstrated organizational, staff and project management abilities.
- Valid driver license and good driving record.

August 2005

#### PHYSICAL REQUIREMENTS/WORK ENVIRONMENT:

Physical requirements: Ability to read and interpret documents such as safety rules, operating instructions, and policy manuals. Ability to write reports and correspondence. The ability to clearly and concisely exchange/receive ideas, facts and or technical information with others. Ability to visually monitor activities of club members. The employee is required to use hands to handle or feel and reach with hands and arms. The employee is frequently required to stand, walk, climb or balance, and stoop, jump, kneel, crouch or crawl. The employee is occasionally required to sit. The employee may occasionally lift or move up to 10 pounds. The employee may be required to operate a motor vehicle. Working environment: Normal club environment.

#### **DISCLAIMER:**

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Signed by:		
	Employee	Date
Approved by:		
	Supervisor	Date
Reviewed by:		
	Human Resources Professional	Date

August 2005

#### POSITION DESCRIPTION

TITLE: Grant Accountant

**PERFORMANCE** 

**PROFILE SOURCE:** Management Professional

**DEPARTMENT:** Finance

**REPORTS TO:** Chief Finance Officer

 $oxed{oxed}$  Exempt ho Non-Exempt

#### PRIMARY FUNCTION:

Process and record all assigned financial transactions (payables and/or receivables) in the general ledger. Compile regular reports to monitor adherence to budget targets and prepare regular financial statements for senior management and government/regulatory agencies. May prepare tax filings and assist with coordinate annual audit activities with external auditors. May be responsible for payroll processing and record keeping. Supervises Accounting Clerk.

#### **KEY ROLES (Essential Job Responsibilities):**

- 1. Process and record all financial transactions (payables and or receivables) in the general ledger.
- 2. Compiles regular financial reports (budget variance reports, general ledger updates, etc.) to support management-level decision-making regarding the Club's fiscal health.
- 3. Monitor day-to-day accounting processes to identify opportunities for quality improvement.
- 4. Ensure the maintenance of accurate and timely financial records by entering, processing and reconciling transactions in accordance with established procedures and formats.
- 5. Implement day-to-day accounting activities, processing all financial transactions and reports through administrative systems, consistent with Club policies and procedures.
- 6. May be responsible for payroll processing and maintaining records according to Federal and State guidelines.
- 7. May prepare tax filings and coordinate annual audit activities with external auditors.

#### **RELATIONSHIPS:**

**Internal:** Maintains close, daily contact with Club staff and supervisor to receive/provide information, discuss issues, explain guidelines/ instructions; instruct; and advise/counsel.

**External:** Maintains contact with vendors, consultants, and service providers to maintain effective accounting operations, manage costs, share information and resolve problems.

#### Accountant

#### **SKILLS/KNOWLEDGE REQUIRED:**

- Bachelor's degree in related field from an accredited college or university. May substitute degree with five years equivalent experience.
- Three to five years of general accounting experience, using computerized accounting systems preferably in a non-profit organization.
- Strong analytical skills, with attention to detail
- Strong customer relations skills

#### PHYSICAL REQUIREMENTS/WORK ENVIRONMENT:

Physical requirements: Ability to read and interpret documents such as financial reports, safety rules, operating instructions, and policy manuals. Ability to write reports and correspondence. The ability to clearly and concisely exchange/receive ideas, facts and or technical information with others. Ability to define problems, collect data, establish facts and draw valid conclusions. Ability to apply advanced mathematical concepts and formulas. The employee is required to use hands to handle or feel and reach with hands and arms. The employee is occasionally required to stand and walk. The employee may occasionally lift and/or move up to 10 pounds. Work environment: Normal office environment.

#### **DISCLAIMER:**

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Signed by:			
-	Employee	Date	
Approved by:			
,	Supervisor	Date	
Reviewed by:			
, <u> </u>	Human Resource Professional	Date	

#### POSITION DESCRIPTION

Reports to: Service Director

TITLE: 21st Century Lead Teacher

**PERFORMANCE PROFILE SOURCE:** Management Professional

**DEPARTMENT:** Operations

#### PRIMARY FUNCTION:

The Lead Teacher for the 21st Century program will be responsible for developing lesson specifics based on curriculum outlined in grant and for ensuring compliance with assigned curriculum. The Teachers will work with children in small group instruction or using an educational software program in the computer lab.

The Lead Teacher is responsible for reporting daily data collection as outlined in the grant and directed by the Project Director. The Lead Teacher will meet regularly with parents, guidance counselors and academic personnel to assess progress in academic subject areas. The Lead Teacher will meet regularly with all teachers at Club to go over curriculum, lesson plans, data collection and student progress review, etc.

Must be available to work 10-15 hours per week, between the hours of 3:30PM- 7:30PM (Monday through Friday)

#### **KEY ROLES (Essential Job Responsibilities):**

- 1. Oversees administration of computerized reading and math assessments to assigned students at specified intervals throughout tutoring program. May also develop and/or administer curriculum directly to students.
- 2. Make teacher/student assignments including their own.
- 3. Provide daily tutoring and skill building to assigned students.
- 4. Review progress of students participating in the program as measured by computerized reading and math assessments or other grant-required standardized measures of academic performance.
- 5. Following assigned curriculum programs, design lesson plans for teaching/mentoring students referred by partner schools in order to improve academic performance.
- 6. Maintain a data collection system to record number and length of mentoring sessions and academic progress for each student.
- 7. Report to the Project Director the following:
- a. At program start, verify identification of participating students and mentors.
- b. At program start, supervise administration of and administer reading, math and science assessments to all assigned students.
- c. End of each tutoring period, as designated by Project Director, review progress in reading and math, as measured by computer assessment tool and attendance in program. Also review progress in science as measured by teacher assessments and pre/post tests.
- d. End of tutoring program, obtain complete performance data for entire tutoring period.
- 8. Attend regular meetings with Director and other teachers to discuss curriculum and student progress.
- 9. Meet and coordinate with appropriate school personnel participant's educational needs, progress and appropriate learning approach.
- 10. Provide professional development for teachers assigned to the 21st Century program.
- 11. Coordinate interface between Teachers, Program Assistants, Project Director and Club staff regarding program space needs and communication regarding program needs.

#### **RELATIONSHIPS:**

Internal: Maintains close, daily contact with 21st Century and Club staff to interpret and explain program objectives and standards, discuss issues, and provide/receive information. Maintains close contact daily with participating club

#### POSITION DESCRIPTION

members and students referred by partner schools.

External: Maintains contact with participating schools. Meets with school Principal or designee, teachers, counselors, as necessary to identify individual student's educational needs, progress and the most effective learning approach.

#### SKILLS/KNOWLEDGE REQUIRED:

- ♣ Four year degree with a valid Florida Teacher's Certificate.
- ♣ 3 Years Experience Teaching
- ♣ 1 year Experience in a Title I school.
- Experience in project/problem based learning methods.
- ♣ Experience in differentiated instruction with students at different levels.
- \* Knowledge of educational software applications, such as "Let's Go Learn'Unique Reader/ Unique Math".
- \* Knowledge of science curriculum and the ability to create lesson plans using available resources.
- ♣ Strong communication skills, both oral and written.
- Excellent organization and data collection skills.
- Adaptability outside the classroom, teaching in varying environments.
- Ability to conduct a small group learning experience including discipline and classroom control.
- Ability to conduct a computer-assisted large group learning experience.
- Demonstrated leadership skills.
- ♣ Valid driver's license with good driving record, and consistent access to a vehicle with appropriate insurance required.

#### PHYSICAL REQUIREMENTS/WORK ENVIRONMENT:

Physical requirements: Ability to read and interpret documents such as safety rules, operating instructions, and policy manuals. Ability to write reports and correspondence. The ability to clearly and concisely exchange/receive ideas, facts and or technical information with others. The employee is required to use hands to handle or feel and reach with hands and arms. The employee is occasionally required to stand and walk. The employee may occasionally lift and/or move up to 10 pounds. The employee will occasionally need to operate a motor vehicle. Work environment: Active Club environment.

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TITLE:	Lea	ad Program Counselor – 21st (	Century	
PERFORMANCE PROFILE SOURCE:	Yo	uth Development Professiona	ıl	
DEPARTMENT:	Op	erations		
REPORTS TO:	Se	nior Project Director or Servic	e Directo	or
		Exempt	$\overline{\mathbf{V}}$	Non-Exempt

#### PRIMARY FUNCTION:

Take a lead role in engaging and inspiring young people aged 6-18 to learn and grow to be responsible adults. Provide program services to actively participating 21<sup>st</sup> CCLC students, leading 21<sup>st</sup> CCLC teachers in providing educational service programs. Assist Service Director and Program Director with delivery of 21<sup>st</sup> CCLC Personal Enrichment activities to actively participating 21<sup>st</sup> CCLC students. Provide leadership and guidance with parent and family education events and educational field trips specifically for 21<sup>st</sup> CCLC students and their families (includes evenings and weekends). Create and implement fun and exciting activities planned to include both genders and all age groups. Must monitor and evaluate situations quickly using good judgment to assess situations and make decisions. Create and maintain a safe environment for children and adults within the program space.

Lead Program Counselors are required to complete scheduled Mental Health and other professional development sessions. Lead Program Counselors are to implement and executive techniques and skills acquired in the professional development session to provide customized, one-on-one counseling services to youth requiring more attention.

#### **KEY ROLES (Essential Job Responsibilities):**

- 1. Create and implement fun and exciting activities that inspire participation.
  - include both genders and all age groups
  - creation of daily program and lesson plans for CCLC activities, preparation of necessary materials
  - communicate positively and create relationships with members and parents
  - provide positive guidance and role modeling to members
  - creative and flexible adaptation of programs and activities as necessary
- 2. Monitor and evaluate programs, services and activities to ensure safety of members, quality in programs and appearance of the branch at all times.
  - maintain safety by ensuring equipment and environment are appropriately maintained
  - supervise activity areas to limit injuries

#### **Program Counselor**

- apply appropriate guidance and discipline techniques
- 3. Ensure a productive work environment by working within team environment.
  - participate in 21<sup>st</sup> CCLC staff and/or teacher meetings as required
  - participate in Club staff meetings
  - attend training and staff development sessions
- 4. Complete appropriate reporting according to organization and grant requirements

#### ADDITIONAL RESPONSIBILITIES:

- 1. May participate in special programs and/or events.
- 2. May be required to drive Club bus. CDL license required.

#### **RELATIONSHIPS:**

**Internal:** Maintains close, daily contact with Club staff (professional and volunteer), Club members, and supervisor to receive/provide information, discuss issues, explain guidelines/instructions; instruct; and advise/counsel.

**External:** Maintains contact with external community groups, schools, members' parents and others to assist in resolving problems.

#### SKILLS/KNOWLEDGE REQUIRED:

- Minimum Bachelors, degree required. Associates' degree may be considered with appropriate, relevant work experience.
- 2-3 year minimum experience volunteering or working with children in a counseling role or teaching level role.
- Staff supervisory experience a plus in an educational environment
- Excellent communication skills and ability to communicate with staff, parents, volunteers and children.
- Good general computer skills including, Word, Excel, PowerPoint and Outlook.
- Ability to plan and implement fun and exciting quality programs for youth.
- Ability to organize and supervise members in a safe environment.
- Recommended CPR and First Aid Certifications.
- Valid driver license and good driving record. CDL license may be required to operate Club bus.

#### PHYSICAL REQUIREMENTS/WORK ENVIRONMENT:

Physical requirements: Ability to read and interpret documents such as safety rules, operating instructions, and policy manuals. The ability to clearly and concisely exchange/receive ideas, facts and or technical information with others. Ability to visually monitor activities of club August 2011

## **Program Counselor**

members. The employee is required to be able to perform CPR or first aid. The employee is required to use hands to handle or feel and reach with hands and arms. The employee is frequently required to stand, walk, climb or balance, and stoop, jump, kneel, crouch or crawl. The employee is required to operate a motor vehicle. The employee is occasionally required to sit. The employee may occasionally lift or move up to 20 pounds. Working environment: Normal club environment.

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Approved by:	Supervisor	Date
	Employee	Date

**TITLE:** 21st Century Program Assistant & Program Assistant Tutors

**POSITION TYPE:** Part-Time, Non-Exempt Program Staff

**DEPARTMENT:** Operations

**Reports to:** Service Director

#### **PRIMARY FUNCTION:**

Engage and inspire young people aged 6-18 to learn and grow to be responsible adults.

Provide program services to actively participating 21<sup>st</sup> CCLC students, assisting 21<sup>st</sup> CCLC teachers in providing educational service programs. Assist Service Director and Program Director with delivery of 21<sup>st</sup> CCLC Personal Enrichment activities to actively participating 21<sup>st</sup> CCLC students. Assist with parent and family education events and educational field trips specifically for 21<sup>st</sup> CCLC students and their families (includes evenings and weekends).

Create and implement fun and exciting activities planned to include both genders and all age groups. Must monitor and evaluate situations quickly using good judgment to assess situations and make decisions. Create and maintain a safe environment for children and adults within the program space.

Hours - School Year - up to 20 hours/week during the school year between 3:00pm and 6:30 pm

## **KEY ROLES (Essential Job Responsibilities):**

- 1. Create and implement fun and exciting activities that inspire participation.
  - include both genders and all age groups
  - creation of daily program and lesson plans for CCLC activities, preparation of necessary materials
  - communicate positively and create relationships with members and parents
  - provide positive guidance and role modeling to members
  - creative and flexible adaptation of programs and activities as necessary
- 2. Monitor and evaluate programs, services and activities to ensure safety of members, quality in programs and appearance of the branch at all times.
  - maintain safety by ensuring equipment and environment are appropriately maintained
  - supervise activity areas to limit injuries
  - apply appropriate guidance and discipline techniques
- 3. Ensure a productive work environment by working within team environment.
  - participate in 21st CCLC staff and/or teacher meetings as required
  - participate in Club staff meetings
  - attend training and staff development sessions
- 4. Complete appropriate reporting according to organization and grant requirements

#### ADDITIONAL RESPONSIBILITIES:

- 1. May participate in special programs and/or events.
- 2. May be required to drive Club bus. CDL license required.

#### **RELATIONSHIPS:**

**Internal:** Maintains close, daily contact with Club staff (professional and volunteer), Club members, and supervisor to receive/provide information, discuss issues, explain guidelines/instructions; instruct; and advise/counsel.

**External:** Maintains contact with external community groups, schools, members' parents and others to assist in resolving problems.

## SKILLS/KNOWLEDGE REQUIRED:

- High School Diploma or equivalent required
- A.A. degree Preferred; background in specified subject (i.e., education, math, reading, or science)
- At least one-year minimum experience volunteering or working with children.
- Excellent communication skills and ability to communicate with staff, parents, volunteers and children.
- Good general computer skills including, Word, Excel, Powerpoint and Outlook.
- Ability to plan and implement fun and exciting quality programs for youth.
- Ability to organize and supervise members in a safe environment.
- Recommended CPR and First Aid Certifications.

## PHYSICAL REQUIREMENTS/WORK ENVIRONMENT:

Physical requirements: Ability to read and interpret documents such as safety rules, operating instructions, and policy manuals. The ability to clearly and concisely exchange/receive ideas, facts and or technical information with others. Ability to visually monitor activities of club members. The employee is required to be able to perform CPR or first aid. The employee is required to use hands to handle or feel and reach with hands and arms. The employee is frequently required to stand, walk, climb or balance, and stoop, jump, kneel, crouch or crawl. The employee is required to operate a motor vehicle. The employee is occasionally required to sit. The employee may occasionally lift or move up to 20 pounds. Working environment: Normal club environment.

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**TITLE:** Certified Teacher – 21<sup>st</sup> Century Program

**POSITION TYPE:** Part- Time, Non-Exempt

**SALARY:** \$27.00 per hour, 3 hours/day (non-school days will be 7 hours/day)

#### **PRIMARY FUNCTION:**

The Teacher for the 21<sup>st</sup> Century Program will be responsible for applying a reading, math and science curriculum with children referred to the program at Boys & Girls Clubs of Central Florida. The Teacher is responsible for reporting daily data collection as outlined in the grant and directed by the Project Director or Lead Teacher. The Teacher may work with children in small group instruction or using an educational software program in the computer lab.

## **KEY ROLES (Essential Job Responsibilities):**

- 1. Administer and/or develop computerized reading, math and science assessments to assigned students at specified intervals throughout tutoring program.
- 2. Create and maintain lesson plans for activities, both classroom and enrichment.
- 3. Provide daily tutoring and skill building to assigned students.
- 4. Review progress of students participating in the program as measured by computerized reading and math assessments or other grant-required standardized measures of academic performance.
- 5. Follow assigned curriculum programs for teaching/mentoring students referred by partner schools in order to improve academic performance.
- 6. Maintain a data collection system to record number and length of mentoring sessions and academic progress for each student.
- 7. Lead Boys & Girls Clubs enrichment activities. Curriculum program will be provided.
- 8. Report to the Lead Teacher/Project Director the following:
  - a. At program start, verify identification of participating students and mentors.
  - b. At program start, administer reading, math and science assessments to all assigned students.
  - c. End of each -grading period, as designated by Lead Teacher/Project Director, review progress in reading and math, as measured by computer assessment tool and attendance in program. Also review progress in science as measured by teacher assessments and pre/post tests.
  - d. End of tutoring program, obtain complete performance data for entire tutoring period.
- 9. Attend monthly meetings with Lead Teacher/Project Director to discuss curriculum and student progress.
- 10. Meet and coordinate with appropriate school personnel participant's educational needs, progress and appropriate learning approach.

#### **RELATIONSHIPS:**

**Internal:** Maintains close, daily contact with 21<sup>st</sup> Century and Club staff to interpret and explain program objectives and standards, discuss issues, and provide/receive information. Maintains close contact daily with participating club members and students referred by partner schools.

**External:** Maintains contact with participating schools. Meets with school Principal or designee, teachers, counselors, as necessary to identify individual student's educational needs, progress and the most effective learning approach.

## **SKILLS/KNOWLEDGE REQUIRED:**

- Four year degree required with a valid Florida Teachers Certificate.
- 3 Years experience teaching.
- 1 year Experience in a Title I school.
- Experience in project/problem based learning methods.
- Experience in differentiated instruction with students at different levels.
- Knowledge of educational software applications, such as "Let's Go Learn—Unique Reader/ Unique Math".
- Strong communication skills, both oral and written.
- Ability to conduct a small group learning experience including discipline and classroom control.
- Ability to conduct a computer-assisted large group learning experience.
- Adaptability outside the classroom, teaching in varying environments.
- Demonstrated leadership skills.
- Valid driver's license with good driving record, and consistent access to a vehicle with appropriate insurance required.

#### PHYSICAL REQUIREMENTS/WORK ENVIRONMENT:

Physical requirements: Ability to read and interpret documents such as safety rules, operating instructions, and policy manuals. Ability to write reports and correspondence. The ability to clearly and concisely exchange/receive ideas, facts and or technical information with others. The employee is required to use hands to handle or feel and reach with hands and arms. The employee is occasionally required to stand and walk. The employee may occasionally lift and/or move up to 10 pounds. The employee will occasionally need to operate a motor vehicle. Work environment: Active Club environment.

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#### PROFESSIONAL DEVELOPMENT CALENDAR BGCCF 21<sup>ST</sup> CCLC PROGRAMMING 2022-23



All 21<sup>st</sup> CCLC staff will participate in the following professional trainings over the course of the 2022-23 school year. Combined, these professional development trainings will strengthen all direct services' staff knowledge about the educational tools and techniques available to them to provide their 21<sup>st</sup> CCLC students with a more targeted and successful course of instruction. By helping participating students close their learning gaps and achieve academic success.

#### 1) Math Curriculum Professional Development Calendar

21<sup>st</sup> CCLC teachers and staff who already work with Everyday Math Tier 1 and 2 Curricula will train this Club's 21<sup>st</sup> CCLC Program Tutor Assistants through the online modules of this curriculum's Classroom Resource Package (CRP). 21<sup>st</sup> CCLC Teachers will be able to access and review all modules while also monitoring each Tutor's progress. Teachers and Tutors will have access to these modules, with certificates of completion as appropriate, for one year.

	AUGUST 2022							
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In addition, Erica Williams, Curriculum Specialist from Orange County Public Schools, will lead a training for all of our staff on strategies from <u>Assisting Students Struggling with Mathematics</u>: <u>Intervention in the Elementary Grades</u> (Tier 1 Intervention) educator's guide. Williams holds her Master's in Special Education, with specialist degree in Curriculum & Instruction Management.

<u>Dream Box Math Student Software Registration & Professional Development Calendar</u>

	AUGUST 2022								
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15	16	17	18	19	20	21			
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Because DreamBox Math will be used as the Tier 3 computer-based intervention for all 21<sup>st</sup> CCLC students, 21<sup>st</sup> CCLC Teachers and Program Tutor Assistants will need to deepen their understanding of how best to use DreamBox Math in a classroom setting. Combined with Full Sail's instruction on the DreamBox Math curriculum (see #3 above), DreamBox offers MyFlexPD, a self-paced professional development tool that uses real-time student data to provide educators with Professional Development (PD) content that is immediately relevant to what students are learning in the classroom. MyFlexPD provides a PD curriculum that will allow both 21<sup>st</sup> CCLC Teachers and Tutors to deepen their understanding of mathematical concepts as well as DreamBox learning techniques for the classroom.

Leveled Literacy Intervention Professional Development Calendar

AUGUST 2022							
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		SEPT	EMBER	2022			
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This training explores what LLI is, what's included in the LLI systems, how LLI is implemented, and explores what responsive teaching looks like within the LLI lesson framework and how that type of teaching powers readers forward. 21st CCLC staff will learn how to plan for effective implementation of the LLI System while also learning how to monitor student progress through coding, scoring and analyzing records including comprehension conversations and record keeping.

**Session 1:** Course Overview and Introduction- August 16<sup>th</sup>

Session 2: Primary Grades / Responsive Teaching / Engaging Lessons- August 23rd

Session 3: Intermediate Grades / Responsive Teaching / Engaging Lessons – September 6<sup>th</sup>

**Session 4:** Wrap-up of Key Concepts & Conclusion- September 13<sup>th</sup>

#### Corrective Reading Professional Development

OCTOBER 2022								
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Corrective Reading is a powerful Direct Instruction remedial reading series that solves a wide range of problems for struggling older readers, even if they have failed with other approaches. Explicit, step-by-step lessons are

organized around two major strands, *Decoding* and *Comprehension*, which may be used separately or together to customize instruction for particular student needs. Each strand of *Corrective Reading* has four levels that teach foundation skills for non-readers to seventh-grade-level material- Staff Development will be geared to providing support for teachers to implement their approach for Tier 3 for Literacy.

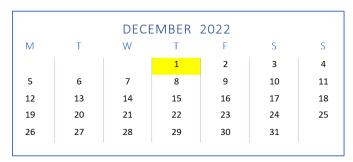
#### Fostering Positive and Meaningful Relationships with Your Afterschool Students

Tara Boddie, trained family counselor and educator, will lead quarterly professional development trainings for 21<sup>st</sup> CCLC staff, teaching them concrete ways of reaching and engaging students by creating a strong educator-student rapport to build a collaborative learning community. Training topics to include: a) preparation for pedagogical practices; b) meaningful instructional delivery; c) classroom management; d) knowledge of student developmental, relational and emotional needs; e) collaboration within the learning community; and f) reflective practice and assessment of skills learned. She will deliver four professional development sessions across the year.

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## Mental Health Challenges: Supports and Services

**TAMMY SPEED-HEFNER, Mental Health Counselor & Certified Trainer,** Counselor Tammy Speed Hefner will provide professional development on mental health and social/emotional development topics and techniques for staff and parents. Tammy Speed-Heffner is Orange Co. Public Schools' lead mental health professional. She has 25+ years of working with families and students who attend Title I schools. She will integrate trauma-informed care and effective learning strategies aimed at mitigating the impact of Adverse Childhood Experiences or ACEs or trauma while promoting resilience and well-being. Through training workshops, coaching, and mental health support services, Tammy and her team will model appropriate techniques, technical assistance materials, collaboration with local school officials, and Referral Network bridging with Orange County stakeholder partnerships.



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#### Using Advanced Technology to Improve ELA and Math Instruction - Full Sail

Dr. Holly Ludgate, Director of Learning, Emerging Technologies at Full Sail University, will provide 21<sup>st</sup> CCLC staff with instruction in new apps, software and other technological experiences that will better engage students in ELA and Math learning. These programs will include, but are not limited to, Goggle Classroom, White Board, Prodigy, Dream Box, Interactive Flat Panel Games, Classroom Robots and 3D Printers.

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# **Example of the Project Performance Accountability Form**

## **Definitions**

- Scope of Work- The major tasks that the grantee is required to perform.
- Tasks- The specific activities performed to complete the Scope of Work.
- **Deliverables** The products and/or services that directly relate to a task specified in the Scope of Work. Deliverables must be quantifiable, measurable, and verifiable.
- Evidence- The tangible proof.
- Due Date- Date for completion of tasks.

Scope of Work Tasks/Activities	Deliverables (product or service)	Evidence (verification)	Due Date (completion)
Provide academic enrichment, a broad array of additional services and family literacy and related educational development as indicated in the narrative scope of work.	Implement the 21 <sup>st</sup> CCLC program in a safe and easily accessible environment for students and adult family members eligible for the program as indicated on the site profile worksheet.	August 1-31, 2022 All subrecipients must submit via the department's online system, a monthly  • student attendance count,  • number of hours of programming per student and/or family,  • participant data update.	September 5, 2022
Provide academic enrichment, a broad array of additional services and family literacy and related educational development as indicated in the narrative scope of work.	Implement the 21 <sup>st</sup> CCLC program in a safe and easily accessible environment for students and adult family members eligible for the program as indicated on the site profile worksheet.	September 1-30, 2022  All subrecipients must submit via the department's online system, a monthly  • student attendance count,  • number of hours of programming per student and/or family,  • participant data update.	October 5, 2022
Provide academic enrichment, a broad array of additional services and family literacy and related educational development as indicated in the narrative scope of work.	Implement the 21 <sup>st</sup> CCLC program in a safe and easily accessible environment for students and adult family members eligible for the program as indicated on the site profile worksheet.	October 1-31, 2022  All subrecipients must submit via the department's online system, a monthly  • student attendance count,  • number of hours of programming per student and/or family,  • participant data update.	November 5, 2022
Provide academic enrichment, a broad array of additional services and family literacy and related educational	Implement the 21st CCLC program in a safe and easily accessible environment for students and adult family members eligible for the program as indicated	November 1-30, 2022 All subrecipients must submit via the department's online system, a monthly	December 5, 2022

development as indicated in the narrative scope of work.	on the site profile worksheet.	<ul> <li>student attendance count,</li> <li>number of hours of programming per student and/or family,</li> <li>participant data update.</li> </ul>	
Provide academic enrichment, a broad array of additional services and family literacy and related educational development as indicated in the narrative scope of work.	Implement the 21 <sup>st</sup> CCLC program in a safe and easily accessible environment for students and adult family members eligible for the program as indicated on the site profile worksheet.	December 1-31, 2022 All subrecipients must submit via the department's online system, a monthly  • student attendance count,  • number of hours of programming per student and/or family,  • participant data update.	January 5, 2023
Provide academic enrichment, a broad array of additional services and family literacy and related educational development as indicated in the narrative scope of work.	Implement the 21 <sup>st</sup> CCLC program in a safe and easily accessible environment for students and adult family members eligible for the program as indicated on the site profile worksheet.	January 1-31, 2023 All subrecipients must submit via the department's online system, a monthly  • student attendance count,  • number of hours of programming per student and/or family,  • participant data update.	February 5, 2023
Provide academic enrichment, a broad array of additional services and family literacy and related educational development as indicated in the narrative scope of work.	Implement the 21 <sup>st</sup> CCLC program in a safe and easily accessible environment for students and adult family members eligible for the program as indicated on the site profile worksheet.	February 1-28, 2023 All subrecipients must submit via the department's online system, a monthly  • student attendance count,  • number of hours of programming per student and/or family,  • participant data update.	March 5, 2023
Provide academic enrichment, a broad array of additional services and family literacy and related educational development as indicated in the narrative scope of work.	Implement the 21 <sup>st</sup> CCLC program in a safe and easily accessible environment for students and adult family members eligible for the program as indicated on the site profile worksheet.	March 1-31, 2023  All subrecipients must submit via the department's online system, a monthly  • student attendance count,  • number of hours of programming per student and/or family  • participant data update.	April 5, 2023
Provide academic enrichment, a broad array of additional services and family literacy and related educational development as indicated in the narrative	Implement the 21 <sup>st</sup> CCLC program in a safe and easily accessible environment for students and adult family members eligible for the program as indicated on the site profile worksheet.	April 1-30, 2023 All subrecipients must submit via the department's online system, a monthly  • student attendance count,	May 5, 2023

scope of work.		<ul> <li>number of hours of programming per student and/or family,</li> <li>participant data update.</li> </ul>	
Provide academic enrichment, a broad array of additional services and family literacy and related educational development as indicated in the narrative scope of work.	Implement the 21 <sup>st</sup> CCLC program in a safe and easily accessible environment for students and adult family members eligible for the program as indicated on the site profile worksheet.	May 1-31, 2023 All subrecipients must submit via the department's online system, a monthly  • student attendance count,  • number of hours of programming per student and/or family,  • participant data update.	June 5, 2023
Provide academic enrichment, a broad array of additional services and family literacy and related educational development as indicated in the narrative scope of work.	Implement the 21 <sup>st</sup> CCLC program in a safe and easily accessible environment for students and adult family members eligible for the program as indicated on the site profile worksheet.	June 1-30, 2023 All subrecipients must submit via the department's online system, a monthly  • student attendance count,  • number of hours of programming per student and/or family,  • participant data update.	July 5, 2023
Provide academic enrichment, a broad array of additional services and family literacy and related educational development as indicated in the narrative scope of work.	Implement the 21 <sup>st</sup> CCLC program in a safe and easily accessible environment for students and adult family members eligible for the program as indicated on the site profile worksheet.	July 1-31, 2023 All subrecipients must submit via the department's online system, a monthly  • student attendance count,  • number of hours of programming per student and/or family,  • participant data update.	August 5, 2023

# FLORIDA DEPARTMENT OF EDUCATION BUDGET NARRATIVE FORM

A) Name of Eligible Recipient/Fiscal Agent:

B) DOE Assigned Project Number:

C) TAPS Number:

Boys & Girls Clubs of Central Florida, Inc. - Universal Orlando Foundation Branch
48E-2443B-3P002
23B030

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
FUNCTION	ОВЈЕСТ	ACCOUNT TITLE AND NARRATIVE	FTE POSITION	AMOUNT	% ALLOCATED to this PROJECT	ALLOWABLE DOE USE ONLY	REASONABLE DOE USE ONLY	NECESSARY DOE USE ONLY
	60010	FT Salaries: 21st CCLC Senior Project Director The Senior Project Director is responsible for leading, implementing, and coordinating entire 21st CCLC Program at 5 Club sites over 5 grants through direct services. These responsibilities will include:  • Managing/leading 21st CCLC staff to ensure carrying out their 21st Century duties.  • Creating & maintaining safe environment for children and adults within the program space.  • Communicating with parents & school personnel regarding student behavior.  • Supervising Site Coordinator & teachers across 5 Club sites to ensure all student testing data is collected and program reports are completed, while also meeting grant requirements.  • Completing monthly deliverables and helping programs meet grant objectives.  • Ensuring implementation of activities that inspire participation.  • Creating plans of action when solving problems and for program improvement.  • Assisting in program curriculum development and implementation.  • Providing professional development to staff so grant goals and objectives can be met.  • Creating systems & best practices for program & staff for grant/paperwork management.  • Developing partnerships with community and targeting schools for the advisory board.  Annual salary: \$72.678  Salary is shared by five (5) grant sites. Percentage total of 100% of the salary will be charged across the five grants. Salary will be split 20% for Joe R. Lee Club, 20% for Universal Orlando Club, 20% for Walt Disney World Club, 10% for Spring Creek Club (all Cohort 20), and 30% for Levy-Hughs Club (Cohort 18).  \$2,795.31/pay period x 26 periods x 20% = \$14,536  2% Administration = \$291	0.20					
	61010	Fringe Benefits: Senior Project Director - Insurance BGCCF pays 90% of employee's healthcare premium, 100% of long-term disability premium and life insurance up to 2 times employee's salary. Each calculation is different because disability insurance premium is based on employee's age and life insurance premium is based on employee's salary.  \$590/month x 12 months x 20% = \$1,416 2% Administration = \$28		\$ 1,416	100%			
	61020	Fringe Benefits: Senior Project Director - Retirement  BGCCF offers 7% of salary base contribution to all employees after one year of employment.  \$14,536 x 7% = \$1,018  2% Administration = \$20		\$ 1,018	100%			

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61090	Fringe Benefits: Senior Project Director - Worker's Compensation Calculated at .87% of salaries.		\$ 126	100%		
	\$14,536 x .87% = \$126					
	2% Administration = \$3					
61200	Fringe Benefits: Senior Project Director - FICA Calculated at 7.65% of salaries		\$ 1,112	100%		
	\$14,536 x 7.65% = \$1,112 2% Administration = \$22					
60010	FT Salaries: UO Club Service Director Responsible for developing the personal enrichment curriculum for use at the 21st CCLC site & overseeing 21st CCLC operations within framework of Club operations, including student check-in, class transitions/dismissal. The SD will ensure the entry and accuracy of student records, including attendance and demographics (SOLE Responsibility). The SD will recruit and register students to attend 21st CCLC program and will recruit volunteers to assist with 21st CCLC program implementation where applicable (SOLE Responsibility). The SD will also assist with development of 21st CCLC schedule of activities and then help secure space for these activities (SHARED Responsibility with Project Director). The SD will define the program staff training needs (SHARED Responsibility with Project Director). The SD will communicate directly with 21st CCLC students and parents, providing support and encouragement in the program (SHARED Responsibility with Sr. Project Director). The SD will also disseminate program information to the community, assist in the development of family/community partnerships, and organize all 21st CCLC parent/family events (SHARED Responsibility with Sr. Project Director). Remaining 55% of salary will be covered by BGCCF.  Annual salary: \$53,040 Position will work average of 18 hrs/week or 36 hrs/pay period = 45% \$2,040/bi-weekly x 26 pay periods x .45 = \$23,868	0.45	\$ 23,868	100%		
61010	Fringe Benefits: UO Club Service Director - Insurance BGCCF pays 90% of employee's healthcare premium, 100% of long-term disability premium and life insurance up to 2 times employee's salary. Each calculation is different because disability insurance premium is based on employee's age and life insurance premium is based on employee's salary.  \$590/mo. x 12 months x 45% = \$3,186		\$ 3,186	100%		
61020	Fringe Benefits: UO Club Service Director - Retirement BGCCF offers 7% of salary base contribution to all employees after one year of employment. \$23,868 x 7% = \$1,671		\$ 1,671	100%		
61090	Fringe Benefits: UO Club Service Director - Worker's/Unemployment Compensation Calculated at .87% of salaries.		\$ 208	100%		
	\$23,868 x .87% = \$208					
61200	Fringe Benefits: UO Club Service Director - FICA Calculated at 7.65% of salaries.		\$ 1,826	100%		
	\$23,868 x 7.65% = \$1,826					

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60010	PT Wages: Site Coordinator  21st CCLC Site Coordinator provides direct services to actively participating 21st CCLC afterschool students in all 21st CCLC Academic & Personal Enrichment activities as written in 21st CCLC plans, including collaborating with target schools (Eagles Nest, Eccelston, Orlo Vista and Washington Shores Elementary), liaising with Program Team and maintaining ongoing changes in EZ Reports, data collection and reporting. Site Coordinator will lead staff and deliver student instruction/activities and serve as substitute as needed. (SOLE Responsibility). Site Coordinator supports the implementation of planning Monday - Friday to include enrichment activity planning and secures space for activities. (SHARED Responsibility with Club Service Director). Coordinator also determines what type of cultural enrichment activities will be offered on Fridays (SOLE Responsibility). Remaining 25% of salary will be covered by BGCCF.  Hourly rate = \$21.50/hr x 30 hrs/week = \$645/week \$1,290/bi-weekly x 26 pay periods = \$33,540	0.75	\$ 33,540	100%		
61010	Fringe Benefits: Site Coordinator - Insurance BGCCF pays 90% of employee's healthcare premium, 100% of long-term disability premium and life insurance up to 2 times employee's salary. Each calculation is different because disability insurance premium is based on employee's age and life insurance premium is based on employee's salary.  \$590 x 12 months x 75% = \$5,310		\$ 5,310	100%		
61020	Fringe Benefits: Site Coordinator - Retirement  BGCCF offers 7% of salary base contribution to all employees after one year of employment.  \$33,540 x 7% = \$2,348		\$ 2,348	100%		
61090	Fringe Benefits: Site Coordinator - Worker's/Unemployment Compensation Calculated at .87% of salaries.  \$33,540 x .87% = \$292		\$ 292	100%		
61200	Fringe Benefits: Site Coordinator - FICA Calculated at 7.65% of salaries.  \$33,540 x 7.65% = \$2,566		\$ 2,566	100%		
60010	FT Salaries: 21st CCLC Grant Accountant Grant Accountant develops and maintains systems that support the financial reporting requirements of the 21st CCLC grants; coordinates and compiles financial information to prepare internal reports, financial compliance reports, and grants billing. 85% of total salary cost to be shared between five (5) BGCCF 21st CCLC Grant sites at the following rates: 15.75% each for Joe R. Lee, Spring Creek, Universal Orlando, Walt Disney World, and 22% for Levy-Hughes Clubhouse. The remaining 15% of the salary will be covered by BGCCF.  Annual salary: \$61,200 \$2,353.85/bi-weekly x 26 pay periods x 15.75% = \$9,639  100% Administration = \$9,639	0.1575	\$ 9,639	100%		

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61020	Fringe Benefits: Grant Accountant - Insurance	\$	1,115	100%		
	BGCCF pays 90% of employee's healthcare premium, 100% of long-term disability premium and life					
	insurance up to 2 times employee's salary. Each calculation is different because disability insurance					
	premium is based on employee's age and life insurance premium is based on employee's salary.					
	\$590/month x 12 months x 15.75% = \$1,115					
	100% Administration = \$1,115					
	100 /0 Auministration - \$1,115					
61010	Fringe Benefits: Grant Accountant - Retirement	\$	675	100%		
	BGCCF offers 7% of salary base contribution to all employees after one year of employment. 21st					
	CCLC budget calculations are based on average 1% employee contribution for total 8% employer					
	contribution.					
	\$9,639 x 7% = \$675					
	100% Administration = \$675					
61090	Fringe Benefits: Grant Accountant - Worker's Compensation	\$	84	100%		
	Calculated at .87% of salaries.					
	\$9,639 x .87% = \$84					
	100% Administration = \$84					
(1200	Et B C C A A A A FIGA	\$	737	100%		
61200	Fringe Benefits: Grant Accountant - FICA Calculated at 7.65% of salaries.	2	/3/	100%		
	Calculated at 7.05% of salaries.					
	\$9,639 x 7.65% = \$737					
	100% Administration = \$737					

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	60040	PT Wages: UO Support Staff	2.44	\$	84,526	100%		
		Lead Program Counselor (Lead PC) will be responsible for implementation and day-to-day						
		management of social emotional learning needs of the 21st CCLC students. Lead PC will provide						
		direct services to actively participating students, assisting teachers in providing educational services						
		and activities; assist Site Coordinator with delivery of 21st CCLC Personal Enrichment activities to						
		actively participating students; will provide direct communication with students parents and school						
		based teachers based on collaboration data in regards to academic and behavioral progress and						
		assignments, help students thrive in a safe environment, promote developmental interpersonal skills						
		to build positive relationships with peers, adults and community. Lead PC will also be responsible						
		for implementation and day-to-day management of social emotional learning needs of the 21st						
		CCLC students. / Lead Program Tutor Assistant (Lead PTA) responsible for implementation and						
		daily facilitation of DreamBox Software instruction using web-based core curriculum learning						
		software and share the same responsibilities as the PTA. / Program Tutor Assistants (PTAs) will						
		provide direct services to actively participating 21st CCLC students, assisting teachers in providing						
		educational services programs; will assist 21st CCLC Contractors with delivery of Personal						
		Enrichment activities to actively participating students.						
		Emichinent activities to actively participating students.						
		UO Lead Program Counselor (Lead PC) = \$15,215						
		· · · · · · · · · · · · · · · · · · ·						
		Afterschool: 1 x 2.95 hr x 175 days x \$18/hr = \$9,293 Holiday: 1 x 8 hrs x 7 days x \$18/hr = \$1,008						
		Summer: 1 x 8 hrs x 33 days x \$18/hr = \$4,752						
		Planning/Professional Development: 1 x 1 hr x 9 days x \$18/hr = \$162						
		UO Lead Program Tutor Assistant (Lead PTA) = \$15,215						
		Afterschool: 1 x 2.95 hr x 175 days x \$18/hr = \$9,293						
		Holiday: 1 x 8 hrs x 7 days x \$18/hr = \$1,008						
		Summer: 1 x 8 hrs x 33 days x \$18/hr = \$4,752						
		Planning/Professional Development: 1 x 1 hr x 9 days x \$18/hrs = \$162						
		r familing/r folessional Development. 1 x 1 m x 9 days x \$16/ms = \$102						
		$\underline{Program Tutor Assistants (PTAs) = $54,096}$						
		Afterschool: $4 \times 2.95 \text{ hrs } \times 175 \text{ days } \times \$16/\text{hr} = \$33,040$						
		Weekend/Holiday: 4 x 8 hrs x 7 day x \$16/hr = \$3,584						
		Summer: 4 x 8 hrs x 33 days x \$16/hr = \$16,896						
		Professional Development: 4 x 1 hr x 9 days x \$16/hr = \$576						
<del>                                     </del>	61090	Fringe Benefits: UO Support Staff - Worker's/Unemployment Compensation		s	735	100%		
	01070	Calculated at .87% of salaries.		Ψ	,55	10070		
		Calculated at 10 / 70 of Salalies.						
		\$84,526 x .87% = \$735						
		φ07,320 A .07/0 = φ133						
	61200	Fringe Benefits: UO Support Staff - FICA		\$	6,466	100%		
		Calculated at 7.65% of salaries.						
		004504 77504 00466						
		\$84,524 x 7.65% = \$6,466						
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60040	PT Wages: UO Certified Teachers	1.02	\$	55,761	100%			
	Hourly certified teachers for afterschool and holidays will direct educational services and provide							
	actively participating 21st CCLC students with proposed PBL activities and Homework Hero							
	homework assistance as well as work with parents as needed. Will attend and participate in							
	professional development opportunities. Certified teachers work Monday through Thursday, plus							
	holidays/weekends, summer, and Adult Family Member Events.							
	HOL IC IC IT I MIT 20T							
	UO Lead Certified Teacher = \$17,307							
	Afterschool: 1 x 3 hrs x 141 days x \$27/hr = \$11,421							
	Weekend/Holiday: 1 x 6 hrs x 7 days x \$27/hr = \$1,134							
	Summer: 1 x 6 hrs x 26 days x \$27/hr = \$ 4,212							
	Staff Development: 1 x 1 hr x 9 days x \$27/hr = \$243							
	Adult Family Member Events: 1 x 1 hr x 11 events x \$27/hr = \$297							
	Certified Teachers = \$38,454							
	Afterschool: 3 x 2 hrs. x 141 days x \$26/hr. = \$21,996							
	Weekend/Holiday: 3 x 5 hrs x 7 days x \$26/hr = \$2,730							
	Summer: 3 x 6 hrs x 26 days x \$26/hr = \$12,168							
	Staff Development: 3 x 1 hr x 9 days x \$26/hr = \$702							
	Adult Family Member Events: 3 x 1 hr x 11 events x \$26/hr = \$858							
(1000	Enimar Danaffan HO Cantiffad Taraham Wankada Haramalaman Camaran ti		\$	485	1000/			
61090	Fringe Benefits: UO Certified Teachers - Worker's Unemployment Compensation Calculated at .87% of salaries.		2	483	100%			
	Calculated at .87/0 of Salaries.							
	\$55,761 x .87% = \$485							
	\$35,701 X.0770 - \$403							
61200	Fringe Benefits: UO Certified Teachers - FICA		\$	4,266	100%			
	Calculated at 7.65% of salaries.							
	\$55,761 x 7.65% = \$4,266							
64020	UO Pre-Employment Expenses: Employee Background Screening		\$	660	100%			
	To pay for Level II background checks and DCF-mandated drug tests for 7 21st CCLC budgeted staff							
	& Contractors during grant year.							
	7 measures staff Lavel II hadronoved about a v \$54.25 /norman = \$280							
	7 program staff Level II background checks x \$54.25/person = \$380							
	7 program staff DCF-mandated drug tests x \$40/person = \$280							
67510	Office Supplies		\$	1,200	100%			
	To purchase consumable office supplies needed for the 21st CCLC Project Director, Club Program							
	Director, and Teachers to operate the 21st CCLC program.							
	\$100/month x 12 months = \$1,200							
	100% Administration = \$1,200							

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67830	Other Expenses: Utilities Universal Orlando Club's annual utility cost is \$54,996. 2022-23 21stCCLC programming takes place on the youth (K-5) side of the building, which is 50% of the overall square footage of the facility. The Club operates for 5 hours per day during the school year and 9 hours per day during Summer and Weekend/Holiday programming. The days of operation are the same for the Club and the 21st CCLC Program, with an additional 9 Prep days throughout the programming year when we meet with staff and lead teachers for planning, review and program scheduling. BGC of Central Florida will also cover a portion of the remaining cost.  School Year: 5 hrs/day x 175 days = 875 Weekend/Holiday: 9 hrs/day x 7 days = 63 Summer: 9 hrs/day x 9 days = 36 Club operating hours = 1,271 hrs  School Year: 3 hrs/day (Afterschool) x 138 days = 414 School Year: 4 hrs/day (Early Release) x 37 days = 148 Weekend/Holiday: 9 hrs/day x 7 days = 63 Summer: 9 hrs/day x 33 days = 297 Prep: 4 hrs/day x 9 days = 36 21st CCLC operating hours = 1,271 x .7537 = 958 hrs	\$	10,312	100%		
	\$54,996 x 75% (hourly usage) x 50% (facility space) = \$20,624 - \$10,312 ( <i>In-Kind by BGCCF</i> ) = \$10,312 ( <i>21st CCLC</i> )					
	100% Administration = \$10,312					
64030	UO Contract Service: Professional Development for 21st CCLC Staff All 21st CCLC staff will participate in the following professional trainings over the course of the 2022-23 school year. Combined, these professional development trainings will strengthen all direct services staff knowledge about the educational tools and techniques available to them to provide their 21st CCLC students with a more targeted and successful course of instruction, thereby helping participating students close their learning gaps and achieve academic success. Everyday Math and Assisting Students Struggling with Mathematics: Intervention in the Elementary, Erica Williams: 4 sessions x \$300 = \$1,200 Tier 3 Computer Based Dream Box Training and Support: 4 sessions x \$300 = \$1,200/4 grants = \$300/grant Leveled Literacy Intervention, LLI, Tier 1-3: 5 x \$125 = \$625 Corrective Reading Training: 2 sessions (90 minutes each) x \$300 = \$600 Fostering Positive and Meaningful Relationships with our afterschool students, Tara Boddie: 4 sessions x \$300 = \$1,200 Mental Health Challenges: Supports and Services, OCPS's Tammy Speed-Hefner: 2 sessions (biannual) x \$300 = \$600 Advance Technology for Literacy and Math Instruction Implementation and Enrichment Outcomes, Full Sail University's Dr. Holly Ludgate: 4 Sessions x \$300 = \$1,200/4 grants = \$300/grant	S	4,825	100%		

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64030	UO Contract Service: Parental Activities - Family Enrichment	\$	1,800	100%			
	21st CCLC program plans to offer the following Adult Family Member activities to all 21stCCLC						
	parents and family members. The following activities will be provided by our 21st CCLC Senior						
	Project Director, Site Coordinator and or Lead Teacher at our JRL Site. (1) Program Orientation and						
	Information Session -August. (2) Open House -September. (3) How to support Academic &						
	Behaviors Progress in students with use off Progress Report Data -September, November and						
	January. (4) Understanding Academic Language -October. In addition, our JRL program will offer						
	the following events through contracted services partners to provide these services to all 21sst CCLC						
	families at no charge: (5) Strengthening Parents' Literacy Skills to Increase Job Prospects, Contractor						
	TBD (price listed is as recommended by the agency) -October and February. (6) Credit and						
	Homeownership Informational, Crystal Taylor Realtor -March. (7) Family Counseling & Mental						
	Health Support Program, Tara Boddie & Tammy Speed-Hefner -December and April.						
	Strengthening Parents' Literacy Skills to Increase Job Prospects Parent Support Vocational						
	Improvement Program-October and February: 2 sessions x \$300 = \$600						
	Credit and Homeownership Informational-March: 1 event x 2 hrs x \$300/hr = \$600						
	Family Counseling & Mental Health Support Program-December and April: 2 sessions x \$300 =						
	\$600						
64030	UO Contract Service: Academic & Physical Fitness Enhancement Activities	\$	44,350	100%			
	To provide direct instruction and activities following an established curriculum exclusively to						
	actively participating UO 21st CCLC students during 21st CCLC program hours. This is						
	accomplished by having a rotating schedule by grade level. All contractors provide their own basic						
	equipment and supplies which are occasionally supplemented with additional items supplied by 21st						
	CCLC.						
	STEM Education, Streamline Learning, Afterschool: \$70/hr x 6 hr x 16 weeks = \$6,720						
	STEM Education, Streamline Learning, Summer: \$70 x 5 hrs x 14 days = \$4,900						
	Culinary Arts, Afterschool: \$75/hr x 6 hr x 16 weeks = \$7,200						
	Culinary Arts, Summer: \$75/hr x 5 hrs x 14 days = \$5,250						
	Co-Ed Flag Football: \$156.25/hr x 6 hrs x 16 weeks = \$15,000						
	Water Color Art Program: \$55 x 6 hrs x 16 weeks = \$5,280						
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	67540	UO Tiered Interventions: Curriculum Materials and Supplies	\$	21,479	100%		
		21st CCLC Reading Endorsed Certified teachers (3) will use LEVELED LITERACY INTERVENTION,					
		2nd EDITION program (M-Th) towards increasing academic performance in reading during after					
		school/summer. Classroom Resource Package provides required resources for implementing the program					
		with fidelity across Grades K-5 with grade-specific resources, including the Student Materials Set and					
		Teacher Resources. Corrective Reading Tier 3 supports our 21st CCLC learners whom require explicit					
		instruction to produce outcomes in five principal areas: Word-Attack Skills, Group Reading, Individual					
		Reading Checkouts, Workbook Exercises, and Mastery Tests. Teacher Presentation Books are required for					
		21st CCLC Instructors to deliver the program model with continuity. Tier 3 DreamBox offers 21st CCLC					
		students with an intelligently adaptive online K–8 math program that personalizes learning support,					
		immersing them in a world where math makes sense to build the confidence that comes from truly					
		understanding math. DreamBox programming purchased with 21st CCLC funds will enhance students'					
		outcomes over the Summer in Reading to protect students from the summer slide.					
		Tier 1-3 ELA Interventions Materials and Supplies = \$10,905					
		Leveled Literacy Intervention Orange System, 2ED Levels A–E = \$3,100					
		Leveled Literacy Intervention Green System, 2ED Levels A-K = \$3,650					
		Leveled Literacy Intervention Blue System, 2ED Levels C–N = \$3,550					
		LLI Black & White Take-Home Books (up to 160 Titles 6-pack of each title): 3 x \$201.67 = \$605					
		Tier 3 ELA Interventions Materials and Supplies = \$4,910					
		Corrective Reading Decoding Level A Workbook: 20 x \$20.88 = \$418					
		Corrective Reading Decoding Level A Workbook: 20 x \$20.88 – \$418  Corrective Reading Decoding Level A, Teacher Presentation Package = \$538					
		Corrective Reading Level B1 Student Book: 20 x \$61.64 = \$1,233					
		Corrective Reading Level B1 Decoding Book: 20 x \$18.56 = \$371					
		Corrective Reading Decoding Level B1, Teacher Material Package = \$368					
		Corrective Reading Decoding Level B2 Student Book: 20 x \$62.16 = \$1,243					
		Corrective Reading Level B1 Decoding Book: 20 x \$18.56 = \$371					
		Corrective Reading Decoding Level B2, Teacher Material Package = \$368					
		<u>Tier 1 &amp; 2 Math Intervention Resource Afterschool &amp; Summer = \$2,129</u>					
		Everyday Math 4 Print Classroom Resource Package, Grade K: 1 x \$282.69 = \$283					
		Everyday Math 4 Print Classroom Resource Package Grade 1-5: 5 x \$369.18 = \$1,846					
		Tier 3 Math Afterschool & Summer/Summer Reading = \$3,535					
		Dream Box 12-month Math & 2-Month Summer Reading Subscriptions, Computer-Based					
		* * *					
		Programming Tier 3: 101 students x \$35 = \$3,535					
	67540	UO Materials and Supplies: Consumable Student Supplies	S	15,676	100%	1	
1 1	01370	For exclusive use of 21st CCLC students participating in 21st CCLC UOF program.	Ψ	15,070	100/0		
		1 of exclusive use of 21st CCLC students participating in 21st CCLC OOF program.					
1 1		101 -4-1-4					
1 1		101 students x \$155.21/student x 101 = \$15,676					
+	67070	Engineer A Tanken land (UO)	e	6.610	1000/	+	
1 1	67870	Equipment Technology (UO)	2	6,618	100%		
		UO 21st CCLC Tiered Interventions for Math and Summer Reading require ongoing use of					
		technology to implement the designed plan for student achievement. The Chromebook will boot					
		quickly and be fast and responsive, whether browsing the web or using multiple apps for					
		productivity. The selected laptop charging cabinet is built with a durable powder-coated steel frame					
		and two locking doors. Ventilated panels to improve air circulation and reduce overheating of					
		devices needed to provide our 21st CCLC students with access and deliver Tiered Interventions as					
		designed.					
		designed.					
		Cl. 1 10 514 C. (11 14) E 11 II F 1 1 . (21 0200 0.000)					
		Chromebook Spin 514 - Convertible - 14" Full HD Touch Laptops: 21 x \$289 = \$6,069					
		30-Bay Locking Laptop and Tablet Charging Station Cart with Keypad Entry, Computer Charging					
		Station Cabinet, Secure Storage = \$549					

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6830	Universal Orlando Club's annual total for internet service is \$1,500. 100Mbps service is required to provide adequate Internet service to participating 21stCCLC students. Internet is required to enable access for Study Island Assessments, Homework Hero program, EZ Reports all 21st CCLC programming using technology and laptops purchased with 21stCCLC. 2022-23 21stCCLC programming takes place on the youth (K-5) side of the building, which is 50% of the overall square footage of the facility. The Club operates for 5 hours per day during the school year and 9 hours per day during Summer and Weekend/Holiday programming. The days of operation are the same for the Club and the 21st CCLC Program, with an additional 9 Prep days throughout the programming year when we meet with staff and lead teachers for planning, review and program scheduling.  School Year: 5 hrs/day x 175 days = 875  Weekend/Holiday: 9 hrs/day x 7 days = 63  Summer: 9 hrs/day x 3 days = 297  Prep: 4 hrs/day (Afterschool) x 138 days = 414  School Year: 3 hrs/day (Afterschool) x 138 days = 414  School Year: 4 hrs/day (Early Release) x 37 days = 148  Weekend/Holiday: 9 hrs/day x 7 days = 63  Summer: 9 hrs/day x 3 days = 297  Prep: 4 hrs/day x 9 days = 36  21st CCLC operating hours = 1,271 x .7537 = 958 hrs  \$1,500 x 75% (hourly usage) x 50% (facility space) = \$563	\$	306	100%		
	21st CCLC participants.  21st CCLC Technical Assistance Meeting - September 2022  Parking: 2 staff x \$12/day x 3 days = \$72  Transportation: 2 staff x 72 miles (round trip) x \$.445/mile x 3 days = \$192  Tolls: 2 staff x \$7/day x 3 days = \$42					
6821	Transportation: Mileage This mileage reimbursement is for the Senior Project Director (SPD) who will have to attend meetings, visit sites to check in on staff and programming, drop off supplies and assist with program activities throughout the year that pertain to the 21st Century Program. This will be for use of own vehicle. Cost will be distributed according to same percentages as SPD position. More miles are allocated to the academic year versus summer due to the rigors of the ongoing needs of the afterschool program. This is based on past experience with our 21st Century sites that afterschool program requires ongoing supplies, equipment help, assistance and oversight requiring multiple stops in a single day.  Afterschool: 25 miles/day x 175 days x \$.445/mile x 20% = \$389 Summer: 12 miles/day x 33 days x \$.445/mile x 20% = \$35	\$	424	100%		
6828	Contract Service: Transportation - Rentals  OCPS or Private carrier buses for actively participating 21st CCLC students during the school year. The bus will pick students up from school and take them to the Club site for 21st CCLC program. School to Club Transportation for After School Program Days only. Rental rate quoted includes 60 passenger bus, services of trained/qualified bus driver and all other costs associated with bus rental.  \$53/day bus rental x 175 days = \$9,275	\$	9,275	100%		

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D) TOTAL	\$ 375,000				
		Administrative:	\$ 24.126	6.43%	

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